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NATIONAL ASSOCIATION OF  
REAL ESTATE INVESTMENT TRUSTS®

July 25, 2014

Chairman Russell Golden  
Financial Accounting Standards Board  
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**Delivered Electronically**

**Subject: Lease Accounting Project, Accounting for Initial Direct Leasing Costs**

Dear Chairman Golden:

The National Association of Real Estate Investment Trusts (NAREIT®) is submitting this unsolicited comment letter to provide the Financial Accounting Standards Board (FASB) its views on the financial reporting implications of the proposed accounting for initial direct leasing costs on companies that own, operate and lease portfolios of investment property.

NAREIT is the worldwide representative voice for real estate investment trusts (REITs) and publicly traded real estate companies with an interest in U.S. real estate and capital markets. NAREIT's members are REITs and other real estate businesses throughout the world that own, operate and finance commercial and residential real estate. NAREIT's members play an important role in providing diversification, dividends, liquidity and transparency to investors through their businesses that operate in all facets of the real estate economy.

REITs are generally deemed to operate as either Equity REITs or Mortgage REITs. Our members that operate as Equity REITs acquire, develop, lease and operate income-producing real estate. Our members that operate as Mortgage REITs finance housing and commercial real estate, by originating mortgages or by purchasing whole loans or mortgage backed securities in the secondary market.

A useful way to look at the REIT industry is to consider an index of stock exchange-listed companies like the FTSE NAREIT U.S. Real Estate Index, which covers both Equity REITs and Mortgage REITs. This Index contained 209 companies representing an equity market capitalization of \$804 billion at May 31, 2014. Of these companies, 169 were equity REITs representing 91.2% of total U.S. listed REIT equity market capitalization (amounting to \$733 billion)<sup>1</sup>. The remainder, as

<sup>1</sup> <http://www.reit.com/sites/default/files/reitwatch/RW1406.pdf> at page 21.



of May 31, 2014, was 40 publicly traded mortgage REITs with a combined equity market capitalization of \$71 billion.

### *Implications of Recent Tentative Decision on “Initial Direct Costs”*

At the joint meeting held on May 21, 2014, the Boards tentatively decided that “initial direct costs” should include only incremental costs that an entity would not have incurred if the lease had not been obtained (executed) (for example, commissions or payments made to existing tenants to obtain the lease). These costs could include external and certain internal costs but would not include allocations of internal costs, for example, regular salaries of employees engaged in arranging and negotiating leases.

The decision to allow the capitalization of *only* incremental costs represents a major change from existing U.S. GAAP and, in practice, IFRS. Currently, many companies capitalize all internal direct leasing costs provided that they are able to clearly identify those costs as directly attributable to obtaining successful lease agreements. The costs capitalized are not required to be incremental. Under the proposed accounting, significant internal costs of leasing may not be considered *incremental*. In our view, there is no conceptual basis for, in effect, accounting for direct *internal* leasing costs related to signed leases differently than direct *external* leasing costs.

The implication of no longer permitting the capitalization of a major portion of *direct* costs of internal efforts in securing tenant leases would have a significant detrimental impact on the operating results of NAREIT’s member companies and potentially their share prices. This divergence of accounting for direct leasing costs between internal and external costs would clearly result in the lack of comparable operating results between companies having similar substantive leasing efforts despite similarity in economics. In the event that the Board continues in the direction of its May 21 decision, NAREIT is concerned that the proposed accounting standard would create structuring opportunities by encouraging companies to outsource their leasing function to third parties to achieve the most advantageous accounting result. Investors would be harmed if issuers undertake non-economic steps merely to achieve better financial statement results.

### *The Critical Nature of Leasing Investment Property*

Leases generate rental revenue, which is the most important element in generating earnings, cash flow and in the valuation of an investment property. The cash flow from an investment property is the basis on which the property is valued and this property value directly impacts the share price of real estate investment trusts. See Exhibit I *REIT Valuation; The NAV-based Pricing Model* for a full discussion of the relationship between property cash flows (driven primarily by lease revenue), property values and the evaluation of share price.

Generally, a company will develop a leasing plan for each project. These plans identify spaces in each property that are or that will become vacant. With the help of market research, management assigns target rents for each space. Similarly, before making a decision to acquire or develop a



property, management will evaluate the market and develop a leasing plan as a critical part of evaluating whether the project's cash flows will generate an adequate economic return.

These leasing plans are typically executed by the internal leasing staff; in some cases supplemented by external leasing resources. Achieving the leasing targets underlies the growth in operating performance of an investment property. Internal leasing staff is generally compensated at a base salary often plus bonuses based on achievement of overall leasing targets. These costs support the same business function as external leasing resources and are generally less costly and more effective than external leasing agents.

The critical nature of leasing in the effort to maximize returns from investment property is evidenced by the significant disclosures made by companies about the impact of leasing on future operating performance. These disclosures are contained in a REIT's Management's Discussion and Analysis, as well as in the company's supplemental reporting materials. See Exhibit II, *Duke Realty Supplemental Information* first quarter 2014, particularly the *Property Information* section, for an illustration of lease and tenant information generally included in a REIT's supplemental materials.

Because of the critical nature of leasing, most of NAREIT's member companies maintain internal leasing staff. They are an integral part of the management team and not simply hired guns with no long-term stake in the company's success. It would be a step backward in reporting the economics of investment property operating performance if the direct costs of this critical internal leasing staff were accounted for differently from the costs of external leasing resources, which, may not be aligned with the company's long-term success.

Further, it would be a very unfortunate result if the proposed accounting forced companies to abandon the most effective leasing structure (internal leasing staff) for a structure external to the management of the company or to dramatically change their compensation arrangements with their leasing staff in order to achieve a desired accounting outcome with limited change in overall economics. There seems to be three possible alternatives for structuring the leasing function under the FASB's most recent decision:

- Maintain current internal structure and expense a significant portion of the cost of internal leasing staff, even when direct efforts result in signed lease agreements;
- Maintain an internal structure but modify the compensation structure to pay staff based on a minimal base salary plus a commission for signed leases (we assume this arrangement would meet the *incremental* criteria for capitalizing leasing costs); or,
- Engage external leasing services, which our industry firmly believes may be less effective and more expensive, and therefore an economic drag on operating results.

NAREIT believes strongly that the proposed Leases standard, which was not intended to change the general model for lessor accounting, should not provide impetus for restructuring a REIT's leasing function to be able to properly capitalize all direct leasing costs.



### *Current Accounting for Internal Leasing Costs*

While practice is mixed in some IFRS jurisdictions, most investment property companies in North America have developed systems to capture the cost of internal leasing effort *directly* related to signed leases. These costs are capitalized and amortized over the term of the related lease in accordance with the guidance in Topic 840 of the U.S. GAAP Accounting Standards Codification (ASC) and, as applied in practice, paragraph 38 of IAS 17, *Leases*.

ASC 840-20-25-18 states “The costs directly related to those activities shall include only that portion of the employees’ total compensation and payroll-related fringe benefits directly related to time spent performing those activities for that lease and other costs related to those activities that would not have been incurred but for that lease.”

IAS 17 paragraph 38 states that “(I)ntial direct costs are often incurred by lessors and include amounts such as commissions, legal fees and internal costs that are incremental and directly attributable to negotiating and arranging a lease.”

In Agenda paper 11A of the March 22-23, 2011 meeting of the IASB/FASB, the staff recommendation was “that *initial direct costs* should be defined as: Costs that are directly attributable to negotiating and arranging a lease that would not have been incurred had the lease transaction not been made.” It was also noted that “(V)ery little feedback about the definition of initial direct costs was received. The staff thinks that the definition in the ED is appropriate and **consistent with current lease guidance under Topic 840 and IAS 17. The staff notes that the proposed definition is not intended to change current practice for how initial direct costs are defined**” [emphasis added].

Absent the Board overturning its May 21, 2014 decision, it appears that the Boards will change current practice despite the intentions previously expressed by both the Boards and their respective staff. To emphasize, the current accounting practice that reflects the direct relationship between rental revenues and the cost to generate that revenue has been applied for decades and results in the most relevant measurement of operating performance of real estate companies and should be able to be continued.

### *The Boards’ Due Process*

NAREIT respectfully, but strongly, objects to the way in which the accounting for initial direct leasing costs was handled in the *Leases* project exposure drafts. The language used in the May 2013 Revised Exposure Draft (the Revised ED) was quite similar to the guidance in Topic 840, particularly when considering the implementation guidance. While Topic 840 did not use the word “incremental” to qualify leasing costs for capitalization, the definition of incremental was similar to the language in Topic 840, which allowed the capitalization of all direct internal costs related to signed leases.



In addition, some constituents were confused based on their view that the definition of initial direct costs in the Revised ED appeared to be inconsistent with the examples provided in the Implementation Guidance.

As a result, NAREIT believes that many constituents concluded that the standard would not change current accounting practice for initial direct leasing costs, and therefore, did not object to this guidance in the Revised ED. It seems as though the Boards have based a major decision on short-circuited constituent input.

*IFRIC's Review of this Matter*

NAREIT understands that the IFRS Interpretations Committee (IFRIC) discussed this matter in November 2013 and April 2014 and concluded, for a number of reasons, not to add the topic of accounting for *incremental costs* to its agenda. NAREIT is aware of two comment letters that discuss the practice of maintaining internal leasing staff and the basis for capitalizing the costs of all direct internal, as well as external, leasing resources. These letters are attached as Exhibit III (*i.e.*, Real Property Association of Canada (REALpac)) and Exhibit IV (*i.e.*, EY).

*NAREIT's Recommendation: Develop a Comprehensive and Consistent Accounting Standard for Costs (both Direct and Indirect).*

NAREIT understands that the accounting treatment for costs is an area that varies widely within U.S. GAAP. Costs come in varying types and definitions (*e.g.*, commitment fees, credit card fees and costs, loan syndication fees, loan origination fees and direct loan origination costs, interest costs, insurance acquisition costs, costs of acquiring non-financial assets, etc.) and U.S. GAAP permits capitalization of costs in certain circumstances.

Given the wide diversity of accounting treatment for cost within U.S. GAAP, NAREIT recommends that the FASB forgo further evaluation of accounting for initial direct cost within the *Leases* project. In our view, a robust and comprehensive analysis of cost accounting treatment that would cut across all GAAP literature should be added to the FASB's agenda. We believe that this project would provide a comprehensive cost accounting model and eliminate inconsistencies as a result of dealing with costs on a piece-meal basis in future standard setting.

We offer the following citations as examples of the spectrum of accounting models for capitalizing and expensing costs:

*Costs that are Fully Capitalized*

The following excerpt is taken from ASC *Property, Plant and Equipment*.

ASC 360-10-30-1 Paragraph 835-20-05-1 states that the historical cost of acquiring an asset includes the costs necessarily incurred to bring it to the condition and location necessary for its intended use. As indicated in that paragraph, if an asset requires a period of time in which to carry out the activities



necessary to bring it to that condition and location, **the interest cost incurred during that period as a result of expenditures for the asset is a part of the historical cost of acquiring the asset** [emphasis added].

The following excerpt is taken from the *Financial Instruments – Recognition and Measurement* 2013 Proposal. NAREIT observes that there is no proposed change from current GAAP for loan origination costs. We also note that it appears that the Boards are treating direct finance leases in a different manner when they are economically similar to a loan.

#### Direct Loan Origination Costs

Direct loan origination costs represent costs associated with originating a loan. Direct loan origination costs of a completed loan shall include only the following:

- a. Incremental direct costs of loan origination incurred in transactions with independent third parties for that loan
- b. Certain costs directly related to specified activities performed by the lender for that loan. Those activities include all of the following:
  1. Evaluating the prospective borrower's financial condition
  2. Evaluating and recording guarantees, collateral, and other security arrangements
  3. Negotiating loan terms
  4. Preparing and processing loan documents
  5. Closing the transaction.

The costs directly related to those activities shall include only that portion of the employees' total compensation and payroll-related fringe benefits directly related to time spent performing those activities for that loan and other costs related to those activities that would not have been incurred but for that loan. See Section 310-20-55 for examples of items.

The following excerpt is taken from the *Insurance Contracts* Proposal.

ASC 944-30-25-1 An insurance entity shall capitalize only the following as acquisition costs related directly to the successful acquisition of new or renewal insurance contracts:

- a. Incremental direct costs of contract acquisition



b. The portion of the employee's total compensation (excluding any compensation that is capitalized as incremental direct costs of contract acquisition) and payroll-related fringe benefits related directly to time spent performing any of the following acquisition activities for a contract that actually has been acquired:

1. Underwriting
2. Policy issuance and processing
3. Medical and inspection
4. Sales force contract selling.

c. Other costs related directly to the insurer's acquisition activities in (b) that would not have been incurred by the insurance entity had the acquisition contract transaction(s) not occurred.

d. Advertising costs that meet the capitalization criteria in paragraph 340-20-25-4.

#### *Costs that are Partially Capitalized*

The following excerpt is taken from *ASC Receivables*.

ASC 310-20-25-6 **Bonuses based on successful production of loans that are paid to employees involved in loan origination activities are partially deferrable as direct loan origination costs** under the definition of that term. Bonuses are part of an employee's total compensation. The portion of the employee's total compensation that may be deferred as direct loan origination costs is the portion that is directly related to time spent on the activities contemplated in the definition of that term and results in the origination of a loan [emphasis added].

The following excerpts are taken from the recently issued *Revenue from Contracts with Customers* Standard.

ASC 340-40-55-1 Example 1 illustrates the guidance in paragraphs 340-40-25-1 through 25-4 on incremental costs of obtaining a contract, paragraphs 340-40- 25-5 through 25-8 on costs to fulfill a contract, and paragraphs 340-40-35-1 through 35-6 on amortization and impairment of contract costs.

>>> Example 1—Incremental Costs of Obtaining a Contract

340-40-55-2 An entity, a provider of consulting services, wins a competitive bid to provide consulting services to a new customer. The entity incurred the following costs to obtain the contract:



|                                       |               |
|---------------------------------------|---------------|
| External legal fees for due diligence | \$15,000      |
| Travel costs to deliver proposal      | 25,000        |
| Commissions to sales employees        | <u>10,000</u> |
| Total costs incurred                  | \$50,000      |

340-40-55-3 In accordance with paragraph 340-40-25-1, the entity recognizes an asset for the \$10,000 incremental costs of obtaining the contract arising from the commissions to sales employees because the entity expects to recover those costs through future fees for the consulting services. The entity also pays discretionary annual bonuses to sales supervisors based on annual sales targets, overall profitability of the entity, and individual performance evaluations. In accordance with paragraph 340-40-25-1, the entity does not recognize an asset for the bonuses paid to sales supervisors because the bonuses are not incremental to obtaining a contract. The amounts are discretionary and are based on other factors, including the profitability of the entity and the individuals' performance. The bonuses are not directly attributable to identifiable contracts.

340-40-55-4 The entity observes that the external legal fees and travel costs would have been incurred regardless of whether the contract was obtained. Therefore, in accordance with paragraph 340-40-25-3, those costs are recognized as expenses when incurred, unless they are within the scope of another Topic, in which case, the guidance in that Topic applies.

### *Costs that are Fully Expensed*

The following excerpt is taken from ASC *Business Combinations*.

ASC 805-10-25-23 Acquisition-related costs are costs the acquirer incurs to effect a business combination. These costs include finder's fees; advisory, legal, accounting, valuation, and other professional and consulting fees; general administrative costs, including the costs of maintaining an internal acquisitions department; and costs of registering and issuing debt and equity securities. **The acquirer shall account for acquisition-related costs as expenses in the periods in which the costs are incurred and the services are received**, with one exception. The costs to issue debt or equity securities shall be recognized in accordance with other applicable GAAP [emphasis added].

### *Conclusion*

NAREIT objects to the Board's conclusion with respect to initial direct leasing costs, and respectfully requests that the Board reverse the decision in order to preserve current practice. On numerous occasions, the Board has asserted that the intention was not to change current lessor accounting; however, the Board's decision with respect to leasing costs would change the accounting by many lessors of investment property. As we have said in our previous letters to the Boards, we do not believe that current lessor accounting model is broken, and fail to see the



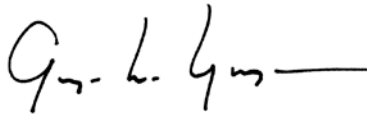


Chairman Russell Goldman  
July 25, 2014  
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reason to create inconsistent accounting results between significant direct internal and external leasing costs that do not reflect the underlying economics of obtaining successful lease agreements.

NAREIT would like to meet with the Board to discuss our views in greater detail. Please contact George Yungmann, NAREIT's Senior Vice President, Financial Standards, at [gyungmann@nareit.com](mailto:gyungmann@nareit.com) or 202-739-9432 to arrange a time for this meeting. If you have questions regarding this letter, please contact George Yungmann or Christopher Drula, NAREIT's Vice President, Financial Standards, at [cdrula@nareit.com](mailto:cdrula@nareit.com) or 202-739-9442.

Respectfully submitted,



George Yungmann  
Senior Vice President, Financial Standards  
NAREIT



Christopher T. Drula  
Vice President, Financial Standards  
NAREIT

cc: Chairman Hans Hoogervorst  
International Accounting Standards Board



# REIT Valuation

## The NAV-based Pricing Model



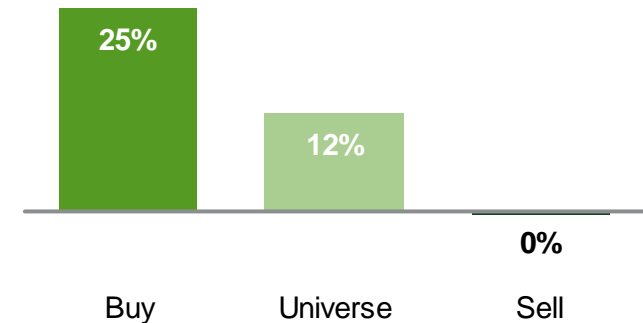
### It's All Relative

Our NAV-based Pricing Model has served as the backbone of our stock selection process for over twenty years. The model is designed to assess relative valuations; i.e., it identifies the REITs that are most/least attractively valued.

The model combines NAV – a great starting point and high quality estimates are essential – with the factors that impact the premiums at which REITs should trade: franchise value, balance sheet risk, corporate governance, and overhead. The compartmentalized nature of the model forces discipline to consider all relevant valuation issues.

### An Impressive Track Record

20+Yr Annualized Total Return of Green Street's Stock Recommendations\*



\* Past performance (as of 5/30/14) can not be used to predict future performance. Please see recommendation track record disclosure on page 20

Important disclosure on pages 19-20

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# Executive Summary

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## Overview

- Our NAV-based pricing model has been a driver of our stock recommendations for over twenty years
- It has played an instrumental role in our successful recommendation track record
- The compartmentalized nature of the model forces discipline to consider all relevant valuation issues

## The Basics

- NAV is the starting point - the value of a REIT is a function of the value of the assets it owns
- Warranted share price = NAV plus or minus a premium for future value added by management
- Franchise value, balance sheet risk, corporate governance and G&A impact the size of the premium
- It is a relative valuation model: roughly equal number of Buys and Sells at all times
- Relative approach anchors around average sector premiums at which REITs trade


## The Components

- Franchise values are inherently subjective, but objective inputs help
  - Management Value Added (MVA) shines a bright light on performance attributable to mgn't
  - Total returns relative to peers are also important
  - Balance sheet acumen scores give credit for broad financing menus and low debt costs
- Balance sheets are important; less leverage is better
  - REITs with less leverage have delivered far better returns
  - Investors usually ascribe higher NAV premiums to REITs with low leverage
- Corporate Governance scoring system ranks REITs in a systematic fashion
- The impact of G&A is readily quantified and is dealt with apart from the other factors
  - Differences in G&A are large; they warrant large differences in unlevered asset value premiums

# Overview: A Disciplined Approach Toward Stock Selection

**A Key Driver of Success:** The Green Street NAV-based pricing model is designed to assess the valuation of any REIT relative to sector-level peers. The discipline and rigor the model embodies have played a pivotal role in the two-decade-long success of our recommendation track record. While the model is designed to be neutral with regard to whether REITs in aggregate are cheap or expensive, investors can employ other Green Street analytic tools to help assess overall valuation and/or sector allocation issues.

## Company Research



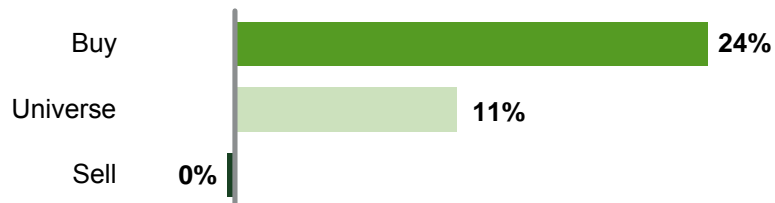
**NAV-Based Pricing Model**

$$\text{NAV} + \frac{\text{Warranted Premium to NAV}}{\text{Warranted Share Price}}$$


### Stock Recommendations

The NAV-based Pricing Model, coupled with heavy analyst input, drives our stock recommendations. The recommendations are always market and sector neutral.

#### 20+Yr Annualized Returns of Green Street's Recommendations\*



## Macro Research

### Overall REIT Valuation

The **RMZ Forecast Tool**, published monthly, assesses overall REIT valuation vs. bonds and stocks. Has proven very helpful in identifying periods when REITs are badly mis-priced.



### Property Sector Allocation

The **Commercial Property Outlook**, published quarterly, addresses sector-level valuation questions with a focus on the long term. It is based on extensive research we've published on long-term sector performance and cap-ex requirements.

\* Past performance can not be used to predict future performance. Please see recommendation track record disclosure on page 20

# Overview: Why Use NAV?

**Because We Can:** Most equity investors focus a great deal of attention on P/E multiples and/or yields, so it is fair to question why NAV should be the primary valuation benchmark for REITs. The short answer is that investors elsewhere would use NAV if they could, but the concept doesn't translate well to companies that are not in the business of owning hard assets. Because the value of a REIT is, first and foremost, a function of the value of the assets it owns, NAV is a great starting point for a valuation analysis.

## Too Simplistic

- ~~Dividend Yield~~
- ~~FFO Yield or Multiple~~
- ~~AFFO Yield or Multiple~~

## Far Better

- Net Asset Value "NAV"**  
Good NAV estimates are critical and they require serious resources
- Discounted Cash Flow "DCF"**  
We use DCF internally to double-check results

## There is More to it Than Just NAV

Compartmentalized Analysis Looks at Relevant Factors

**NAV: The Starting Point**



**The Warranted Premium to NAV**

- Warranted premiums are a function of:
- Premiums Ascribed by the Market to Other REITs
  - Franchise Value
  - Balance Sheet Risk
  - Corporate Governance
  - Overhead (G&A expenses)



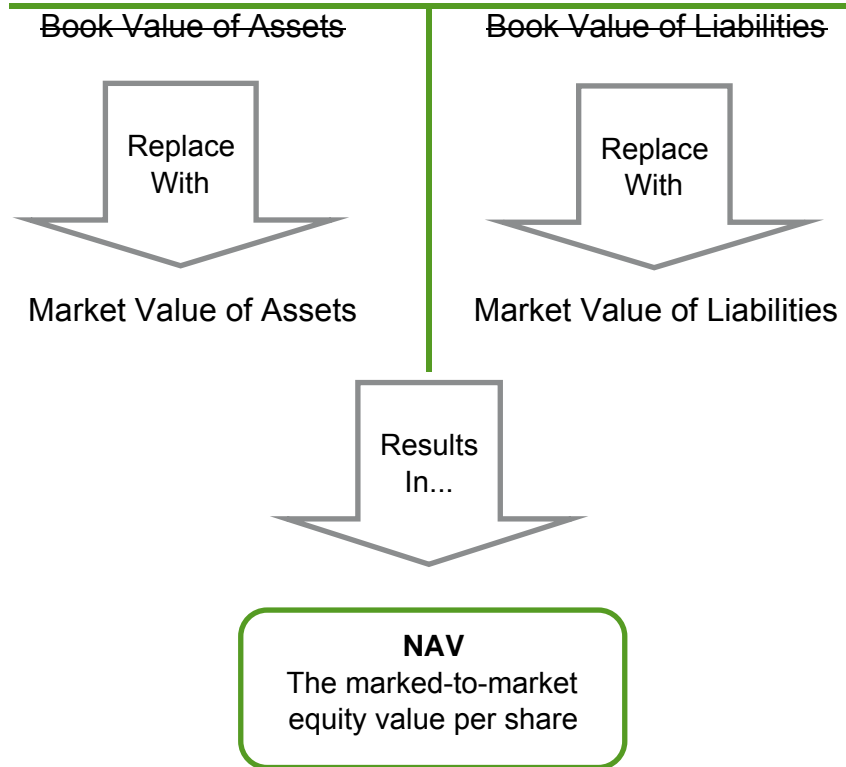
**Warranted Share Price**

Used to compare valuations *relative* to those of other REITs. It's fair to call it "relative intrinsic value."

# Overview: What is NAV?

**Mark It to Market:** An NAV-based valuation methodology is only as good as the underlying estimate of NAV. High-quality estimates of marked-to-market asset value require a great deal of effort and resources, but the estimate can be reasonably precise when done properly. It is also important to mark-to-market the right-hand side of the balance sheet, as the cost of in-place debt can stray substantially from prevailing market. Many market participants skip this important step.

## REIT Balance Sheet



**Common Question:** Many REIT investors and analysts do not mark debt to market. Is it really necessary?



**Imagine:** Two identical office buildings, except that one is encumbered by a 60% LTV mortgage carrying a 7% interest rate with another five years to run, while the other has an identical loan at a 5% rate. Which building will command the higher price?

5%



7%



5%



**The answer** is obvious to any real estate market practitioner. Building prices are profoundly impacted by assumed debt, and a high-cost mortgage negatively impacts pricing. The same holds true when those buildings are held by a REIT and if the debt is unsecured rather than secured. Marking assets to market without doing the same for liabilities yields the wrong answer.

# Overview: NAV - A Simplified Example

## Calculating NAV - A Simplified Example

### Balance Sheet for REIT XYZ (X's \$1,000)

|                                     | <u>Book Value</u> | <i>Analyze<br/>Market Value<br/>and Replace</i> | <u>Current Value</u> |
|-------------------------------------|-------------------|---|----------------------|
| <b>Real Estate Assets</b>           |                   |   |                      |
| <b>Operating Real Estate</b>        | \$6,000,000       | — A —→  | \$9,350,000          |
| <b>Construction in Progress</b>     | \$500,000         | — B —→  | \$2,250,000          |
| <b>Land</b>                         | \$200,000         | — C —→  | \$162,000            |
| <b>Equity in Unconsolidated JVs</b> | \$1,000,000       | — D —→  | \$0                  |
| <b>Value of Fee Businesses</b>      | \$0               | — E —→  | \$500,000            |
| <b>Other Assets</b>                 | \$100,000         | — F —→  | \$68,625             |
| <b>Total Assets</b>                 | \$7,800,000       |   | \$12,880,625         |
| <b>Liabilities</b>                  | \$5,000,000       | — G —→  | \$5,250,000          |
| <b>Preferred Stock</b>              | \$500,000         |   | \$500,000            |
| <b>Shareholders Equity</b>          | \$2,300,000       |   | \$5,630,625          |
| Fully Diluted Shares                | 200,000           | — H —→  | 204,750              |
| <b>NAV</b>                          | \$11.50           |   | \$27.50              |

### The Adjustments:

- A. Operating Real Estate:** The most important part of an NAV analysis, this step involves calculating a 12-month forward estimate of NOI and applying an appropriate cap rate. The quality of the analysis rests on an in-depth knowledge of prevailing cap rates, the quality/location of the real estate, and other required industry- and company-specific adjustments.
- B. Construction in Progress:** Adjustments to the book value of CIP reflect the extent to which stabilized yields are likely to exceed an appropriately high risk-adjusted return bogey.
- C. Land:** Land values can be much higher or lower than book.
- D. Joint Venture Accounting is a Mess:** Because of that, we present a pro-rata allocation of JV assets and liabilities. There is no reliable way to otherwise value JV interests, as leverage within the JV typically renders more simplified approaches useless. A pro-rata allocation also does a much better job of showing leverage that may be embedded, but otherwise hidden, in JV investments.
- E. Fee Income:** Some REITs generate asset management/property management fees associated with JV structures. This fee income can be lucrative, and the range of appropriate multiples to apply is dependent on the quality of the fee stream. This value is not reflected on GAAP balance sheets.
- F. Other Assets:** REITs often have a material amount of intangible assets, which are deducted for this exercise.
- G. Liabilities:** Mark-to-market adjustments are necessary where: subsidized financing is present, or market interest rates are materially higher or lower than contract rates on the REIT's debt.
- H. Fully Diluted Shares:** All in-the-money options, converts, etc. need to be included in the share count.



# Overview: NAV - More on Operating Real Estate

## Calculating NAV - More on Operating Real Estate

### Income Statement for REIT XYZ (X's \$1,000)

#### Three Months Ending XXX

|  |                |
|--|----------------|
| <b>GAAP Net Operating Income (NOI)</b>               | \$149,500      |
| <b>Adjustments</b>                                   |                |
| <b>Straight-Line Rent (A)</b>                        | (\$1,250)      |
| <b>NOI of Properties Acquired During Quarter (B)</b> | <u>\$1,750</u> |
| <b>Quarterly Pace of Net Operating Income</b>        | \$150,000      |
| <b>Annual Pace NOI</b>                               | \$600,000      |
| <b>Estimated Growth Over Next 12 Months</b>          | \$12,000       |
| <b>12-Month Look-Forward NOI Estimate</b>            | \$612,000      |
| <b>Cap Rate (C)</b>                                  | 6.5%           |
| <b>Value of Operating Real Estate</b>                | \$9,350,000    |

#### The Adjustments:

- A. Straight-Line Rent:** GAAP requires that companies report average rental revenue over the term of the lease. For example, GAAP rent for a 10-yr lease with a starting rent of \$50/sqft and 2% annual escalators is \$55/sqft. Phantom income items like straight-line rent need to be deducted to arrive at "cash" NOI.
- B. Acquisitions:** Properties acquired during the quarter will contribute less to reported NOI than they would have had they been owned the full period. Reported NOI needs to be adjusted upward when this is the case.
- C. Cap Rate:** The convention in the real estate industry is to quote pricing in terms of the first-year yield on investment. This measure is known as the capitalization rate (cap rate). Cap rates are the most critical input in the NAV analysis. An in-depth understanding of the location, age, and general desirability of the real estate portfolio coupled with a good handle on prevailing cap rates is essential to coming up with good estimates. The cap rate for the entire portfolio is shown here, but the analysis is typically done on a market-by-market basis.

# Overview: Where Do Green Street NAVs Come From?

**Hard Work:** Green Street takes its NAVs very seriously. We devote a great deal of resources toward deriving the best possible estimates of NAV because it has always been the driver of our valuation conclusions.

## Kicking the Tires

Extensive property visits  
Deep market contacts - public & private  
Lengthy coverage of most REITs  
Strategic partner: Eastdil Secured



## A Large Research Team

25 full-time research professionals in US  
We take NAV seriously  
It has always driven our Pricing Model



## Real Estate Data Sources

Green Street's property databases are extensive  
We also use other research vendors  
Local leasing and sales brokers



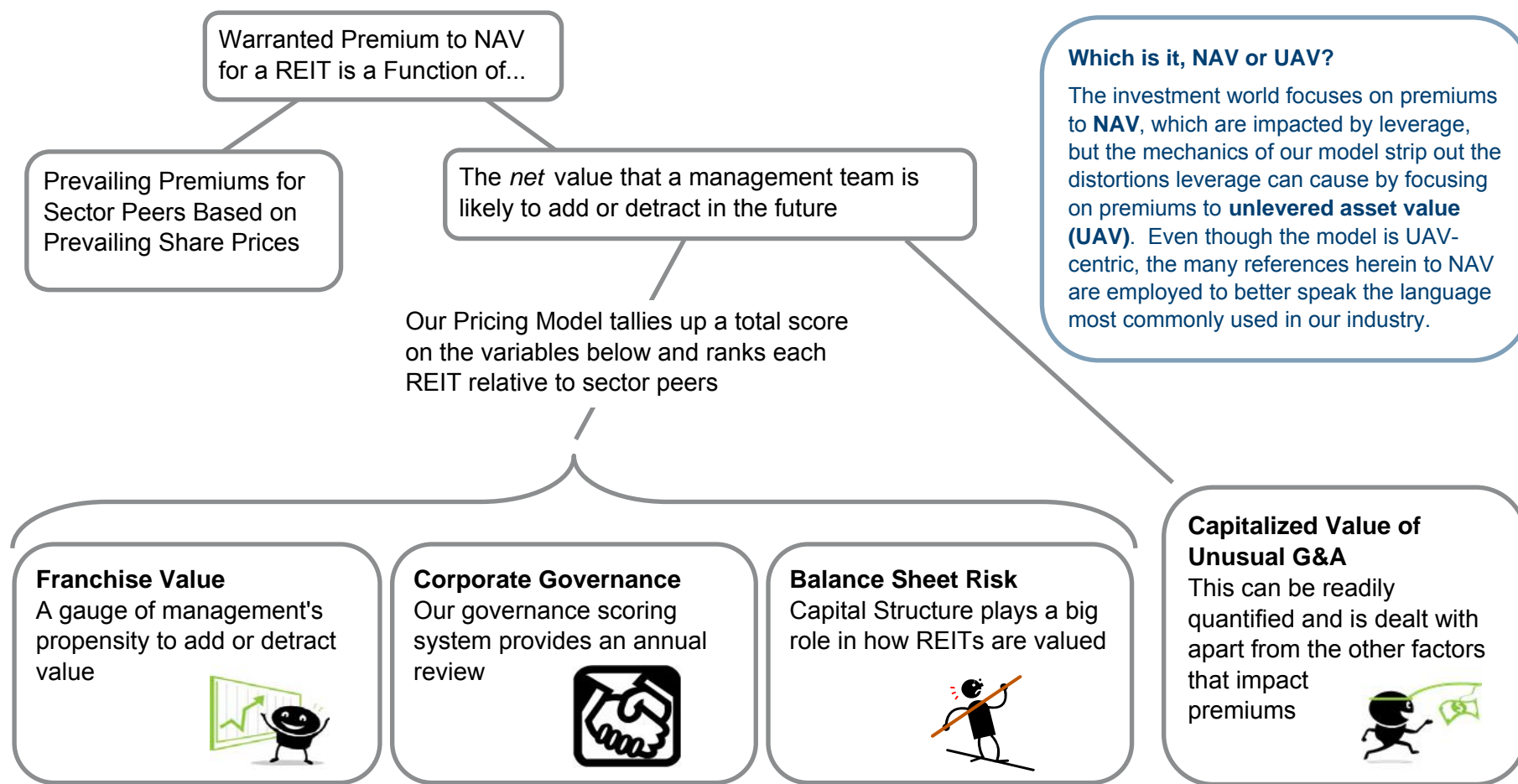
## Cap-ex: the 500-Pound Gorilla

Capitalized costs are big and they need to be considered  
They vary a lot even among REITs in the same sector  
Cap-ex is broadly misunderstood...we have studied extensively  
Market participants underestimate cap-ex  
Cap-ex policies influence the cap rate used



# Overview: Warranted Premiums to NAV

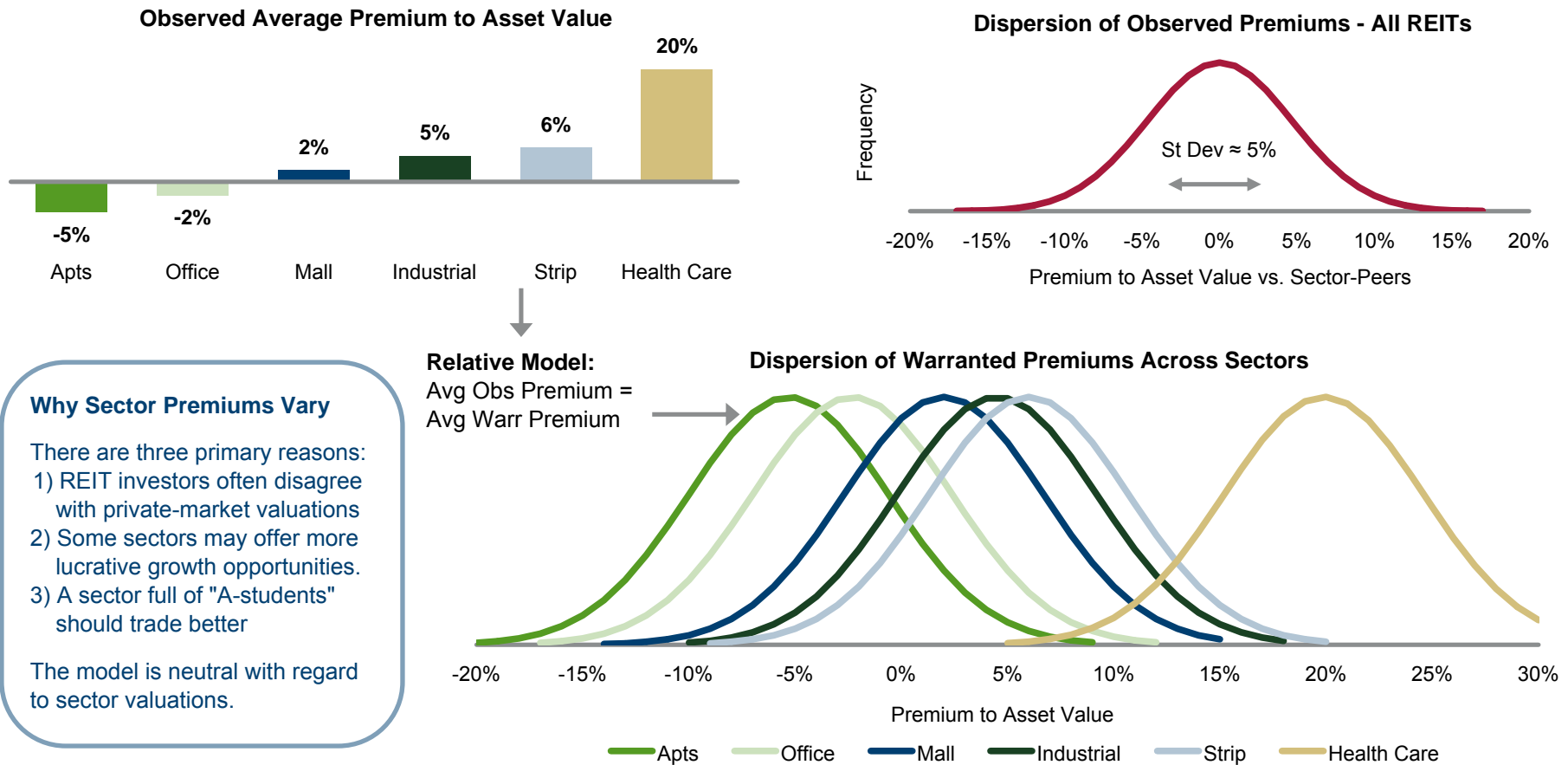
**NAV Plus or Minus?** Prospective future total returns for any REIT are a function of how its real estate portfolio is likely to perform, as well as the value that its management team is likely to add or detract. Our Pricing Model provides a systematic assessment of the four key variables - franchise value, corporate governance, balance sheet risk, and overhead - that typically distinguish REITs that deliver "real estate plus" returns from those in the "real estate minus" camp.



# Overview: The Influence of Property Sectors

**A Normal World:** The starting point in calculating the warranted premium for any REIT is the sector-average premium ascribed by the market at current share prices. An assumption is made that the dispersion of observed premiums for the entirety of our coverage universe serves as a good indicator of how premiums should be dispersed in any given sector. REITs that stack up better in the Pricing Model relative to their sector peers are then ascribed better-than-average warranted premiums, and vice versa.

*Each sector tends to march to its own drummer on average premiums... ..to which the dispersion of premiums for all REITs can be applied*



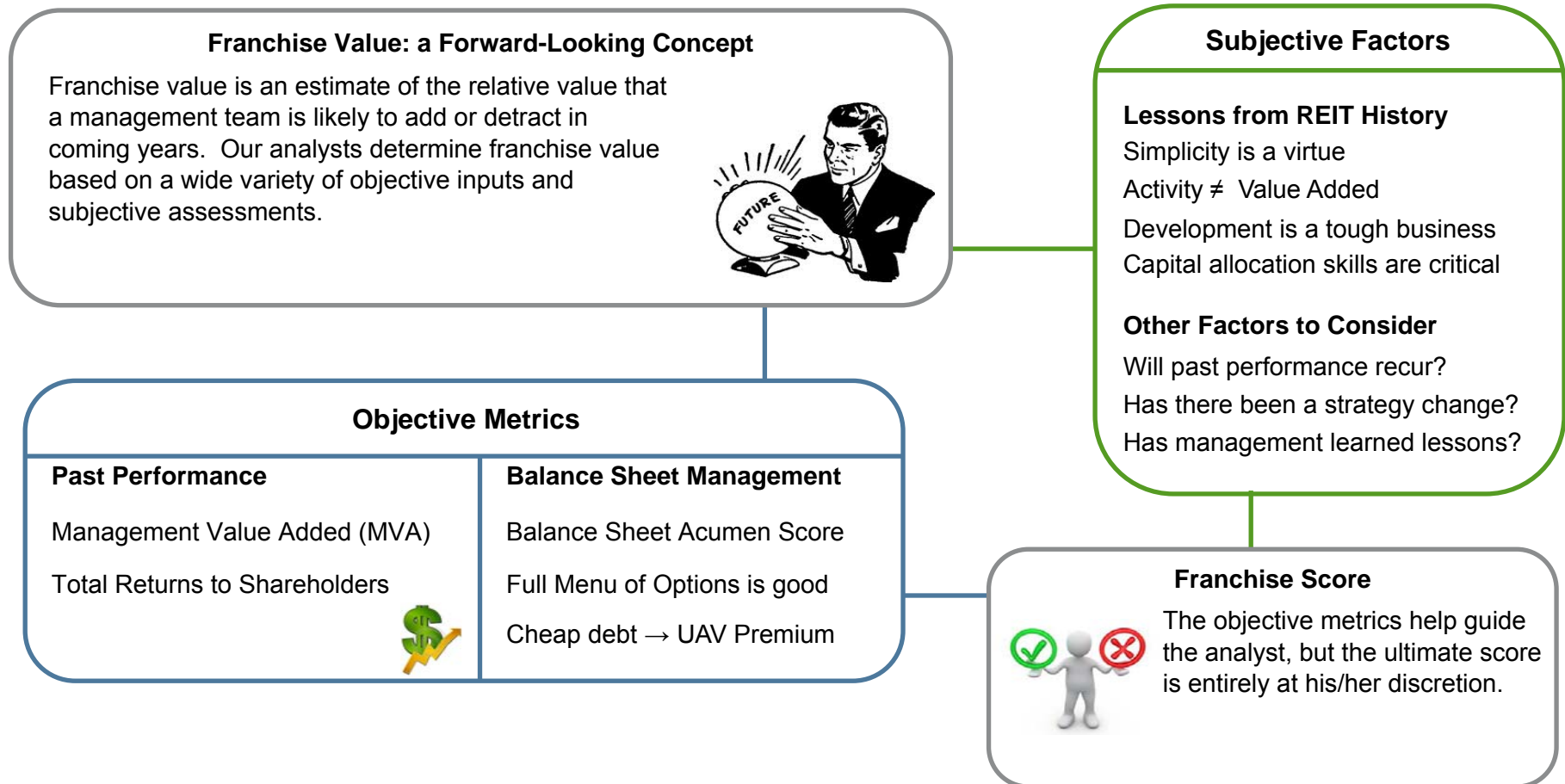
**Why Sector Premiums Vary**

- There are three primary reasons:
- 1) REIT investors often disagree with private-market valuations
  - 2) Some sectors may offer more lucrative growth opportunities.
  - 3) A sector full of "A-students" should trade better

The model is neutral with regard to sector valuations.

# Franchise Value: What is it?

**An Important Assessment:** Franchise value and G&A are the most important drivers of UAV premiums. Franchise value pertains to the value that a management team is likely to create in the future, which is a question best addressed by combining objective tools with subjective input from experienced analysts.



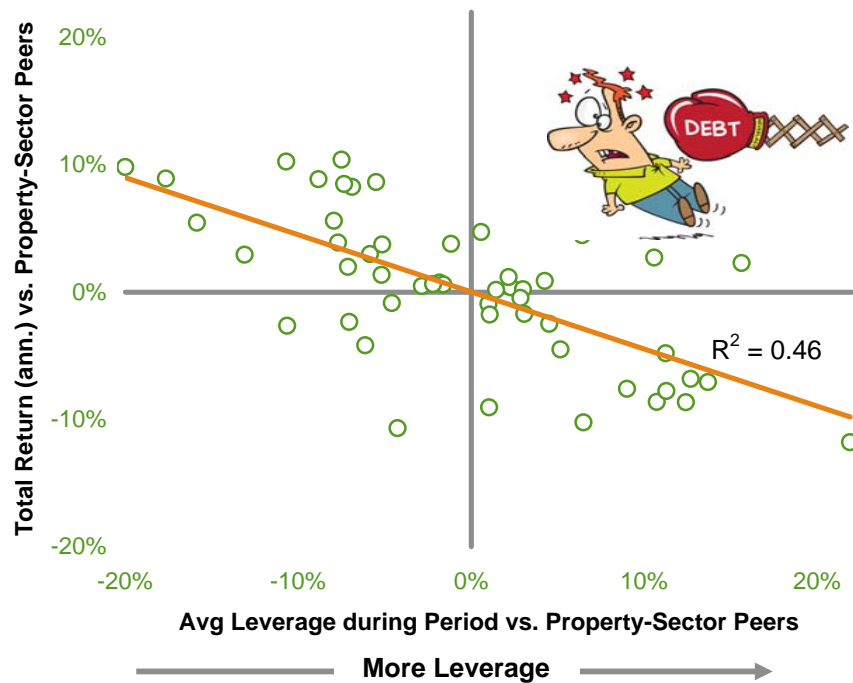
# Balance Sheet Risk: Balance Sheets Matter

**Low Leverage is Better:** Even though property prices have risen more than 50% over the last ten years, REITs that have employed less leverage have delivered far better returns over that time period than REITs with higher leverage. The same statement has held true over the vast majority of ten-year periods since the Modern REIT era commenced in the early-'90s. Not surprisingly, investors are willing to ascribe much higher NAV premiums to REITs with low leverage.

### Leverage has Impacted Total Returns

A 10% variance in the lev'g ratio has been associated with a 5% gap in total returns. Every year!

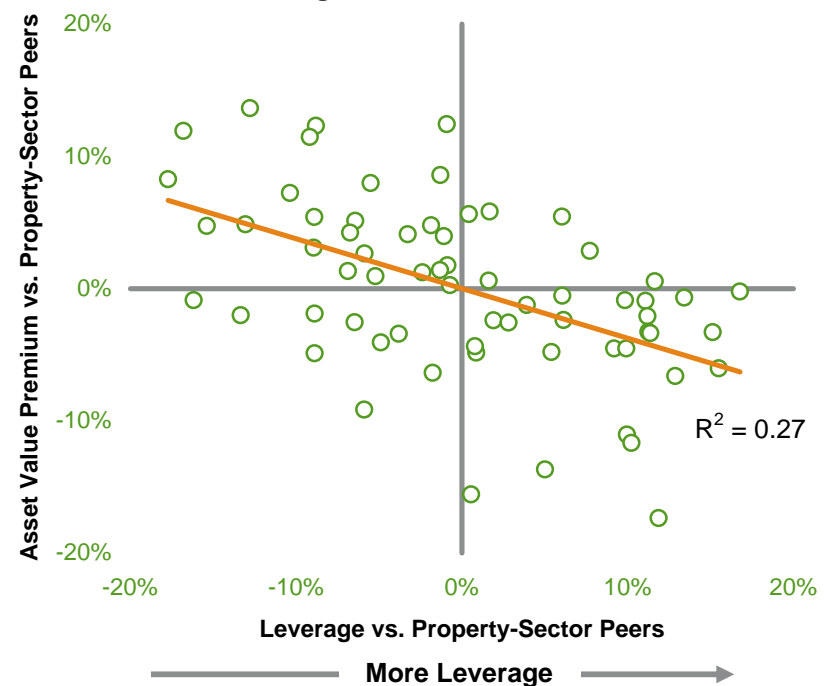
Leverage & Total Returns (past 10 years\*)



### Leverage has a Big Impact on Pricing

A 10% variance in the lev'g ratio currently equates to a 4% variance in the UAV premiums at which REITs trade

Leverage & Premiums to Asset Value\*



\* Charts are from Oct 2, 2012 Heard on the Beach. Left chart uses total returns from Aug '02 to Aug '12; right is based on stock pricing as of Sept '12.

# Corporate Governance

**Green Street's Governance Scoring System:** Our governance ranking system, which is published annually, differs in two key respects from those provided by other evaluators: 1) our familiarity with the companies allows for subjective input; and 2) issues unique to REITs (e.g., the 5 or fewer rule) are ignored by others. Scoring is on a 100-point basis with the key inputs highlighted below. REITs with higher governance scores typically trade at larger premiums to asset value.

| Category                                | Max Points | Ideal Structure                           |
|---|------------|---|
| <b>Board Rating:</b>                    |            |   |
| Non-staggered Board                     | 20         | Yes                                       |
| Independent Board                       | 5          | 80+%                                      |
| Investment by Board Members             | 5          | Large Investment by Numerous Members      |
| Conduct                                 | 25         | No Blemishes, Fair Comp, Leadership       |
| <b>Total</b>                            | <b>55</b>  |   |
| <b>Anti-Takeover Weapons:</b>           |            |   |
| State Anti-takeover Provisions          | 12         | Opt out/Shareholders Approve Change       |
| Ownership Limits from 5/50 Rule         | 5          | Limit Waived for Ownership by other REITs |
| Shareholder Rights Plan                 | 10         | Shareholders Must Approve Implementation  |
| Insider Blocking Power                  | 8          | No Veto Power                             |
| <b>Total</b>                            | <b>35</b>  |   |
| <b>Potential Conflicts of Interest:</b> |            |   |
| Business Dealings with Mgmt.            | 6          | No Business Dealings                      |
| Divergent Tax Basis of Insiders         | 4          | Basis Near Share Price                    |
| <b>Total</b>                            | <b>10</b>  |   |
| <b>Perfect Score</b>                    | <b>100</b> |   |

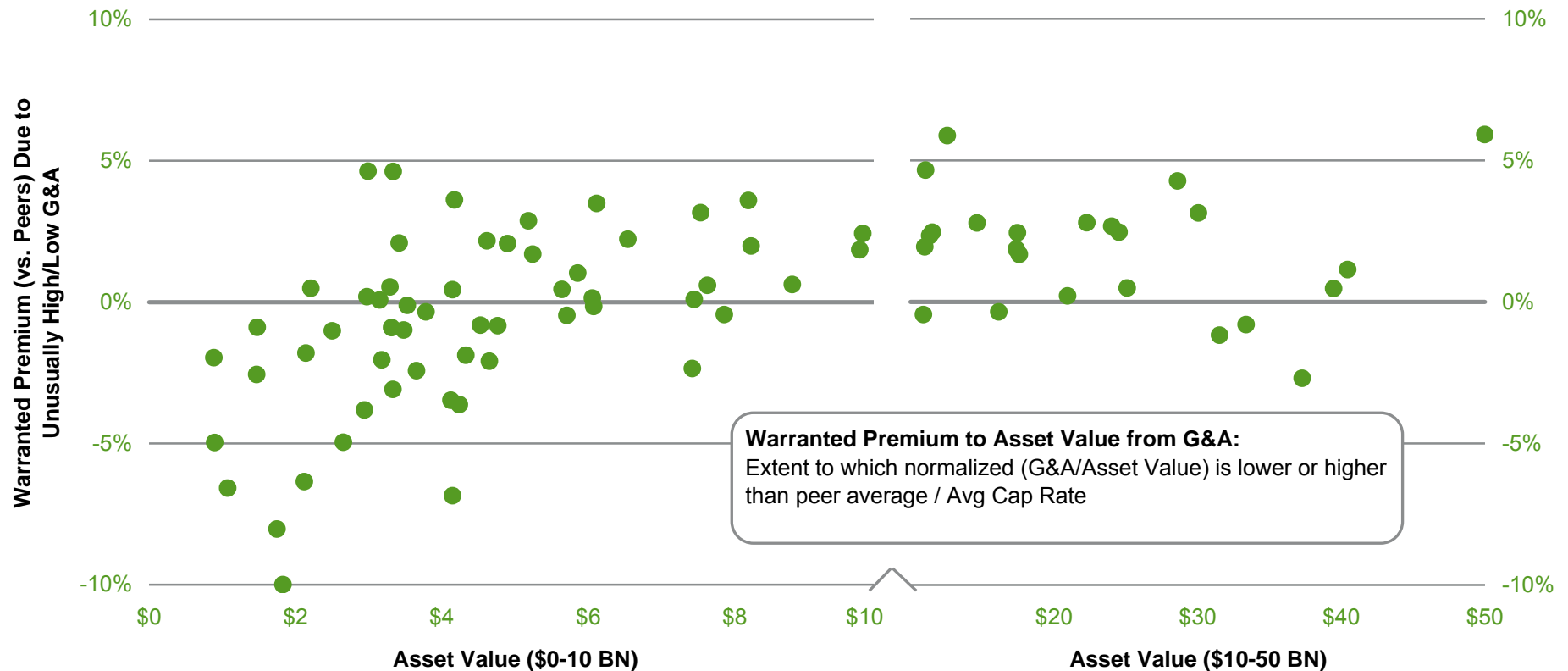
### Anti-Takeover Weapons

There are only a handful of REITs where insiders hold a blocking position, but it's a big deal where it exists. Because of that, a cap is placed on how many points a REIT where blocking power is present can score on anti-takeover rankings. After all, the anti-takeover provisions don't matter much if insiders control the vote.

# Overhead: A Strong Connection with Size

**Big is Better:** A dollar of cash flow devoted to G&A is worth the same as a dollar of cash flow at the property level, and efficiency differences between REITs can have a profound impact on share valuation. The impact on appropriate unlevered valuations can be calculated by capping those differences at the all-REIT cap rate and adding or subtracting that figure directly as a warranted premium to unlevered asset value. Not surprisingly, big REITs are more efficient when it comes to overhead, and this efficiency should translate into higher relative valuations.

**Company Size and Warranted Premiums Attributable to G&A**





# Frequently Asked Questions

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## Answers to Frequently Asked Questions

- Q. Net Asset Value (NAV) estimates are far from precise. It's very common to see NAV estimates for a given REIT spanning a broad range, with some being as much as 30% higher than others. Why base a model on such an imprecise estimate?**
- A. NAV is admittedly an imprecise estimate of value. It may be best to consider NAV as the midpoint of a reasonable range in which a figure at least 5% higher or lower than the midpoint might be accurate. Reasonable minds can disagree within this range. However, this lack of precision should not be viewed as a serious shortcoming. Every valuation methodology lacks precision, and alternative methodologies are almost certainly less precise than NAV. For instance, where do appropriate Price/Earnings (P/E) multiples come from? EBITDA multiples? An NAV-based approach componentizes the valuation question into discrete pieces and incorporates private-market pricing information, attributes that should yield a higher level of precision than a broad-brush approach to entity valuation. When analyst estimates of NAV fall well outside a reasonable range, this probably reflects the quality of the analysis, as opposed to the metric's quality. In addition, most analysts only mark-to-market the left-hand side of the balance sheet; Green Street marks-to-market the right-hand side too. NAV calculations require a great deal of time, energy, and expertise to get right; big errors likely occur when shortcuts are taken.
- Q. An NAV analysis is only as good as the cap rate applied to net operating income (NOI). Where does Green Street get its cap rates?**
- A. The choice of cap rates is the most important input in our model. Our analysts spend a great deal of time talking to market participants (e.g., REIT executives, private real estate participants, brokers, etc.), compiling databases of comparable transactions, reading trade publications, reviewing findings of providers of transaction information, and understanding the extent to which contractual rents are above or below market.
- Q. As the REIT industry continues to mature, analysts and investors will inevitably value these stocks the same way the vast majority of other stocks are valued. Approaches based on P/E multiples, EBITDA multiples, or discounted cash flow models will take the place of a REIT-centric concept like NAV. After all, no one tries to figure out the NAV of General Motors or Microsoft, so why bother to do so with REITs?**
- A. The simple answer to this question is that investors in other sectors would use NAV if they could. However, their inability to do so relegates them to using generally inferior metrics. Thoughtfully applied alternative approaches to valuation should result in similar answers to an NAV-based approach, but these other methods must be used with caution.

## Frequently Asked Questions (continued)

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**Q. REITs are more than just a collection of assets. Management matters a lot, and an NAV-based approach can't possibly factor that in.**

A. Contrary to a widespread misperception, the use of an NAV-based model is consistent with a view that management is important. As long as an NAV-based model provides output with a sizable variance in company-specific warranted premiums/discounts, that model is implicitly acknowledging that management matters significantly. Capital allocation and balance sheet management are by far the key differentiators of management capabilities.

**Q. Many REITs own hundreds of properties spread across the U.S., and an asset-by-asset appraisal would take an enormous amount of time. How can an analyst know the value of any given portfolio?**

A. A reasonable NAV estimate can be derived if disclosure at the portfolio level is sufficient to allow for a comparison of the characteristics of a given portfolio with the characteristics of properties that have traded hands. No two portfolios are exactly the same, but plenty of pricing benchmarks exist to allow for adjustments based on portfolio location, quality, lease structure, growth prospects, etc.

**Q. REITs have broad latitude in how they expense many operating costs. Can an NAV-based approach be fooled if a REIT inflates NOI by moving costs to the General & Administrative (G&A) expense line?**

A. Yes. This is why an explicit valuation adjustment for G&A expense is included in our pricing model. It identifies companies that shift expenses in ways that are inconsistent with those of its peers.

**Q. An NAV analysis derived from real estate NOI seemingly ignores capital expenditures (cap-ex). How does cap-ex factor into the analysis?**

A. One of the easiest ways to make big mistakes in an NAV analysis is to utilize simple rules of thumb with regard to cap-ex. Most rules of thumb undercount the magnitude of cap-ex. In addition, the range of appropriate reserves varies hugely by property sector, property quality, and accounting practices. Each factor needs to be addressed before choosing the cap-ex reserve to utilize for a particular portfolio. The real estate portfolios in any sector that offer the highest quality, best growth, and lowest risk should be accorded the highest valuation multiples (lowest cap rates), and vice versa. Thus, it is important to rank the portfolios relative to each other and to then ensure "economic" cap rates (based on NOI less a cap-ex reserve) line up in this manner. An analysis that does not back out cap-ex costs, and is instead based off of nominal cap rates, will generate misleading relative conclusions.

## Frequently Asked Questions (continued)

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**Q. NAV is a backward looking metric.**

- A. Real estate markets are active and liquid, and when buyers and sellers agree on deal terms (e.g., cap rates, price/square foot, etc.), those terms reflect their views of future prospects. When prevailing cap rates are applied to a REIT's forward-looking NOI estimate, the result is an estimate of value that is as forward looking as any other approach toward valuing stocks.

This report is an excerpt from REIT Valuation: Version 3.0 of our Pricing Model

To View the Full Report...

Please contact a member of our Sales team at

(949) 640-8780 or e-mail

[inquiry@greenstreetadvisors.com](mailto:inquiry@greenstreetadvisors.com)

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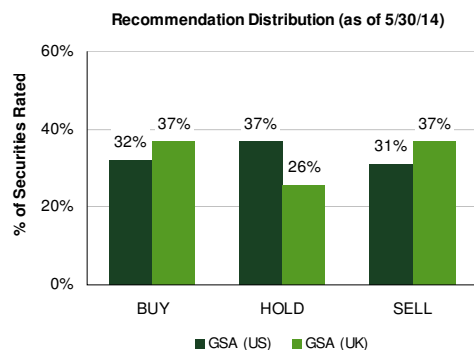
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- The research recommendation contained in this report was first released for distribution on the date identified on the cover of this report.
- Green Street will furnish upon request available investment information supporting the recommendation(s) contained in this report.

At any given time, Green Street publishes roughly the same number of "BUY" recommendations that it does "SELL" recommendations.

Green Street's "BUYs" have historically achieved far higher total returns than its "HOLDs", which, in turn, have outperformed its "SELLs".



| Year                           | Buy             | Hold          | Sell        | Universe <sup>3</sup> |
|--------------------------------|-----------------|---------------|-------------|-----------------------|
| 2014 YTD                       | 17.7%           | 14.6%         | 10.8%       | 14.4%                 |
| 2013                           | 4.1%            | 0.6%          | 1.7%        | 2.2%                  |
| 2012                           | 24.5%           | 24.7%         | 18.9%       | 23.0%                 |
| 2011                           | 18.9%           | 7.6%          | 4.7%        | 7.6%                  |
| 2010                           | 43.3%           | 32.8%         | 26.6%       | 33.8%                 |
| 2009                           | 59.0%           | 47.7%         | 6.0%        | 37.9%                 |
| 2008                           | 29.1%           | 30.9%         | 52.6%       | 37.3%                 |
| 2007                           | 8.9%            | 22.4%         | 27.8%       | 19.7%                 |
| 2006                           | 45.8%           | 29.6%         | 19.5%       | 31.6%                 |
| 2005                           | 26.3%           | 18.5%         | 1.8%        | 15.9%                 |
| 2004                           | 42.8%           | 28.7%         | 16.4%       | 29.4%                 |
| 2003                           | 43.3%           | 37.4%         | 21.8%       | 34.8%                 |
| 2002                           | 17.3%           | 2.8%          | 2.6%        | 5.4%                  |
| 2001                           | 34.9%           | 19.1%         | 13.0%       | 21.1%                 |
| 2000                           | 53.4%           | 29.9%         | 5.9%        | 29.6%                 |
| 1999                           | 12.3%           | 9.0%          | 20.5%       | 6.9%                  |
| 1998                           | 1.6%            | 15.1%         | 15.5%       | 12.1%                 |
| 1997                           | 36.7%           | 14.8%         | 7.2%        | 18.3%                 |
| 1996                           | 47.6%           | 30.7%         | 18.9%       | 32.1%                 |
| 1995                           | 22.9%           | 13.9%         | 0.5%        | 13.5%                 |
| 1994                           | 20.8%           | 0.8%          | 8.7%        | 3.1%                  |
| 1993                           | 27.3%           | 4.7%          | 8.1%        | 12.1%                 |
| <b>Cumulative Total Return</b> | <b>10566.3%</b> | <b>856.2%</b> | <b>1.8%</b> | <b>961.4%</b>         |
| <b>Annualized</b>              | <b>24.5%</b>    | <b>11.2%</b>  | <b>0.1%</b> | <b>11.7%</b>          |

The results shown in the table in the upper right corner are hypothetical; they do not represent the actual trading of securities. Actual performance will vary from this hypothetical performance due to, but not limited to 1) advisory fees and other expenses that one would pay; 2) transaction costs; 3) the inability to execute trades at the last published price (the hypothetical returns assume execution at the last closing price); 4) the inability to maintain an equally-weighted portfolio in size (the hypothetical returns assume an equal weighting); and 5) market and economic factors will almost certainly cause one to invest differently than projected by the model that simulated the above returns. All returns include the reinvestment of dividends. Past performance, particularly hypothetical performance, can not be used to predict future performance.

- (1) Results are for recommendations made by Green Street's North American Research Team only (includes securities in the US, Canada, and Australia). Uses recommendations given in Green Street's "Real Estate Securities Monthly" from January 28, 1993 through May 23, 2014. Historical results from January 28, 1993 through October 1, 2013 were independently verified by an international "Big 4" accounting firm. The accounting firm did not verify the stated results subsequent to October 1, 2013. As of October 1, 2013, the annualized total return of Green Street's recommendations since January 28, 1993 was: Buy +24.5%, Hold +10.9%, Sell -0.3%, Universe +11.5%.
- (2) Company inclusion in the calculation of total return has been based on whether the companies were listed in the primary exhibit of Green Street's "Real Estate Securities Monthly". Beginning April 28, 2000, Gaming C-Corps and Hotel C-Corps, with the exception of Starwood Hotels and Homestead Village, were no longer included in the primary exhibit and therefore no longer included in the calculation of total return. Beginning March 3, 2003, the remaining Hotel companies were excluded.
- (3) All securities covered by Green Street with a published rating that were included in the calculation of total return. Excludes "not rated" securities.

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Green Street will furnish upon request available investment information regarding the recommendation



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When used in this supplemental information package and the conference call to be held in connection herewith, the word "believes," "expects," "estimates" and similar expressions are intended to identify forward-looking statements. Such statements are subject to certain risks and uncertainties which could cause actual results to differ materially. In particular, among the factors that could cause actual results to differ materially are continued qualification as a real estate investment trust, general business and economic conditions, competition, increases in real estate construction costs, interest rates, accessibility of debt and equity capital markets and other risks inherent in the real estate business including tenant defaults, potential liability relating to environmental matters and liquidity of real estate investments. Readers are advised to refer to Duke Realty's Form 10-K Report as filed with the Securities and Exchange Commission on February 21, 2014 for additional information concerning these risks.



## **Duke Realty Corporation**

### **About Duke Realty**

Duke Realty Corporation (“Duke Realty”) specializes in the ownership, management and development of bulk industrial, suburban office and medical office real estate. Duke Realty is the largest publicly traded, vertically integrated office/industrial/medical office real estate company in the United States. The company owns, maintains an interest in or has under development approximately 154.1 million rentable square feet in 22 major U.S. metropolitan areas. Duke Realty is publicly traded on the NYSE under the symbol DRE and is listed on the S&P MidCap 400 Index.

### **Duke Realty’s Mission Statement**

Our mission is to build, own, lease and manage industrial, office and healthcare properties with a focus on customer satisfaction while maximizing shareholder value.

### **Structure of the Company**

Duke Realty has elected to be taxed as a Real Estate Investment Trust (REIT) under the Internal Revenue Code. To qualify as a REIT, we must meet a number of organizational and operational requirements, including a requirement to distribute at least 90% of our adjusted taxable income to our shareholders. Management intends to continue to adhere to these requirements and to maintain our REIT status. As a REIT, we are entitled to a tax deduction for some or all of the dividends we pay to shareholders. Accordingly, we generally will not be subject to federal income taxes as long as we distribute an amount equal to or in excess of our taxable income to shareholders. We are also generally subject to federal income taxes on any taxable income that is not distributed to our shareholders. Our property operations are conducted through a partnership in which Duke Realty is the sole general partner owning a 99 percent interest at March 31, 2014. This structure is commonly referred to as an “UPREIT.” The limited partnership ownership interests in this partnership (referred to as Units) are exchangeable for shares of common stock of Duke Realty. Duke Realty is also the sole general partner in another partnership which conducts our service operations.

## Product Review

***Bulk Distribution Industrial Properties:*** Duke Realty owns interests in 503 bulk distribution industrial properties encompassing more than 127.8 million square feet (83 percent of total square feet). These properties are primarily warehouse facilities with clear ceiling heights of 28 feet or more. This also includes 37 light industrial buildings, also known as flex buildings, totaling 2.3 million square feet.

***Suburban Office Properties:*** Duke Realty owns interests in 167 suburban office buildings totaling more than 19.6 million square feet (12 percent of total square feet).

***Medical Office Properties:*** Duke Realty owns interests in 72 medical office buildings totaling more than 5.7 million square feet (4 percent of total square feet).

***Retail Properties:*** Duke Realty owns interests in 5 retail buildings encompassing more than 936,000 square feet (1 percent of total square feet).

***Land:*** Duke Realty owns or controls through options or joint ventures more than 5,600 acres of land located primarily in its existing business parks. The land is ready for immediate use and is primarily unencumbered by debt. More than 86 million square feet of additional space can be developed on these sites and all of the land is fully entitled for either office, industrial, or medical office.

***Service Operations:*** As a fully integrated company, Duke Realty provides property and asset management, development, leasing and construction services to third party owners in addition to its own properties. Our current property management base for third parties includes more than 4.3 million square feet.

## Investor Information

### **Research Coverage**

|                               |                  |              |
|-------------------------------|------------------|--------------|
| Bank of America/Merrill Lynch | Jamie Feldman    | 212.449.6339 |
| Barclays                      | Ross Smotrich    | 212.526.2306 |
| BMO Capital Markets           | Paul Adornato    | 212.885.4170 |
| Citi                          | Kevin Varin      | 212.816.6243 |
| Cowen and Company             | James Sullivan   | 646.562.1380 |
| Edward Jones & Co.            | Ashtyn Evans     | 314.515.2751 |
| Green Street Advisors         | Eric Frankel     | 949.640.8780 |
| J.P. Morgan                   | Tony Paolone     | 212.622.6682 |
| Morgan Stanley                | Vance Edelson    | 212.761.0078 |
| RBC Capital Markets           | Mike Salinsky    | 440.715.2648 |
| R.W. Baird                    | Dave Rodgers     | 216.737.7341 |
| S&P Capital IQ                | Erik Oja         | 212.438.4314 |
| SunTrust Robinson Humphrey    | Ki Bin Kim       | 212.303.4124 |
| Stifel Nicolaus & Co          | John Guinee      | 443.224.1307 |
| UBS                           | Ross Nussbaum    | 212.713.2484 |
| Wells Fargo Securities        | Brendan Maiorana | 443.263.6516 |

### **Timing**

Quarterly results will be announced according to the following approximate schedule:

|                             |              |
|-----------------------------|--------------|
| First Quarter               | Late April   |
| Second Quarter              | Late July    |
| Third Quarter               | Late October |
| Fourth Quarter and Year-End | Late January |

Duke will typically publish other materials of interest to investors according to the following schedule:

| Report                 | 1st Quarter | 2nd Quarter | 3rd Quarter  | 4th Quarter  | Due Date       |
|------------------------|-------------|-------------|--------------|--------------|----------------|
| Form 10Q               | May         | August      | November     |              |                |
| Supplemental Materials | Late April  | Late July   | Late October | Late January |                |
| Annual Report          |             |             |              |              | March          |
| Proxy Statement        |             |             |              |              | March          |
| Form 10-K              |             |             |              |              | March          |
| News Releases          |             |             |              |              | As Appropriate |

The above information is available on Duke Realty's web site at <http://www.dukerealty.com>

**Stock Information**

Duke Realty’s common stock is traded on the New York Stock Exchange (symbol: DRE).  
 Duke Realty’s Series J preferred stock is traded on the New York Stock Exchange (symbol: DRE PRJ).  
 Duke Realty’s Series K preferred stock is traded on the New York Stock Exchange (symbol: DRE PRK).  
 Duke Realty’s Series L preferred stock is traded on the New York Stock Exchange (symbol: DRE PRL).

**Senior Unsecured Debt Ratings:**

|                   |      |
|-------------------|------|
| Standard & Poor's | BBB  |
| Moody's           | Baa2 |

**Inquiries**

Duke Realty welcomes inquiries from stockholders, financial analysts, other professional investors, representatives of the news media and others wishing to discuss the company. Please address inquiries to, Investor Relations, at the address listed on the cover of this guide. Investors, analysts and reporters wishing to speak directly with our operating officers are encouraged to first contact the Investor Relations department. Interviews will be arranged as schedules permit.

**Common Stock Data (NYSE:DRE):**

|                          | 1st Quarter 2013 | 2nd Quarter 2013 | 3rd Quarter 2013 | 4th Quarter 2013 | 1st Quarter 2014 |
|--------------------------|------------------|------------------|------------------|------------------|------------------|
| High price*              | 17.16            | 18.80            | 17.56            | 17.23            | 17.03            |
| Low price*               | 13.94            | 14.29            | 14.12            | 14.18            | 14.48            |
| Closing price*           | 16.98            | 15.59            | 15.44            | 15.04            | 16.88            |
| Dividends paid per share | .170             | .170             | .170             | .170             | .170             |
| Closing dividend yield   | 4.0%             | 4.4%             | 4.4%             | 4.5%             | 4.0%             |

## FFO and AFFO Reporting Definitions

**Funds from Operations (“FFO”):** FFO is computed in accordance with standards established by the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as net income (loss) excluding gains (losses) on sales of depreciable property, impairment charges related to depreciable real estate assets, and extraordinary items (computed in accordance with generally accepted accounting principles (“GAAP”)); plus real estate related depreciation and amortization, and after similar adjustments for unconsolidated joint ventures. We believe FFO to be most directly comparable to net income as defined by GAAP. We believe that FFO should be examined in conjunction with net income (as defined by GAAP) as presented in the financial statements accompanying this release. FFO does not represent a measure of liquidity, nor is it indicative of funds available for our cash needs, including our ability to make cash distributions to shareholders.

**Core Funds from Operations (“Core FFO”):** Core FFO is computed as FFO adjusted for certain items that are generally non-cash in nature and that materially distort the comparative measurement of company performance over time. The adjustments include gains on sale of undeveloped land, impairment charges not related to depreciable real estate assets, tax expenses or benefit related to (i) changes in deferred tax asset valuation allowances, (ii) changes in tax exposure accruals that were established as the result of the previous adoption of new accounting principles, or (iii) taxable income (loss) related to other items excluded from FFO or Core FFO (collectively referred to as “other income tax items”), gains (losses) on debt transactions, adjustments on the repurchase or redemption of preferred stock, gains (losses) on and related costs of acquisitions, and severance charges related to major overhead restructuring activities. Although our calculation of Core FFO differs from NAREIT’s definition of FFO and may not be comparable to that of other REITs and real estate companies, we believe it provides a meaningful supplemental measure of our operating performance.

**Adjusted Funds from Operations (“AFFO”):** AFFO is defined by the company as Core FFO (as defined above), less recurring building improvements and total second generation capital expenditures (the leasing of vacant space that had previously been under lease by the company is referred to as second generation lease activity) related to leases commencing during the reporting period, and adjusted for certain non-cash items including straight line rental income and expense, non-cash components of interest expense and stock compensation expense, and after similar adjustments for unconsolidated partnerships and joint ventures.

## Balance Sheets

*(unaudited and in thousands)*

|   | March 31,<br>2014  | December 31,<br>2013 | September 30,<br>2013 | June 30,<br>2013   | March 31,<br>2013  |
|---|--------------------|----------------------|-----------------------|--------------------|--------------------|
| <b>Assets:</b>  |                    |                      |                       |                    |                    |
| Rental property   | \$7,096,174        | \$7,031,660          | \$7,234,934           | \$7,094,986        | \$6,727,590        |
| Accumulated depreciation                                    | (1,422,986)        | (1,382,757)          | (1,406,849)           | (1,364,439)        | (1,346,961)        |
| Construction in progress                                    | 277,400            | 256,911              | 198,988               | 266,388            | 303,383            |
| Undeveloped land  | 570,718            | 590,052              | 580,052               | 621,143            | 607,283            |
| Net real estate investments                                 | <u>6,521,306</u>   | <u>6,495,866</u>     | <u>6,607,125</u>      | <u>6,618,078</u>   | <u>6,291,295</u>   |
| Cash and cash equivalents                                   | 19,474             | 19,275               | 24,112                | 21,402             | 307,167            |
| Accounts receivable   | 34,883             | 26,664               | 20,411                | 21,148             | 21,380             |
| Straight-line rents receivable                              | 126,387            | 120,497              | 127,311               | 124,951            | 123,108            |
| Receivables on construction contracts, including retentions | 27,833             | 19,209               | 28,706                | 30,205             | 27,465             |
| Investments in and advances to unconsolidated companies     | 336,060            | 342,947              | 328,660               | 327,698            | 331,041            |
| Deferred financing costs, net                               | 33,764             | 36,250               | 38,029                | 40,837             | 41,097             |
| Deferred leasing and other costs, net                       | 462,176            | 473,413              | 502,714               | 523,100            | 489,621            |
| Escrow deposits and other assets                            | <u>205,480</u>     | <u>218,493</u>       | <u>209,771</u>        | <u>176,483</u>     | <u>169,925</u>     |
| Total assets  | <u>\$7,767,363</u> | <u>\$7,752,614</u>   | <u>\$7,886,839</u>    | <u>\$7,883,902</u> | <u>\$7,802,099</u> |
| <b>Liabilities and Equity:</b>                              |                    |                      |                       |                    |                    |
| Secured debt  | \$1,077,468        | \$1,100,124          | \$1,158,456           | \$1,241,527        | \$1,151,660        |
| Unsecured debt  | 3,065,742          | 3,066,252            | 3,066,755             | 3,067,250          | 3,242,737          |
| Unsecured line of credit                                    | 180,000            | 88,000               | 210,000               | 88,000             | 0                  |
| Construction payables and amounts due subcontractors        | 72,695             | 69,391               | 79,180                | 87,730             | 81,044             |
| Accrued real estate taxes                                   | 77,301             | 75,396               | 105,263               | 86,968             | 78,985             |
| Accrued interest  | 36,468             | 52,824               | 36,439                | 58,426             | 41,626             |
| Other accrued expenses                                      | 52,118             | 68,276               | 40,983                | 45,078             | 33,586             |
| Other liabilities   | 138,602            | 142,589              | 130,508               | 123,649            | 123,914            |
| Tenant security deposits and prepaid rents                  | <u>50,307</u>      | <u>45,133</u>        | <u>46,311</u>         | <u>42,808</u>      | <u>43,966</u>      |
| Total liabilities   | <u>4,750,701</u>   | <u>4,707,985</u>     | <u>4,873,895</u>      | <u>4,841,436</u>   | <u>4,797,518</u>   |
| Preferred stock   | 428,926            | 447,683              | 447,683               | 447,683            | 447,683            |
| Common stock and additional paid-in capital                 | 4,653,199          | 4,624,228            | 4,604,477             | 4,571,131          | 4,540,121          |
| Accumulated other comprehensive income                      | 3,832              | 4,119                | 3,780                 | 3,950              | 3,228              |
| Distributions in excess of net income                       | <u>(2,100,245)</u> | <u>(2,062,787)</u>   | <u>(2,076,299)</u>    | <u>(2,014,399)</u> | <u>(2,020,455)</u> |
| Total shareholders' equity                                  | <u>2,985,712</u>   | <u>3,013,243</u>     | <u>2,979,641</u>      | <u>3,008,365</u>   | <u>2,970,577</u>   |
| Noncontrolling interest                                     | <u>30,950</u>      | <u>31,386</u>        | <u>33,303</u>         | <u>34,101</u>      | <u>34,004</u>      |
| Total liabilities and equity                                | <u>\$7,767,363</u> | <u>\$7,752,614</u>   | <u>\$7,886,839</u>    | <u>\$7,883,902</u> | <u>\$7,802,099</u> |

# Statements of Operations

(unaudited and in thousands)

|  | Three Months Ended |                 | %     |
|--|--------------------|-----------------|-------|
|  | March 31, 2014     | March 31, 2013  |       |
| Revenues:  |                    |                 |       |
| Rental and related revenue   | \$237,350          | \$209,879       | 13%   |
| General contractor and service fee revenue                                 | 55,820             | 47,404          | 18%   |
|  | <u>293,170</u>     | <u>257,283</u>  | 14%   |
| Expenses:  |                    |                 |       |
| Rental expenses  | 50,267             | 38,861          | 29%   |
| Real estate taxes  | 32,467             | 29,040          | 12%   |
| General contractor and other services expenses                             | 47,271             | 38,341          | 23%   |
| Depreciation and amortization  | 98,059             | 92,993          | 5%    |
|  | <u>228,064</u>     | <u>199,235</u>  | 14%   |
| Other Operating Activities:  |                    |                 |       |
| Equity in earnings of unconsolidated companies                             | 2,321              | 49,378          | -95%  |
| Gain on sale of properties   | 15,853             | 168             | 9336% |
| Gain on land sales   | 152                | 0               |       |
| Undeveloped land carrying costs  | (2,124)            | (2,198)         | 3%    |
| Other operating expenses   | (92)               | (68)            | -35%  |
| General and administrative expenses  | (14,694)           | (13,145)        | -12%  |
|  | <u>1,416</u>       | <u>34,135</u>   | -96%  |
| Operating income   | 66,522             | 92,183          | -28%  |
| Other Income (Expenses):   |                    |                 |       |
| Interest and other income, net   | 351                | 153             | 129%  |
| Interest expense   | (55,257)           | (57,181)        | 3%    |
| Acquisition-related activity   | (14)               | 643             | -102% |
| Income tax expense (1)   | (2,674)            | 0               |       |
| Income from continuing operations  | 8,928              | 35,798          | -75%  |
| Discontinued Operations:   |                    |                 |       |
| Loss before gain on sales  | (132)              | (629)           | 79%   |
| Gain on sale of depreciable properties, net of tax                         | 16,775             | 8,954           | 87%   |
| Income from discontinued operations  | 16,643             | 8,325           | 100%  |
| Net income   | 25,571             | 44,123          | -42%  |
| Dividends on preferred shares  | (7,037)            | (9,550)         | 26%   |
| Adjustments for redemption/repurchase of preferred shares                  | 483                | (5,932)         | 0%    |
| Net income attributable to noncontrolling interests                        | (334)              | (598)           | 44%   |
| Net income attributable to common shareholders                             | <u>\$18,683</u>    | <u>\$28,043</u> | -33%  |
| Basic net income per common share:   |                    |                 |       |
| Continuing operations attributable to common shareholders (2)              | \$0.01             | \$0.06          | -83%  |
| Discontinued operations attributable to common shareholders                | \$0.05             | \$0.03          | 67%   |
| Total  | <u>\$0.06</u>      | <u>\$0.09</u>   | -33%  |
| Diluted net income per common share:                                       |                    |                 |       |
| Continuing operations attributable to common shareholders (2)              | \$0.01             | \$0.06          | -83%  |
| Discontinued operations attributable to common shareholders                | \$0.05             | \$0.03          | 67%   |
| Total  | <u>\$0.06</u>      | <u>\$0.09</u>   | -33%  |
| Weighted average number of common shares outstanding                       | <u>327,106</u>     | <u>314,936</u>  |       |
| Weighted average number of common shares and potential dilutive securities | <u>331,716</u>     | <u>319,571</u>  |       |

(1) The income tax expense included in continuing operations during the three months ended March 31, 2014 was triggered by the sale of one property during that time period, which was partially owned by our taxable REIT subsidiary, but due to continuing involvement in managing the property, was not classified as a discontinued operation.

(2) Dividends on preferred shares and adjustments for the redemption/repurchase of preferred shares are allocated entirely to continuing operations for basic and diluted net income (loss) per common share.

## Statements of FFO

*(unaudited and in thousands)*

|  | Three Months Ended |                 |
|--|--------------------|-----------------|
|  | March 31, 2014     | March 31, 2013  |
| <b>Rental Operations</b>   |                    |                 |
| Revenues:  |                    |                 |
| Rental and related revenue from continuing operations                      | \$235,308          | \$208,048       |
| Lease buyouts  | 2,042              | 1,831           |
| Revenues from continuing rental operations                                 | 237,350            | 209,879         |
| Rental and related revenue from discontinued operations                    | 1,368              | 16,404          |
|  | <u>238,718</u>     | <u>226,283</u>  |
| Operating expenses:  |                    |                 |
| Rental expenses  | 50,267             | 38,861          |
| Real estate taxes  | 32,467             | 29,040          |
| Operating expenses from discontinued operations                            | 913                | 5,986           |
|  | <u>83,647</u>      | <u>73,887</u>   |
|  |                    |                 |
| FFO from rental operations   | <u>155,071</u>     | <u>152,396</u>  |
| <b>Unconsolidated Subsidiaries</b>   |                    |                 |
| FFO from unconsolidated subsidiaries                                       | 9,117              | 8,497           |
| <b>Service Operations</b>  |                    |                 |
| General contractor and service fee revenue                                 | 55,820             | 47,404          |
| General contractor and other services expenses                             | (47,271)           | (38,341)        |
| FFO from fee based Service Operations                                      | <u>8,549</u>       | <u>9,063</u>    |
| FFO from Operations  | 172,737            | 169,956         |
| Gain on land sales   | 152                | 0               |
| Undeveloped land carrying costs  | (2,124)            | (2,198)         |
| Other operating expenses   | (92)               | (68)            |
| General and administrative expenses  | (14,694)           | (13,145)        |
| Interest and other income, net   | 351                | 153             |
| Interest expense   | (55,257)           | (57,181)        |
| Interest expense from discontinued operations                              | (382)              | (4,260)         |
| Dividends on preferred shares  | (7,037)            | (9,550)         |
| Adjustments for redemption/repurchase of preferred shares                  | 483                | (5,932)         |
| Acquisition-related activity   | (14)               | 643             |
| Noncontrolling interest share of FFO from consolidated subsidiaries        | <u>(319)</u>       | <u>(510)</u>    |
|  |                    |                 |
| <b>Diluted Funds from Operations - NAREIT</b>                              | <b>\$93,804</b>    | <b>\$77,908</b> |
| Less gain on land sales  | (152)              | 0               |
| Add back adjustments for redemption/repurchase of preferred shares         | (483)              | 5,932           |
| Add back acquisition-related activity                                      | 14                 | (643)           |
| <b>Diluted Core Funds from Operations</b>                                  | <b>\$93,183</b>    | <b>\$83,197</b> |
|  |                    |                 |
| Weighted average number of common shares and potential dilutive securities | <u>334,380</u>     | <u>322,439</u>  |
|  |                    |                 |
| <b>Diluted FFO per share</b>   | <b>\$0.28</b>      | <b>\$0.24</b>   |
| <b>Diluted Core FFO per share</b>  | <b>\$0.28</b>      | <b>\$0.26</b>   |



## Summary of EPS, FFO and AFFO

(unaudited and in thousands)

|   | Three Months Ended<br>March 31<br>(Unaudited) |                        |                |                 |                        |                |
|---|---|------------------------|----------------|-----------------|------------------------|----------------|
|   | 2014  |                        |                | 2013            |                        |                |
|   | Amount  | Wtd.<br>Avg.<br>Shares | Per<br>Share   | Amount          | Wtd.<br>Avg.<br>Shares | Per<br>Share   |
| Net income attributable to common shareholders  | \$18,683                                      |                        |                | \$28,043        |                        |                |
| Less dividends on participating securities  | (645)   |                        |                | (688)           |                        |                |
| <b>Net Income Per Common Share-Basic</b>  | <b>18,038</b>                                 | <b>327,106</b>         | <b>\$0.06</b>  | <b>27,355</b>   | <b>314,936</b>         | <b>\$0.09</b>  |
| Add back:   |   |                        |                |                 |                        |                |
| Noncontrolling interest in earnings of unitholders                                    | 250   | 4,387                  |                | 392             | 4,405                  |                |
| Other potentially dilutive securities   |   | 223                    |                | 230             |                        |                |
| <b>Net Income Attributable to Common Shareholders-Diluted</b>                         | <b>\$18,288</b>                               | <b>331,716</b>         | <b>\$0.06</b>  | <b>\$27,747</b> | <b>319,571</b>         | <b>\$0.09</b>  |
| <b>Reconciliation to Funds From Operations ("FFO")</b>                                |   |                        |                |                 |                        |                |
| <b>Net Income Attributable to Common Shareholders</b>                                 | \$18,683                                      | 327,106                |                | \$28,043        | 314,936                |                |
| Adjustments:  |   |                        |                |                 |                        |                |
| Depreciation and amortization   | 98,264  |                        |                | 99,780          |                        |                |
| Company share of joint venture depreciation, amortization and other                   | 6,396   |                        |                | 7,629           |                        |                |
| Gains on depreciable property sales, net of tax-wholly owned, discontinued operations | (16,775)                                      |                        |                | (8,954)         |                        |                |
| Gains on depreciable property sales, net of tax-wholly owned, continuing operations   | (13,179)                                      |                        |                | (168)           |                        |                |
| Gains/losses on depreciable property sales-JV   | 165   |                        |                | (48,814)        |                        |                |
| Noncontrolling interest share of adjustments  | (991)   |                        |                | (682)           |                        |                |
| <b>Funds From Operations-Basic</b>  | <b>92,563</b>                                 | <b>327,106</b>         | <b>\$0.28</b>  | <b>76,834</b>   | <b>314,936</b>         | <b>\$0.24</b>  |
| Noncontrolling interest in income of unitholders                                      | 250   | 4,387                  |                | 392             | 4,405                  |                |
| Noncontrolling interest share of adjustments  | 991   |                        |                | 682             |                        |                |
| Other potentially dilutive securities   |   | 2,887                  |                | 3,098           |                        |                |
| <b>Funds From Operations-Diluted</b>  | <b>\$93,804</b>                               | <b>334,380</b>         | <b>\$0.28</b>  | <b>\$77,908</b> | <b>322,439</b>         | <b>\$0.24</b>  |
| Gain on land sales  | (152)   |                        |                | -               |                        |                |
| Adjustments for redemption/repurchase of preferred shares                             | (483)   |                        |                | 5,932           |                        |                |
| Acquisition-related activity  | 14  |                        |                | (643)           |                        |                |
| <b>Core Funds From Operations - Diluted</b>   | <b>\$93,183</b>                               | <b>334,380</b>         | <b>\$0.28</b>  | <b>\$83,197</b> | <b>322,439</b>         | <b>\$0.26</b>  |
| <b>Adjusted Funds From Operations</b>   |   |                        |                |                 |                        |                |
| Core Funds From Operations - Diluted  | \$93,183                                      | 334,380                | \$0.28         | \$83,197        | 322,439                | \$0.26         |
| Adjustments:  |   |                        |                |                 |                        |                |
| Straight-line rental income and expense   | (6,701)                                       |                        |                | (5,891)         |                        |                |
| Amortization of above/below market rents and concessions                              | 2,468   |                        |                | 2,210           |                        |                |
| Stock based compensation expense  | 8,277   |                        |                | 6,854           |                        |                |
| Noncash interest expense  | 1,602   |                        |                | 2,310           |                        |                |
| Second generation concessions   | (76)  |                        |                | (68)            |                        |                |
| Second generation tenant improvements   | (7,461)                                       |                        |                | (7,859)         |                        |                |
| Second generation leasing commissions   | (6,902)                                       |                        |                | (5,636)         |                        |                |
| Building improvements   | (337)   |                        |                | (634)           |                        |                |
| <b>Adjusted Funds From Operations - Diluted</b>                                       | <b>\$84,053</b>                               | <b>334,380</b>         | <b>\$0.25</b>  | <b>\$74,483</b> | <b>322,439</b>         | <b>\$0.23</b>  |
| Dividends Declared Per Common Share   |   |                        | <u>\$0.170</u> |                 |                        | <u>\$0.170</u> |
| Payout Ratio of Core Funds From Operations - Diluted                                  |   |                        | <u>60.71%</u>  |                 |                        | <u>65.38%</u>  |
| Payout Ratio of Adjusted Funds From Operations - Diluted                              |   |                        | <u>68.00%</u>  |                 |                        | <u>73.91%</u>  |

## Discontinued Operations Disclosure

*(unaudited and in thousands)*

|   | Three Months Ended |                |
|---|--------------------|----------------|
|   | March 31, 2014     | March 31, 2013 |
| <b>Properties Comprising Discontinued Operations (1):</b> |                    |                |
| Income Statement:   |                    |                |
| Revenues  | \$1,368            | \$16,404       |
| Operating expenses  | (913)              | (5,986)        |
| Depreciation and amortization                             | (205)              | (6,787)        |
| Operating income  | 250                | 3,631          |
| Interest expense  | (382)              | (4,260)        |
| Gain on sale of depreciable properties                    | 19,752             | 8,954          |
| Income from discontinued operations before income taxes   | 19,620             | 8,325          |
| Income tax expense (2)                                    | (2,977)            | 0              |
| Income from discontinued operations                       | \$16,643           | \$8,325        |

- (1) The amounts classified in discontinued operations for the periods ended March 31, 2014 and March 31, 2013 are comprised of three properties that are currently held for sale, ten properties sold in the three months ended March 31, 2014 and 25 properties sold during the year ended December 31, 2013.

Excluded from the above is one property that was sold during the three months ended March 31, 2014 and 13 properties that were sold during the year ended December 31, 2013 and, as a result of our maintaining varying forms of continuing involvement after the sale, did not meet the criteria to be classified in discontinued operations.

- (2) The income tax expense included in discontinued operations during the three months ended March 31, 2014 was triggered by the sale of one property during that time period, which was partially owned by our taxable REIT subsidiary.

## Selected Financial Information

(unaudited and in thousands)

|   | Three Months Ended  |                     |
|---|---------------------|---------------------|
|   | March 31, 2014      | March 31, 2013      |
| Revenues from continuing operations   | \$293,170           | \$257,283           |
| Revenues from discontinued operations   | 1,368               | 16,404              |
| Total revenues  | <u>\$294,538</u>    | <u>\$273,687</u>    |
| <u>Calculation of Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA)</u> |                     |                     |
| Net income  | \$25,571            | \$44,123            |
| Add depreciation and amortization - continuing operations                                     | 98,059              | 92,993              |
| Add depreciation and amortization - discontinued operations                                   | 205                 | 6,787               |
| Add interest expense - continuing operations  | 55,257              | 57,181              |
| Add interest expense - discontinued operations  | 382                 | 4,260               |
| Add income tax expense - continuing and discontinued operations (1)                           | 5,651               | 0                   |
| EBITDA, prior to adjustments for joint ventures   | <u>\$185,125</u>    | <u>\$205,344</u>    |
| Less pre-tax gains on depreciable property sales  | (35,605)            | (9,122)             |
| Less gains/losses on depreciable property sales - Company's share of JV                       | 165                 | (48,814)            |
| Less gains on land sales  | (152)               | 0                   |
| Add acquisition-related activity  | 14                  | (643)               |
| Core EBITDA, prior to adjustments for joint ventures  | <u>\$149,547</u>    | <u>\$146,765</u>    |
| Add back gains (losses) on depreciable property sales - Company's share of JV                 | (165)               | 48,814              |
| Less equity in earnings   | (2,321)             | (49,378)            |
| Company's share of JV EBITDA  | <u>12,608</u>       | <u>13,144</u>       |
| Core EBITDA, including share of joint ventures  | <u>\$159,669</u>    | <u>\$159,345</u>    |
| <u>Components of Fixed Charges</u>  |                     |                     |
| Interest expense, including discontinued operations   | \$55,639            | \$61,441            |
| Company's share of JV interest expense  | 3,084               | 5,508               |
| Capitalized interest  | 4,170               | 4,660               |
| Company's share of JV capitalized interest  | 54                  | 0                   |
| Interest costs for Fixed Charge reporting   | <u>\$62,947</u>     | <u>\$71,609</u>     |
| Dividends on preferred shares   | 7,037               | 9,550               |
| Total Fixed Charges   | <u>\$69,984</u>     | <u>\$81,159</u>     |
| Common dividends paid   | \$55,596            | \$54,678            |
| Unit distributions paid   | \$746               | \$751               |
| Acquired lease-based intangible assets (included within deferred leasing and other costs)     | \$394,497           | \$398,717           |
| Accumulated amortization on acquired lease-based intangible assets                            | (159,762)           | (\$142,981)         |
| Acquired lease based intangible assets, net   | <u>\$234,735</u>    | <u>\$255,736</u>    |
| Common shares outstanding   | 328,480             | 321,667             |
| Partnership units outstanding   | 4,387               | 4,388               |
| Total common shares and units outstanding at end of period                                    | <u>332,867</u>      | <u>326,055</u>      |
| Common Equity Market Capitalization (2)   | \$5,618,795         | \$5,536,414         |
| Total Market Capitalization (3)   | <u>\$10,370,930</u> | <u>\$10,378,486</u> |

**Note: Amounts shown represent continuing and discontinued operations except where noted.**

- (1) Income tax expense for the three months ended March 31, 2014 was the result of the sale of two properties partially owned by our taxable REIT subsidiary.
- (2) Number of common shares and partnership units outstanding multiplied by the Company's closing share price at the end of each reporting period.
- (3) Common Equity Market Capitalization plus face or redemption value of outstanding debt and preferred stock.

## Ratio Summary

(dollars in thousands)

|  | March 31, 2014 | December 31, 2013 | September 30, 2013 | June 30, 2013 | March 31, 2013 |
|--|----------------|-------------------|--------------------|---------------|----------------|
| Effective Leverage (Debt + Company's Share of JV Debt) / (Total Assets + Accumulated Depreciation + Company's Share of JV Gross Assets)                              | 46%            | 46%               | 47%                | 47%           | 48%            |
| Debt to Total Market Capitalization (Debt / Total Market Capitalization as defined on page 11)   | 42%            | 44%               | 44%                | 44%           | 42%            |
| Effective Leverage with Preferred Stock (Debt + Share of JV Debt + Preferred Stock) / (Total Assets + Accumulated Depreciation + Company's Share of JV Gross Assets) | 51%            | 50%               | 52%                | 52%           | 52%            |
| Debt plus Preferred to Total Market Capitalization ((Debt + Preferred Stock) / Total Market Capitalization as defined on page 11)                                    | 46%            | 49%               | 49%                | 49%           | 47%            |
| Net Debt (Debt - Cash + Share of JV Debt) to Core EBITDA, Including Share of Joint Ventures:   |                |                   |                    |               |                |
| Trailing twelve months   | 7.1            | 7.0               | 7.5                | 7.5           | 7.2            |
| Current quarter annualized   | 7.2            | 6.8               | 7.4                | 7.3           | 6.9            |
| Proforma current quarter annualized (*)  | 7.2            |                   |                    |               |                |
| Net Debt (Debt - Cash + Share of JV Debt) + Preferred Equity to Core EBITDA, Including Share of Joint Ventures:  |                |                   |                    |               |                |
| Trailing twelve months   | 7.8            | 7.7               | 8.2                | 8.2           | 7.9            |
| Current quarter annualized   | 7.9            | 7.5               | 8.1                | 8.0           | 7.6            |
| Proforma current quarter annualized (*)  | 7.8            |                   |                    |               |                |
| Fixed Charge Coverage Ratio (Core EBITDA, Including Joint Ventures) / Total Fixed Charges  |                |                   |                    |               |                |
| Trailing twelve months   | 2.2            | 2.1               | 2.0                | 1.9           | 1.9            |
| Most recent quarter  | 2.3            | 2.3               | 2.2                | 2.1           | 2.0            |

## (\*) Proforma Calculations - Core EBITDA and Net Debt

|   | Three Months Ended<br>March 31, 2014 |
|---|--------------------------------------|
| Core EBITDA, including share of joint ventures                                | \$159,669                            |
| Proforma EBITDA adjustment for current quarter acquisition                    | 42 (1)                               |
| Proforma EBITDA adjustment for current quarter developments placed in service | 1,275 (2)                            |
| Proforma EBITDA adjustment for properties in development pipeline             | 11,538 (3)                           |
| Remove EBITDA related to properties sold                                      | (368) (4)                            |
| Proforma Core EBITDA, including share of joint ventures                       | \$172,156                            |
|   | x 4                                  |
| Annualized proforma Core EBITDA, including share of joint ventures            | \$688,624                            |
| Total debt  | \$4,323,210                          |
| Less cash   | (19,474)                             |
| Share of JV debt  | 307,484                              |
| Net Debt  | \$4,611,220                          |
| Plus remaining costs to spend for properties in development pipeline          | 331,004 (3)                          |
| Proforma Net Debt   | \$4,942,224                          |
| <b>Proforma Net Debt to EBITDA</b>  | <b>7.2</b>                           |
| Proforma Net Debt   | \$4,942,224                          |
| Preferred stock   | 428,926                              |
| Proforma Net Debt plus Preferred  | \$5,371,150                          |

**Proforma Net Debt plus Preferred to EBITDA** **7.8**

## Notes to Proforma Calculations:

(1) Current quarter acquisition consists of one industrial building that is 100% leased, totaling approximately 407,000 square feet. Adjustment is to reflect a full quarter of operations for this property.

(2) Current quarter developments placed in service consist of one office and three medical office buildings that are 100% leased, totaling more than 392,000 square feet. Adjustment is to reflect a full quarter of operations for such properties.

(3) There are 15 industrial, eight medical office and two office properties in our development pipeline as of March 31, 2014, totaling more than 7.5 million square feet (including two industrial properties, totaling approximately 1.8 million square feet, within one of our unconsolidated joint ventures). These properties have projected stabilized costs of more than \$607.2 million (with the joint venture development costs reflected at our ownership percentage) and are 86% pre-leased in the aggregate. The proforma EBITDA is calculated based on the projected stabilized yield of 7.6% for these properties. The remaining costs to spend for these properties represent the total projected stabilized costs less the costs funded through March 31, 2014.

(4) Current quarter properties sold consist of nine industrial and two medical office buildings, totaling approximately 620,000 square feet. Adjustment is to remove the pre-sale operations of these properties from Core EBITDA for the quarter.

## Summary of Unsecured Public Debt Covenants

| <b>Covenant</b>                                     | <b>Threshold</b> | <b>First<br/>Quarter '14</b> | <b>Fourth<br/>Quarter '13</b> | <b>Third<br/>Quarter '13</b> | <b>Second<br/>Quarter '13</b> |
|---|------------------|------------------------------|-------------------------------|------------------------------|-------------------------------|
| Total Debt to Undepreciated Assets                  | <60%             | 48%                          | 47%                           | 49%                          | 48%                           |
| Debt Service Coverage                               | >1.5x            | 2.5                          | 2.5                           | 2.4                          | 2.3                           |
| Secured Debt to Undepreciated Assets                | <40%             | 14%                          | 14%                           | 14%                          | 15%                           |
| Undepreciated Unencumbered Assets to Unsecured Debt | >150%            | 217%                         | 221%                          | 215%                         | 216%                          |

**Note: The ratios are based upon the results of Duke Realty Limited Partnership, the partnership through which Duke Realty conducts its operations, using calculations that are defined in the trust indenture.**

| <b>Unencumbered Consolidated Assets</b> | <b>Three Months Ended</b> |                       |
|---|---------------------------|-----------------------|
|   | <b>March 31, 2014</b>     | <b>March 31, 2013</b> |
| Number of properties                    | 468 (1)                   | 460                   |
| Total square feet (in thousands)        | 85,796 (1)                | 78,495                |
| Gross book value (in thousands)         | \$6,091,021 (1)           | \$5,624,287           |
| Annual stabilized NOI (in thousands)    | \$538,407 (1)             | \$517,895             |

(1) Excludes 23 wholly owned properties under development at March 31, 2014 which will be unencumbered upon completion. These properties totaled approximately 5.8 million square feet with total anticipated stabilized project costs of more than \$568.3 million and anticipated stabilized NOI of more than \$43.5 million.

## Owned Property Occupancy Analysis

(SF in thousands)

|  | March 31, 2013 |                |              | June 30, 2013 |                |              | September 30, 2013 |                |              | December 31, 2013 |                |              | March 31, 2014 |                |              |
|--|----------------|----------------|--------------|---------------|----------------|--------------|--------------------|----------------|--------------|-------------------|----------------|--------------|----------------|----------------|--------------|
|  | # of Bldgs.    | SF             | % Leased     | # of Bldgs.   | SF             | % Leased     | # of Bldgs.        | SF             | % Leased     | # of Bldgs.       | SF             | % Leased     | # of Bldgs.    | SF             | % Leased     |
| <b>Stabilized or In Service Greater Than One Year:</b>     |                |                |              |               |                |              |                    |                |              |                   |                |              |                |                |              |
| Bulk Distribution  | 481            | 110,458        | 94.0%        | 494           | 117,155        | 95.2%        | 495                | 118,909        | 95.4%        | 495               | 120,150        | 95.8%        | 487            | 120,539        | 95.2%        |
| Suburban Office  | 176            | 20,131         | 84.5%        | 177           | 20,508         | 86.5%        | 177                | 20,507         | 87.2%        | 165               | 19,073         | 87.8%        | 165            | 19,172         | 88.1%        |
| Medical Office   | 69             | 5,417          | 91.3%        | 72            | 5,563          | 93.0%        | 73                 | 5,578          | 93.9%        | 63                | 5,298          | 93.7%        | 64             | 5,312          | 93.7%        |
| Retail   | 6              | 1,327          | 85.4%        | 5             | 937            | 84.7%        | 5                  | 937            | 87.1%        | 5                 | 937            | 86.7%        | 5              | 937            | 87.6%        |
| <b>Total</b>   | <b>732</b>     | <b>137,334</b> | <b>92.4%</b> | <b>748</b>    | <b>144,163</b> | <b>93.8%</b> | <b>750</b>         | <b>145,931</b> | <b>94.2%</b> | <b>728</b>        | <b>145,458</b> | <b>94.6%</b> | <b>721</b>     | <b>145,959</b> | <b>94.2%</b> |
| <b>Unstabilized and In Service Less Than One Year: (1)</b> |                |                |              |               |                |              |                    |                |              |                   |                |              |                |                |              |
| Bulk Distribution  | 1              | 421            | 0.0%         | 2             | 1,021          | 0.0%         | 2                  | 1,021          | 0.0%         | 2                 | 1,021          | 33.6%        | 1              | 600            | 57.2%        |
| Suburban Office  | -              | -              | -            | -             | -              | -            | -                  | -              | -            | -                 | -              | -            | -              | -              | -            |
| Medical Office   | 1              | 52             | 52.0%        | 1             | 52             | 61.0%        | 1                  | 52             | 58.1%        | -                 | -              | -            | -              | -              | -            |
| Retail   | -              | -              | -            | -             | -              | -            | -                  | -              | -            | -                 | -              | -            | -              | -              | -            |
| <b>Total</b>   | <b>2</b>       | <b>473</b>     | <b>5.7%</b>  | <b>3</b>      | <b>1,073</b>   | <b>3.0%</b>  | <b>3</b>           | <b>1,073</b>   | <b>2.8%</b>  | <b>2</b>          | <b>1,021</b>   | <b>33.6%</b> | <b>1</b>       | <b>600</b>     | <b>57.2%</b> |
| <b>Total In-Service Portfolio:</b>                         |                |                |              |               |                |              |                    |                |              |                   |                |              |                |                |              |
| Bulk Distribution  | 482            | 110,879        | 93.6%        | 496           | 118,176        | 94.4%        | 497                | 119,930        | 94.6%        | 497               | 121,171        | 95.3%        | 488            | 121,139        | 95.0%        |
| Suburban Office  | 176            | 20,131         | 84.5%        | 177           | 20,508         | 86.5%        | 177                | 20,507         | 87.2%        | 165               | 19,073         | 87.8%        | 165            | 19,172         | 88.1%        |
| Medical Office   | 70             | 5,469          | 90.9%        | 73            | 5,615          | 92.7%        | 74                 | 5,630          | 93.6%        | 63                | 5,298          | 93.7%        | 64             | 5,312          | 93.7%        |
| Retail   | 6              | 1,327          | 85.4%        | 5             | 937            | 84.7%        | 5                  | 937            | 87.1%        | 5                 | 937            | 86.7%        | 5              | 937            | 87.6%        |
| <b>Total</b>   | <b>734</b>     | <b>137,807</b> | <b>92.1%</b> | <b>751</b>    | <b>145,237</b> | <b>93.2%</b> | <b>753</b>         | <b>147,004</b> | <b>93.5%</b> | <b>730</b>        | <b>146,479</b> | <b>94.2%</b> | <b>722</b>     | <b>146,559</b> | <b>94.0%</b> |
| <b>Properties Under Development:</b>                       |                |                |              |               |                |              |                    |                |              |                   |                |              |                |                |              |
| Bulk Distribution  | 7              | 3,396          | 75.3%        | 3             | 1,936          | 87.6%        | 3                  | 826            | 70.9%        | 10                | 4,854          | 89.8%        | 15             | 6,673          | 85.5%        |
| Suburban Office  | 3              | 703            | 92.8%        | 2             | 406            | 75.8%        | 3                  | 611            | 84.6%        | 3                 | 652            | 81.5%        | 2              | 452            | 83.2%        |
| Medical Office   | 13             | 1,021          | 100.0%       | 13            | 988            | 100.0%       | 12                 | 817            | 100.0%       | 11                | 590            | 93.0%        | 8              | 397            | 89.6%        |
| Retail   | -              | -              | -            | -             | -              | -            | -                  | -              | -            | -                 | -              | -            | -              | -              | -            |
| <b>Total</b>   | <b>23</b>      | <b>5,120</b>   | <b>82.6%</b> | <b>18</b>     | <b>3,331</b>   | <b>89.8%</b> | <b>18</b>          | <b>2,253</b>   | <b>85.2%</b> | <b>24</b>         | <b>6,095</b>   | <b>89.2%</b> | <b>25</b>      | <b>7,522</b>   | <b>85.6%</b> |
| <b>Total Portfolio:</b>                                    |                |                |              |               |                |              |                    |                |              |                   |                |              |                |                |              |
| Bulk Distribution  | 489            | 114,275        | 93.1%        | 499           | 120,112        | 94.3%        | 500                | 120,756        | 94.5%        | 507               | 126,025        | 95.0%        | 503            | 127,812        | 94.5%        |
| Suburban Office  | 179            | 20,835         | 84.8%        | 179           | 20,915         | 86.3%        | 180                | 21,117         | 87.2%        | 168               | 19,724         | 87.6%        | 167            | 19,624         | 88.0%        |
| Medical Office   | 83             | 6,491          | 92.4%        | 86            | 6,604          | 93.8%        | 86                 | 6,447          | 94.4%        | 74                | 5,888          | 93.6%        | 72             | 5,709          | 93.4%        |
| Retail   | 6              | 1,327          | 85.4%        | 5             | 937            | 84.7%        | 5                  | 937            | 87.1%        | 5                 | 937            | 86.7%        | 5              | 937            | 87.6%        |
| <b>Total</b>   | <b>757</b>     | <b>142,928</b> | <b>91.8%</b> | <b>769</b>    | <b>148,567</b> | <b>93.1%</b> | <b>771</b>         | <b>149,257</b> | <b>93.4%</b> | <b>754</b>        | <b>152,574</b> | <b>94.0%</b> | <b>747</b>     | <b>154,081</b> | <b>93.6%</b> |

**Note:** Percentage leased numbers are shown on a lease-up basis. Lease-up basis occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.

**Note:** Joint Ventures are included at 100%.

(1) Includes development projects placed in-service less than 1 year that have not reached 90% occupancy.

## Historical Occupancy Summary

(SF in thousands)

|                          | Properties in Service (1) |                | Under Development |                | Total Portfolio   |                |
|--------------------------|---------------------------|----------------|-------------------|----------------|-------------------|----------------|
|                          | Total Square Feet         | Percent Leased | Total Square Feet | Percent Leased | Total Square Feet | Percent Leased |
| <b>December 31, 2002</b> | 105,196                   | 87.1%          | 3,058             | 79.5%          | 108,254           | 86.8%          |
| <b>December 31, 2003</b> | 106,220                   | 89.3%          | 2,813             | 72.6%          | 109,033           | 88.9%          |
| <b>December 31, 2004</b> | 109,987                   | 90.9%          | 4,228             | 59.2%          | 114,215           | 89.7%          |
| <b>December 31, 2005</b> | 98,671                    | 92.5%          | 9,005             | 41.7%          | 107,676           | 88.3%          |
| <b>December 31, 2006</b> | 110,629                   | 92.9%          | 10,585            | 33.8%          | 121,214           | 87.7%          |
| <b>December 31, 2007</b> | 116,323                   | 92.0%          | 16,578            | 50.7%          | 132,901           | 86.9%          |
| <b>December 31, 2008</b> | 131,049                   | 88.8%          | 4,021             | 46.4%          | 135,070           | 87.6%          |
| <b>December 31, 2009</b> | 133,829                   | 87.4%          | 1,620             | 70.0%          | 135,449           | 87.2%          |
| <b>December 31, 2010</b> | 136,735                   | 89.1%          | 2,741             | 88.5%          | 139,476           | 89.1%          |
| <b>December 31, 2011</b> | 135,590                   | 90.7%          | 913               | 89.1%          | 136,503           | 90.7%          |
| <b>December 31, 2012</b> | 141,196                   | 93.0%          | 4,446             | 73.5%          | 145,642           | 92.4%          |
| <b>December 31, 2013</b> | 146,479                   | 94.2%          | 6,095             | 89.2%          | 152,574           | 94.0%          |
| <b>March 31, 2014</b>    | 146,559                   | 94.0%          | 7,522             | 85.6%          | 154,081           | 93.6%          |

**Note:** Percentage leased numbers are shown on a lease-up basis. Lease-up basis occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.

**Note:** Joint Ventures are included at 100%.

(1) Includes unstabilized developments that have reached shell completion.

## FFO and NOI Reconciliation

*(unaudited and in thousands)*

|   | Three Months Ended |                |
|---|--------------------|----------------|
|   | March 31, 2014     | March 31, 2013 |
| <b>Core Funds from Operations - Diluted (page 9)</b>                                | <b>\$93,183</b>    | \$83,197       |
| Add back: Interest expense, continuing operations                                   | 55,257             | 57,181         |
| Add back: Interest expense, discontinued operations                                 | 382                | 4,260          |
| Add back: Dividends on preferred shares   | 7,037              | 9,550          |
| Less: Company share of joint venture depreciation, amortization and other           | (6,396)            | (7,629)        |
| Add back: Noncontrolling interest in consolidated joint ventures                    | 84                 | 206            |
|   | <b>\$149,547</b>   | \$146,765      |
| <b>Core EBITDA, Prior to Adjustments for Joint Ventures (page 11)</b>               |                    |                |
| Less: General contractor and service fee revenue, net of related expenses           | (8,549)            | (9,063)        |
| Add back: General and administrative expenses                                       | 14,694             | 13,145         |
| Add back: Undeveloped land carrying costs   | 2,124              | 2,198          |
| Add back: Other operating expenses  | 92                 | 68             |
| Add back: Gains (losses) on depreciable property sales - Company's share of JV      | (165)              | 48,814         |
| Less: Equity in earnings  | (2,321)            | (49,378)       |
| Less: Interest and other income   | (351)              | (153)          |
| Less: Revenues not allocable to operating segments                                  | (979)              | (1,197)        |
| Add back: Rental expenses and real estate taxes not allocable to operating segments | 1,671              | 886            |
|   | <b>\$155,763</b>   | \$152,085      |
| <b>Wholly Owned Property Level NOI</b>  |                    |                |
| Less: Revenues from discontinued operations   | (1,368)            | (16,404)       |
| Add back: Rental expenses and real estate taxes from discontinued operations        | 913                | 5,986          |
|   | <b>\$155,308</b>   | \$141,667      |
| <b>Wholly Owned Property Level NOI from Continuing Operations</b>                   |                    |                |
| Adjustments to rental revenues (1)  | (5,549)            | (3,332)        |
| Sold assets not in discontinued operations  | 96                 | (2,767)        |
|   | <b>\$149,855</b>   | \$135,568      |
| <b>Wholly Owned Property Level NOI - Cash Basis (page 17)</b>                       |                    |                |
| Proforma property level NOI adjustments - wholly owned properties (2)               | 1,140              | 388            |
| Property level NOI - cash basis (share of JV properties)                            | 12,342             | 11,256         |
| <b>Total Proforma Property Level NOI - Cash Basis (Page 17)</b>                     | <b>\$163,337</b>   | \$147,212      |

(1) Represents adjustments for straight line rental income and expense, amortization of above and below market rents, amortization of lease concessions, intercompany rents and termination fees.

(2) NOI is adjusted to reflect a full quarter of operations for properties that were placed in service or acquired during the quarter.



## Net Operating Income by Product Type

(dollars and SF in thousands)

|   | <u>Bulk<br/>Distribution</u> | <u>Suburban<br/>Office</u> | <u>Medical<br/>Office</u> | <u>Retail</u>  | <u>Total</u>     |     |
|---|------------------------------|----------------------------|---------------------------|----------------|------------------|-----|
| <b><u>Total Wholly Owned and Joint Venture In-Service Portfolio</u></b> |                              |                            |                           |                |                  |     |
| Rental revenues from continuing operations                              | \$134,002                    | \$66,972                   | \$33,310                  | \$2,087        | \$236,371        | (1) |
| Adjustments to rental revenues  | (3,874)                      | (1,636)                    | 97                        | (136)          | (5,549)          | (2) |
| Sold assets not in discontinued operations                              | -                            | 10                         | 86                        | -              | 96               | (3) |
| Adjusted rental revenues  | 130,128                      | 65,346                     | 33,493                    | 1,951          | 230,918          |     |
| Rental and real estate tax expenses from continuing operations          | (38,219)                     | (29,082)                   | (12,916)                  | (846)          | (81,063)         | (4) |
| Wholly owned property level NOI-cash basis (PNOI)                       | 91,909                       | 36,264                     | 20,577                    | 1,105          | 149,855          |     |
| Proforma property level NOI adjustments- wholly owned properties        | 44                           | 185                        | 911                       | -              | 1,140            | (5) |
| Wholly owned pro-forma property level NOI-cash basis                    | \$91,953                     | \$36,449                   | \$21,488                  | \$1,105        | \$150,995        |     |
| Property level NOI- cash basis (share of JV properties)                 | 4,767                        | 5,362                      | 1,222                     | 991            | 12,342           | (6) |
| Total pro-forma property level NOI- cash basis                          | <u>\$96,720</u>              | <u>\$41,811</u>            | <u>\$22,710</u>           | <u>\$2,096</u> | <u>\$163,337</u> |     |
| NOI % by product type   | 59%                          | 26%                        | 14%                       | 1%             |                  |     |
| Number of properties  | 486                          | 165                        | 63                        | 5              | 719              | (7) |
| Total square footage at 100%  | 120,576                      | 19,172                     | 5,255                     | 937            | 145,939          | (7) |
| Total square footage at economic ownership %                            | <u>109,472</u>               | <u>15,976</u>              | <u>4,732</u>              | <u>718</u>     | <u>130,897</u>   | (7) |
| Average commencement occupancy for the three months ended 3/31/14       | <u>92.9%</u>                 | <u>86.4%</u>               | <u>90.2%</u>              | <u>84.9%</u>   | <u>91.9%</u>     | (8) |
| Ending lease up occupancy at 3/31/14                                    | <u>95.0%</u>                 | <u>88.1%</u>               | <u>93.6%</u>              | <u>87.6%</u>   | <u>94.0%</u>     | (9) |

**Note:** NOI information is for the three months ended March 31, 2014 and includes only wholly owned and joint venture in-service properties as of March 31, 2014. Joint venture property NOI is shown at economic ownership percentage. Sold properties and projects designated as held for sale have been excluded.

**Note:** See page 19 for further detail regarding the composition of our in-service portfolio.

**Note:** Three properties are classified as held for sale, and treated as discontinued operations, at March 31, 2014 and, as such, are not included in the schedule above. These properties generated \$729 of NOI during the three months ended March 31, 2014 and had a gross basis of \$39,339 as of March 31, 2014.

- (1) Rental revenues from continuing operations- as included in the segment reporting disclosures in the notes to our consolidated financial statements. Revenues not allocated to reportable segments, which are not included above, totaled \$979 for the three months ended March 31, 2014.
- (2) Represents adjustments for straight line rental income and expense, amortization of above and below market rents, amortization of lease concessions, intercompany rents and lease termination fees.
- (3) Represents properties that were sold but not included in discontinued operations due primarily to ongoing property management agreements.
- (4) Rental and real estate taxes as used in the computation of PNOI from the segment reporting disclosures in the notes to our consolidated financial statements. Rental expenses and real estate taxes not allocated to reportable segments, which are not included above, totaled \$1,671 for the three months ended March 31, 2014.
- (5) NOI is adjusted to reflect a full quarter of operations for properties that were placed in service or acquired during the quarter.
- (6) NOI for joint venture properties is presented at Duke's effective ownership percentage.
- (7) Number of properties, total square footage at 100% and total square footage at economic ownership % exclude two industrial buildings (563,000 SF) and one medical office building (57,000 SF) that are held for sale and included in discontinued operations.
- (8) Commencement occupancy represents the percentage of total square feet where the leases have commenced.
- (9) Lease up occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.

## Net Operating Income

(dollars and SF in thousands)

|   | <u>Bulk<br/>Distribution</u> | <u>Suburban<br/>Office</u> | <u>Medical<br/>Office</u> | <u>Retail</u> | <u>Total</u> |
|---|------------------------------|----------------------------|---------------------------|---------------|--------------|
| <b><u>Stabilized Properties Generating Positive NOI (1)</u></b>               |                              |                            |                           |               |              |
| Total pro-forma property level NOI-cash basis, included in total from page 18 | \$ 97,928                    | \$ 42,688                  | \$ 22,710                 | \$ 2,096      | \$ 165,421   |
| Gross book value (4)  | \$4,868,181                  | \$2,099,676                | \$ 1,233,091              | \$209,983     | \$8,410,931  |
| Number of properties  | 465                          | 154                        | 63                        | 5             | 687          |
| Average age   | 11.8                         | 14.9                       | 6.1                       | 8.0           | 11.9         |
| Total square footage at 100%  | 116,096                      | 18,110                     | 5,254                     | 937           | 140,396      |
| Total square footage at economic ownership %                                  | 105,309                      | 14,949                     | 4,732                     | 718           | 125,708      |
| Average commencement occupancy for the three months ended 3/31/14             | 95.4%                        | 88.3%                      | 90.2%                     | 84.9%         | 94.2%        |
| Lease up occupancy at 3/31/14   | 96.6%                        | 90.1%                      | 93.6%                     | 87.6%         | 95.6%        |
| <b><u>Stabilized Properties with Negative NOI (2)</u></b>                     |                              |                            |                           |               |              |
| Total pro-forma property level NOI-cash basis, included in total from page 18 | \$ (1,185)                   | \$ (877)                   | N/A                       | N/A           | \$ (2,063)   |
| Gross book value (4)  | \$ 187,812                   | \$ 113,590                 | N/A                       | N/A           | \$ 301,402   |
| Number of properties  | 20                           | 11                         | N/A                       | N/A           | 31           |
| Average age   | 8.7                          | 20.0                       | N/A                       | N/A           | 11.2         |
| Total square footage at 100%  | 3,880                        | 1,063                      | N/A                       | N/A           | 4,943        |
| Total square footage at economic ownership %                                  | 3,863                        | 1,026                      | N/A                       | N/A           | 4,890        |
| Average commencement occupancy for the three months ended 3/31/14             | 23.8%                        | 53.1%                      | N/A                       | N/A           | 30.1%        |
| Lease up occupancy at 3/31/14   | 52.3%                        | 54.0%                      | N/A                       | N/A           | 52.7%        |
| <b><u>Unstabilized Properties (3)</u></b>                                     |                              |                            |                           |               |              |
| Total pro-forma property level NOI-cash basis, included in total from page 18 | \$ (21)                      | N/A                        | N/A                       | N/A           | \$ (21)      |
| Gross book value (4)  | \$ 9,543                     | N/A                        | N/A                       | N/A           | \$ 9,543     |
| Number of properties  | 1                            | N/A                        | N/A                       | N/A           | 1            |
| Average age   | 0.8                          | N/A                        | N/A                       | N/A           | 0.8          |
| Total square footage at 100%  | 600                          | N/A                        | N/A                       | N/A           | 600          |
| Total square footage at economic ownership %                                  | 300                          | N/A                        | N/A                       | N/A           | 300          |
| Average commencement occupancy for the three months ended 3/31/14             | 57.2%                        | N/A                        | N/A                       | N/A           | 57.2%        |
| Lease up occupancy at 3/31/14   | 57.2%                        | N/A                        | N/A                       | N/A           | 57.2%        |

**Note:** NOI information is for the three months ended March 31, 2014 and includes only wholly owned and joint venture in-service properties as of March 31, 2014. Joint venture property NOI is shown at economic ownership percentage. Sold properties and projects designated as held for sale have been excluded.

**Note:** This schedule provides supplemental information for the same population of properties presented on page 17 and 18.

**Note:** Three properties are classified as held for sale and treated as discontinued operations, at March 31, 2014 and, as such, are not included in the schedule above. These properties generated \$729 of NOI during the three months ended March 31, 2014 and had a gross basis of \$39,339 as of March 31, 2014.

- (1) Represents buildings that have reached 90% occupancy and/or been in service for at least one year and that have positive NOI for the current reporting period.
- (2) Represents buildings that have reached 90% lease-up occupancy and have negative NOI for the current reporting period.
- (3) Represents buildings that have been in service for less than one year and have not reached 90% occupancy.
- (4) Joint ventures are included at ownership percentage.

## Net Operating Income by Market

(dollars and SF in thousands)

| Market              | Net Operating Income |                    |                   |                |                  | Total Square Footage at Economic Ownership % |                    |                   |            |                |
|---------------------|----------------------|--------------------|-------------------|----------------|------------------|--|--------------------|-------------------|------------|----------------|
|                     | Bulk<br>Distribution | Suburban<br>Office | Medical<br>Office | Retail         | Total            | Bulk<br>Distribution                         | Suburban<br>Office | Medical<br>Office | Retail     | Total          |
| Indianapolis        | \$ 11,174            | \$ 8,560           | \$ 2,165          | \$ 10          | \$ 21,909        | 14,917                                       | 2,812              | 402               | 38         | 18,170         |
| Cincinnati          | 7,003                | 7,082              | 1,480             | 40             | 15,604           | 9,533  | 3,060              | 370               | 30         | 12,993         |
| Dallas              | 8,873                | 539                | 4,184             | -              | 13,596           | 10,663                                       | 200                | 816               | -          | 11,678         |
| Raleigh             | 3,612                | 7,285              | 1,578             | 52             | 12,527           | 2,801  | 2,297              | 357               | 20         | 5,475          |
| Atlanta             | 6,078                | 1,937              | 4,104             | -              | 12,119           | 8,370  | 724                | 891               | -          | 9,986          |
| South Florida       | 6,382                | 5,047              | 646               | -              | 12,075           | 4,793  | 1,484              | 107               | -          | 6,384          |
| Chicago             | 10,528               | 98                 | 976               | -              | 11,602           | 10,773                                       | 20                 | 161               | -          | 10,954         |
| Nashville           | 3,793                | 3,691              | 633               | -              | 8,117            | 3,932  | 1,023              | 121               | -          | 5,076          |
| St. Louis           | 4,224                | 3,435              | -                 | -              | 7,659            | 4,559  | 1,960              | -                 | -          | 6,520          |
| Central Florida     | 4,184                | 695                | 2,280             | -              | 7,158            | 3,542  | 208                | 466               | -          | 4,216          |
| Columbus            | 6,684                | 97                 | -                 | -              | 6,781            | 8,332  | 51                 | -                 | -          | 8,383          |
| Washington DC       | 612                  | 3,626              | 576               | -              | 4,814            | 272  | 728                | 101               | -          | 1,101          |
| Minneapolis         | 3,612                | -                  | -                 | 991            | 4,603            | 3,599  | -                  | -                 | 340        | 3,938          |
| Houston             | 3,382                | 143                | 553               | -              | 4,078            | 2,452  | 32                 | 169               | -          | 2,652          |
| Pennsylvania        | 2,708                | -                  | -                 | 1,003          | 3,711            | 2,384  | -                  | -                 | 290        | 2,674          |
| Savannah            | 3,606                | -                  | -                 | -              | 3,606            | 5,318  | -                  | -                 | -          | 5,318          |
| Northern California | 2,676                | -                  | -                 | -              | 2,676            | 2,572  | -                  | -                 | -          | 2,572          |
| Southern California | 2,557                | -                  | -                 | -              | 2,557            | 1,796  | -                  | -                 | -          | 1,796          |
| Seattle             | 1,950                | -                  | -                 | -              | 1,950            | 1,136  | -                  | -                 | -          | 1,136          |
| New Jersey          | 1,827                | -                  | -                 | -              | 1,827            | 1,335  | -                  | -                 | -          | 1,335          |
| Phoenix             | 1,342                | -                  | -                 | -              | 1,342            | 1,251  | -                  | -                 | -          | 1,251          |
| Baltimore           | 746                  | -                  | -                 | -              | 746              | 462  | -                  | -                 | -          | 462            |
| Other               | 375                  | 452                | 3,534             | -              | 4,362            | 517  | 350                | 772               | -          | 1,638          |
| <b>Totals</b>       | <b>\$ 97,928</b>     | <b>\$ 42,688</b>   | <b>\$22,710</b>   | <b>\$2,096</b> | <b>\$165,421</b> | <b>105,309</b>                               | <b>14,949</b>      | <b>4,732</b>      | <b>718</b> | <b>125,708</b> |

**Note: NOI information is for the three months ended March 31, 2014 and includes only wholly owned and joint venture in-service properties as of March 31, 2014. Joint venture property NOI is shown at economic ownership percentage. Sold properties and projects designated as held for sale have been excluded.**

**Note: This schedule provides supplemental information for the stabilized properties generating positive NOI shown on page 18.**

## Geographic Highlights

In Service Properties as of March 31, 2014

| Primary Market      | Square Feet (1)    |                   |                  |                |                    | Percent of Overall | Average Annual Rental Revenue (2) | Percent of Annual Net Effective Rent |
|---------------------|--------------------|-------------------|------------------|----------------|--------------------|--------------------|-----------------------------------|--------------------------------------|
|                     | Bulk Distribution  | Suburban Office   | Medical Office   | Retail         | Overall            |                    |                                   |                                      |
| Indianapolis        | 19,524,342         | 2,918,233         | 539,157          | 38,366         | 23,020,098         | 15.7%              | \$ 92,195,992                     | 12.8%                                |
| Cincinnati          | 9,626,505          | 3,311,264         | 370,180          | 206,315        | 13,514,264         | 9.2%               | 68,998,199                        | 9.5%                                 |
| Dallas              | 14,758,823         | 199,800           | 1,200,905        | -              | 16,159,528         | 11.0%              | 56,664,699                        | 7.8%                                 |
| South Florida       | 4,915,895          | 1,794,523         | 107,000          | -              | 6,817,418          | 4.7%               | 55,906,910                        | 7.7%                                 |
| Atlanta             | 8,938,350          | 1,249,036         | 890,892          | -              | 11,078,278         | 7.6%               | 55,629,900                        | 7.7%                                 |
| Raleigh             | 2,800,680          | 2,394,831         | 356,836          | 20,061         | 5,572,408          | 3.8%               | 52,094,943                        | 7.2%                                 |
| Chicago             | 11,447,070         | 98,304            | 161,443          | -              | 11,706,817         | 8.0%               | 48,240,791                        | 6.7%                                 |
| St. Louis           | 4,678,255          | 2,264,278         | -                | -              | 6,942,533          | 4.7%               | 39,932,968                        | 5.5%                                 |
| Nashville           | 3,932,110          | 1,167,531         | 120,660          | -              | 5,220,301          | 3.6%               | 34,149,832                        | 4.7%                                 |
| Central Florida     | 4,268,901          | 415,373           | 465,727          | -              | 5,150,001          | 3.5%               | 27,997,605                        | 3.9%                                 |
| Columbus            | 9,246,217          | 253,705           | -                | -              | 9,499,922          | 6.5%               | 25,403,374                        | 3.5%                                 |
| Minneapolis         | 3,720,250          | -                 | -                | 381,922        | 4,102,172          | 2.8%               | 23,789,932                        | 3.3%                                 |
| Savannah            | 6,935,446          | -                 | -                | -              | 6,935,446          | 4.7%               | 19,640,725                        | 2.7%                                 |
| Houston             | 2,691,611          | 318,231           | 168,850          | -              | 3,178,692          | 2.2%               | 19,331,482                        | 2.7%                                 |
| Washington DC       | 748,362            | 2,366,239         | 100,952          | -              | 3,215,553          | 2.2%               | 18,265,052                        | 2.5%                                 |
| Pennsylvania        | 2,384,240          | -                 | -                | 289,855        | 2,674,095          | 1.8%               | 15,899,000                        | 2.2%                                 |
| Northern California | 2,571,630          | -                 | -                | -              | 2,571,630          | 1.8%               | 10,953,257                        | 1.5%                                 |
| Southern California | 2,339,379          | -                 | -                | -              | 2,339,379          | 1.6%               | 10,914,228                        | 1.5%                                 |
| Seattle             | 1,136,109          | -                 | -                | -              | 1,136,109          | 0.8%               | 10,256,153                        | 1.4%                                 |
| New Jersey          | 1,335,464          | -                 | -                | -              | 1,335,464          | 0.9%               | 7,016,296                         | 1.0%                                 |
| Phoenix             | 2,058,316          | -                 | -                | -              | 2,058,316          | 1.4%               | 5,241,798                         | 0.7%                                 |
| Baltimore           | 462,070            | -                 | -                | -              | 462,070            | 0.3%               | 2,696,875                         | 0.4%                                 |
| Other               | 618,944            | 420,869           | 829,044          | -              | 1,868,857          | 1.3%               | 21,667,161                        | 3.0% (3)                             |
| <b>Total</b>        | <b>121,138,969</b> | <b>19,172,217</b> | <b>5,311,646</b> | <b>936,519</b> | <b>146,559,351</b> | <b>100.0%</b>      | <b>\$ 722,887,174</b>             | <b>100.0%</b>                        |
| % of Square Feet    | 82.7%              | 13.1%             | 3.6%             | 0.6%           | 100.0%             |                    |                                   |                                      |

| Primary Market      | Occupancy %       |                 |                |              |              |
|---------------------|-------------------|-----------------|----------------|--------------|--------------|
|                     | Bulk Distribution | Suburban Office | Medical Office | Retail       | Overall      |
| Indianapolis        | 97.3%             | 93.4%           | 97.1%          | 92.1%        | 96.8%        |
| Cincinnati          | 97.5%             | 84.8%           | 98.4%          | 100.0%       | 94.4%        |
| Dallas              | 97.1%             | 100.0%          | 95.7%          | -            | 97.1%        |
| South Florida       | 91.4%             | 92.2%           | 100.0%         | -            | 91.7%        |
| Atlanta             | 89.3%             | 92.3%           | 95.7%          | -            | 90.2%        |
| Raleigh             | 95.8%             | 95.2%           | 97.2%          | 71.7%        | 95.5%        |
| Chicago             | 98.0%             | 100.0%          | 98.9%          | -            | 98.0%        |
| St. Louis           | 95.5%             | 80.6%           | -              | -            | 90.7%        |
| Nashville           | 81.0%             | 94.4%           | 100.0%         | -            | 84.4%        |
| Central Florida     | 93.6%             | 92.1%           | 81.3%          | -            | 92.4%        |
| Columbus            | 99.2%             | 75.4%           | -              | -            | 98.5%        |
| Minneapolis         | 95.3%             | -               | -              | 82.5%        | 94.1%        |
| Savannah            | 87.7%             | -               | -              | -            | 87.7%        |
| Houston             | 100.0%            | 100.0%          | 85.0%          | -            | 99.2%        |
| Washington DC       | 93.4%             | 80.3%           | 100.0%         | -            | 84.0%        |
| Pennsylvania        | 100.0%            | -               | -              | 85.9%        | 98.5%        |
| Northern California | 100.0%            | -               | -              | -            | 100.0%       |
| Southern California | 76.8%             | -               | -              | -            | 76.8%        |
| Seattle             | 100.0%            | -               | -              | -            | 100.0%       |
| New Jersey          | 100.0%            | -               | -              | -            | 100.0%       |
| Phoenix             | 96.3%             | -               | -              | -            | 96.3%        |
| Baltimore           | 100.0%            | -               | -              | -            | 100.0%       |
| Other (3)           | 82.0%             | 58.6%           | 87.8%          | -            | 79.3%        |
| <b>Total</b>        | <b>95.0%</b>      | <b>88.1%</b>    | <b>93.7%</b>   | <b>87.6%</b> | <b>94.0%</b> |

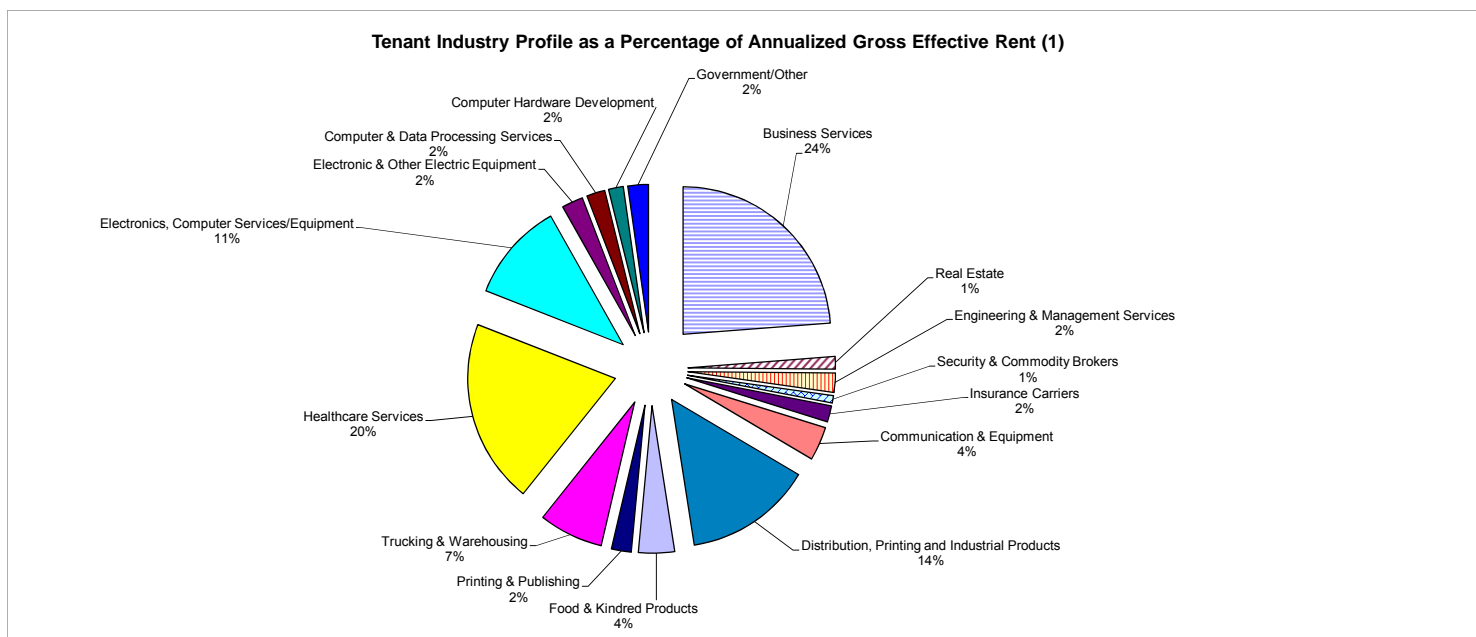
(1) Includes all wholly owned and joint venture projects shown at 100% as of report date.

(2) Annualized rental revenue represents average annual base rental payments, on a straight-line basis for the term of each lease, from space leased to tenants at the end of the most recent reporting period. Annualized rental revenue excludes additional amounts paid by tenants as reimbursement for operating expenses and real estate taxes, as well as percentage rents. Joint venture properties are included at the Company's economic ownership percentage.

(3) Represents properties not located in the company's primary markets.

## Tenant Industry Profile and Largest Tenant Summary

March 31, 2014



**Largest Tenants (In-Service Properties) Based Upon Annualized Gross Rent**

| Tenant                          | Primary Location    | Primary Industry              | Year of Lease Expiration | Average Annual Gross Effective Rent (1)<br>(In Thousands) | Percentage of Annualized Gross Effective Rent |
|---------------------------------|---------------------|-------------------------------|--------------------------|---|---|
| Baylor Scott & White Healthcare | Dallas              | Healthcare Services           | 2014 - 2029              | \$20,201  | 2.5%  |
| U.S. Government Agencies        | South Florida       | U.S. Government               | 2014 - 2034              | 17,126  | 2.2%  |
| Amazon.com                      | Seattle             | Retail                        | 2017 - 2028              | 15,521  | 2.0%  |
| Ascension Health                | Other Midwest       | Healthcare Services           | 2015 - 2029              | 10,226  | 1.3%  |
| Lenovo Inc.                     | Raleigh             | Computer Hardware Development | 2020                     | 9,558   | 1.2%  |
| Crate and Barrel                | New Jersey          | Retail                        | 2020 - 2022              | 8,236   | 1.0%  |
| Mars, Incorporated              | Columbus            | Manufacturing/Agriculture     | 2014 - 2023              | 7,165   | 0.9%  |
| Harbin Clinic                   | Atlanta             | Healthcare Services           | 2027                     | 7,093   | 0.9%  |
| Home Depot                      | Northern California | Retail                        | 2015 - 2024              | 6,377   | 0.8%  |
| Interactive Intelligence        | Indianapolis        | Computer Software Services    | 2016 - 2019              | 6,194   | 0.8%  |
| Northside Hospital Health Syst  | Atlanta             | Healthcare Services           | 2014 - 2023              | 6,169   | 0.8%  |
| Tenet Healthcare Corp.          | Dallas              | Healthcare Services           | 2022 - 2030              | 5,846   | 0.7%  |
| Schneider National              | Savannah            | Distribution/Warehousing      | 2014 - 2023              | 5,680   | 0.7%  |
| Carolinas Healthcare System     | Raleigh             | Healthcare Services           | 2020                     | 5,375   | 0.7%  |
| Adventist Health                | Central Florida     | Healthcare Services           | 2014 - 2028              | 5,273   | 0.7%  |
| Restoration Hardware            | Columbus            | Retail                        | 2028                     | 5,121   | 0.6%  |
| Mercy                           | St. Louis           | Healthcare Services           | 2014 - 2019              | 5,015   | 0.6%  |
| Catholic Health Initiatives     | Cincinnati          | Healthcare Services           | 2021 - 2028              | 4,944   | 0.6%  |
| Genco Distribution Systems      | Indianapolis        | Distribution/Warehousing      | 2014 - 2016              | 4,781   | 0.6%  |
| CEVA Group PLC                  | Chicago             | Distribution/Warehousing      | 2014 - 2020              | 4,728   | 0.6%  |
|                                 |                     |                               |                          | <b>\$160,629</b>  | <b>20.1%</b>                                  |

(1) Represents average annual gross effective rents due from tenants in service as of March 31, 2014. Average annual gross effective rent equals the average annual rental property revenue over the terms of the respective leases including landlord operating expense allowance and excluding additional rent due as operating expense reimbursements and percentage rents.

**Note:** Joint ventures are included at the Company's economic ownership percentage.

## Same Property Performance

|   | Three Months Ended March 31, 2014 and 2013 |                       |                 |                                     |             | Twelve Months Ended March 31, 2014 and 2013 |                                    |                       |                 |                                     |  |  |
|---|--|-----------------------|-----------------|-------------------------------------|-------------|---|------------------------------------|-----------------------|-----------------|-------------------------------------|--|--|
|   | Bulk Distribution                          | Suburban Office       | Medical Office  | Retail                              | Total       | Bulk Distribution                           | Suburban Office                    | Medical Office        | Retail          | Total                               |  |  |
| <b>All Properties:</b>                  |  |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Number of properties (3)                | 446  | 156                   | 25              | 4                                   | 631         | 446   | 156                                | 25                    | 4               | 631                                 |  |  |
| Square feet                             | 89,210,870                                 | 14,467,633            | 2,048,239       | 688,193                             | 106,414,934 | 89,210,870                                  | 14,467,633                         | 2,048,239             | 688,193         | 106,414,934                         |  |  |
| Percent of in-service properties        | 81.1%                                      | 90.6%                 | 42.8%           | 95.9%                               | 80.9%       | 81.1%                                       | 90.6%                              | 42.8%                 | 95.9%           | 80.9%                               |  |  |
| 2014 Average Commencement Occupancy (1) | 93.9%                                      | 85.6%                 | 89.1%           | 80.8%                               | 92.6%       | 93.8%                                       | 84.1%                              | 88.6%                 | 79.2%           | 92.3%                               |  |  |
| Period over period percent change       | 0.4%                                       | 3.7%                  | 0.9%            | 3.6%                                | 0.8%        | 1.0%  | 2.8%                               | 1.0%                  | 0.6%            | 1.2%                                |  |  |
|   | <b>Three Months Ended March 31</b>         |                       |                 | <b>Twelve Months Ended March 31</b> |             |   | <b>Three Months Ended March 31</b> |                       |                 | <b>Twelve Months Ended March 31</b> |  |  |
|   | <b>2014</b>                                | <b>2013</b>           | <b>% Change</b> |                                     |             |   | <b>2014</b>                        | <b>2013</b>           | <b>% Change</b> |                                     |  |  |
|   | <b>Bulk Distribution</b>                   |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Total operating revenues                | \$ 112,037,791                             | \$ 105,505,806        | 6.2%            |                                     |             |   | \$ 432,520,086                     | \$ 416,584,839        | 3.8%            |                                     |  |  |
| Total operating expenses                | 37,308,301                                 | 32,423,761            | 15.1%           |                                     |             |   | 130,431,514                        | 122,735,346           | 6.3%            |                                     |  |  |
| <b>Net Operating Income (2)</b>         | <b>\$ 74,729,491</b>                       | <b>\$ 73,082,045</b>  | <b>2.3%</b>     |                                     |             |   | <b>\$ 302,088,572</b>              | <b>\$ 293,849,493</b> | <b>2.8%</b>     |                                     |  |  |
|   | <b>Suburban Office</b>                     |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Total operating revenues                | \$ 67,757,406                              | \$ 63,971,543         | 5.9%            |                                     |             |   | \$ 263,216,223                     | \$ 252,794,131        | 4.1%            |                                     |  |  |
| Total operating expenses                | 30,602,054                                 | 27,764,196            | 10.2%           |                                     |             |   | 114,777,650                        | 110,523,242           | 3.8%            |                                     |  |  |
| <b>Net Operating Income (2)</b>         | <b>\$ 37,155,352</b>                       | <b>\$ 36,207,347</b>  | <b>2.6%</b>     |                                     |             |   | <b>\$ 148,438,573</b>              | <b>\$ 142,270,889</b> | <b>4.3%</b>     |                                     |  |  |
|   | <b>Medical Office</b>                      |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Total operating revenues                | \$ 14,462,284                              | \$ 13,435,853         | 7.6%            |                                     |             |   | \$ 55,758,912                      | \$ 53,556,093         | 4.1%            |                                     |  |  |
| Total operating expenses                | 6,298,683                                  | 5,580,943             | 12.9%           |                                     |             |   | 23,440,138                         | 22,356,186            | 4.8%            |                                     |  |  |
| <b>Net Operating Income (2)</b>         | <b>\$ 8,163,601</b>                        | <b>\$ 7,854,911</b>   | <b>3.9%</b>     |                                     |             |   | <b>\$ 32,318,774</b>               | <b>\$ 31,199,907</b>  | <b>3.6%</b>     |                                     |  |  |
|   | <b>Retail</b>                              |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Total operating revenues                | \$ 4,492,438                               | \$ 4,342,731          | 3.4%            |                                     |             |   | \$ 17,080,577                      | \$ 16,987,728         | 0.5%            |                                     |  |  |
| Total operating expenses                | 2,615,477                                  | 2,242,168             | 16.6%           |                                     |             |   | 9,036,786                          | 7,897,900             | 14.4%           |                                     |  |  |
| <b>Net Operating Income (2)</b>         | <b>\$ 1,876,960</b>                        | <b>\$ 2,100,563</b>   | <b>-10.6%</b>   |                                     |             |   | <b>\$ 8,043,791</b>                | <b>\$ 9,089,828</b>   | <b>-11.5%</b>   |                                     |  |  |
|   | <b>Total</b>                               |                       |                 |                                     |             |   |                                    |                       |                 |                                     |  |  |
| Total operating revenues                | \$ 198,749,919                             | \$ 187,255,934        | 6.1%            |                                     |             |   | \$ 768,575,799                     | \$ 739,922,791        | 3.9%            |                                     |  |  |
| Total operating expenses                | 76,824,515                                 | 68,011,068            | 13.0%           |                                     |             |   | 277,686,088                        | 263,512,674           | 5.4%            |                                     |  |  |
| <b>Net Operating Income (2)</b>         | <b>\$ 121,925,405</b>                      | <b>\$ 119,244,866</b> | <b>2.2%</b>     |                                     |             |   | <b>\$ 490,889,710</b>              | <b>\$ 476,410,116</b> | <b>3.0%</b>     |                                     |  |  |

**Note: All information for joint venture properties is presented at Duke's effective ownership percentage.**

(1) Commencement occupancy represents the percentage of total square feet where the leases have commenced.

(2) Net Operating Income (NOI) is equal to FFO excluding the effects of straight-line rent, concession amortization and market lease amortization.

(3) The population for determining same property performance includes both consolidated and joint venture properties. In order not to distort trends due to non-operating events, properties with termination fees over \$250,000 have been excluded from both periods shown. The population, for both periods shown, consists of the 722 in-service properties that we own or jointly control, as of March 31, 2014, less (i) 47 in-service buildings that were acquired within the last 24 months, (ii) 26 in-service buildings we developed that were placed in service within the last 24 months, (iii) 15 in-service buildings that have recognized income from a lease termination fee of greater than \$250,000 within the last 24 months and (iv) 3 in-service buildings that are under contract to sell at March 31, 2014 and are classified as held-for-sale for accounting purposes.

Exhibit II

## Lease Expiration Comparison - Square Feet and Annualized Net Effective Rent

In-Service Properties as of March 31, 2014

(dollars and SF in thousands)

| Wholly Owned Portfolio:             | Total Portfolio    |                   |                                   | Bulk Distribution Portfolio |                   | Suburban Office Portfolio         |                   | Medical Office Portfolio          |                   | Retail Portfolio                  |                  |
|-------------------------------------|--------------------|-------------------|-----------------------------------|-----------------------------|-------------------|-----------------------------------|-------------------|-----------------------------------|-------------------|-----------------------------------|------------------|
|                                     | Year of Expiration | Square Feet       | Average Annual Rental Revenue (1) | %                           | Square Feet       | Average Annual Rental Revenue (1) | Square Feet       | Average Annual Rental Revenue (1) | Square Feet       | Average Annual Rental Revenue (1) | Square Feet      |
| 2014                                | 7,554              | \$ 37,520         | 6%                                | 6,460                       | \$ 24,478         | 985                               | \$ 11,253         | 105                               | \$ 1,669          | 4                                 | \$ 120           |
| 2015                                | 12,713             | 63,955            | 10%                               | 10,985                      | 41,362            | 1,663                             | 21,265            | 57                                | 1,152             | 8                                 | 176              |
| 2016                                | 14,667             | 74,647            | 11%                               | 12,645                      | 46,587            | 1,794                             | 23,453            | 209                               | 4,250             | 19                                | 357              |
| 2017                                | 14,326             | 74,653            | 11%                               | 12,663                      | 49,986            | 1,407                             | 19,102            | 183                               | 3,842             | 73                                | 1,723            |
| 2018                                | 12,525             | 75,548            | 11%                               | 10,188                      | 39,124            | 1,872                             | 25,145            | 388                               | 9,807             | 77                                | 1,472            |
| 2019                                | 11,660             | 65,132            | 10%                               | 9,860                       | 38,354            | 1,531                             | 20,088            | 257                               | 6,406             | 12                                | 284              |
| 2020                                | 10,807             | 61,512            | 9%                                | 9,354                       | 37,659            | 986                               | 14,576            | 457                               | 9,020             | 10                                | 257              |
| 2021                                | 7,443              | 42,451            | 6%                                | 6,280                       | 24,984            | 912                               | 11,613            | 238                               | 5,582             | 13                                | 272              |
| 2022                                | 5,920              | 29,731            | 4%                                | 5,333                       | 18,230            | 246                               | 4,339             | 319                               | 6,715             | 22                                | 447              |
| 2023                                | 2,883              | 24,489            | 4%                                | 2,101                       | 10,518            | 465                               | 7,366             | 311                               | 6,456             | 6                                 | 149              |
| 2024 and Therafter                  | 16,183             | 117,592           | 18%                               | 13,385                      | 59,253            | 1,003                             | 14,751            | 1,743                             | 42,946            | 52                                | 642              |
|                                     | <u>116,681</u>     | <u>\$ 667,230</u> | <u>100%</u>                       | <u>99,254</u>               | <u>\$ 390,535</u> | <u>12,864</u>                     | <u>\$ 172,951</u> | <u>4,267</u>                      | <u>\$ 97,845</u>  | <u>296</u>                        | <u>\$ 5,899</u>  |
| Total Portfolio Square Feet         | <u>124,146</u>     |                   |                                   | <u>104,590</u>              |                   | <u>14,628</u>                     |                   | <u>4,580</u>                      |                   | <u>348</u>                        |                  |
| Percent Leased - Lease up Basis (2) | <u>94.0%</u>       |                   |                                   | <u>94.9%</u>                |                   | <u>87.9%</u>                      |                   | <u>93.2%</u>                      |                   | <u>85.7%</u>                      |                  |
| <b>Joint Venture Portfolio:</b>     |                    |                   |                                   |                             |                   |                                   |                   |                                   |                   |                                   |                  |
| 2014                                | 1,483              | \$ 3,280          | 6%                                | 1,334                       | \$ 2,239          | 146                               | \$ 973            | -                                 | \$ -              | 3                                 | \$ 68            |
| 2015                                | 1,981              | 7,743             | 14%                               | 967                         | 1,570             | 1,014                             | 6,173             | -                                 | -                 | -                                 | -                |
| 2016                                | 2,256              | 5,341             | 10%                               | 1,867                       | 2,912             | 373                               | 2,126             | 1                                 | 3                 | 15                                | 300              |
| 2017                                | 1,330              | 3,387             | 6%                                | 1,007                       | 1,749             | 316                               | 1,638             | -                                 | -                 | 7                                 | -                |
| 2018                                | 3,313              | 6,957             | 12%                               | 2,296                       | 2,126             | 800                               | 4,332             | -                                 | -                 | 217                               | 499              |
| 2019                                | 3,667              | 4,379             | 8%                                | 3,350                       | 2,359             | 309                               | 1,750             | -                                 | -                 | 8                                 | 270              |
| 2020                                | 542                | 3,068             | 6%                                | 417                         | 846               | 50                                | 326               | -                                 | -                 | 75                                | 1,896            |
| 2021                                | 2,596              | 3,959             | 7%                                | 2,449                       | 2,572             | 120                               | 805               | 6                                 | 27                | 21                                | 555              |
| 2022                                | 707                | 3,117             | 6%                                | 414                         | 601               | 284                               | 2,238             | -                                 | -                 | 9                                 | 278              |
| 2023                                | 233                | 1,034             | 2%                                | 121                         | 67                | 102                               | 880               | -                                 | -                 | 10                                | 87               |
| 2024 and Therafter                  | 2,987              | 13,392            | 23%                               | 1,621                       | 2,441             | 508                               | 2,207             | 702                               | 4,708             | 156                               | 4,036            |
|                                     | <u>21,095</u>      | <u>\$ 55,657</u>  | <u>100%</u>                       | <u>15,843</u>               | <u>\$ 19,482</u>  | <u>4,022</u>                      | <u>\$ 23,448</u>  | <u>709</u>                        | <u>\$ 4,738</u>   | <u>521</u>                        | <u>\$ 7,989</u>  |
| Total Portfolio Square Feet         | <u>22,413</u>      |                   |                                   | <u>16,549</u>               |                   | <u>4,544</u>                      |                   | <u>732</u>                        |                   | <u>588</u>                        |                  |
| Percent Leased - Lease up Basis (2) | <u>94.1%</u>       |                   |                                   | <u>95.7%</u>                |                   | <u>88.5%</u>                      |                   | <u>96.8%</u>                      |                   | <u>88.6%</u>                      |                  |
| <b>Total:</b>                       |                    |                   |                                   |                             |                   |                                   |                   |                                   |                   |                                   |                  |
| 2014                                | 9,037              | \$ 40,800         | 6%                                | 7,794                       | \$ 26,717         | 1,131                             | \$ 12,226         | 105                               | \$ 1,669          | 7                                 | \$ 188           |
| 2015                                | 14,694             | 71,698            | 10%                               | 11,952                      | 42,932            | 2,677                             | 27,438            | 57                                | 1,152             | 8                                 | 176              |
| 2016                                | 16,923             | 79,988            | 11%                               | 14,512                      | 49,499            | 2,167                             | 25,579            | 210                               | 4,253             | 34                                | 657              |
| 2017                                | 15,656             | 78,040            | 11%                               | 13,670                      | 51,735            | 1,723                             | 20,740            | 183                               | 3,842             | 80                                | 1,723            |
| 2018                                | 15,838             | 82,505            | 11%                               | 12,484                      | 41,250            | 2,672                             | 29,477            | 388                               | 9,807             | 294                               | 1,971            |
| 2019                                | 15,327             | 69,511            | 10%                               | 13,210                      | 40,713            | 1,840                             | 21,838            | 257                               | 6,406             | 20                                | 554              |
| 2020                                | 11,349             | 64,580            | 9%                                | 9,771                       | 38,505            | 1,036                             | 14,902            | 457                               | 9,020             | 85                                | 2,153            |
| 2021                                | 10,039             | 46,410            | 6%                                | 8,729                       | 27,556            | 1,032                             | 12,418            | 244                               | 5,609             | 34                                | 827              |
| 2022                                | 6,627              | 32,848            | 5%                                | 5,747                       | 18,831            | 530                               | 6,577             | 319                               | 6,715             | 31                                | 725              |
| 2023                                | 3,116              | 25,523            | 4%                                | 2,222                       | 10,585            | 567                               | 8,246             | 311                               | 6,456             | 16                                | 236              |
| 2024 and Therafter                  | 19,170             | 130,984           | 17%                               | 15,006                      | 61,694            | 1,511                             | 16,958            | 2,445                             | 47,654            | 208                               | 4,678            |
|                                     | <u>137,776</u>     | <u>\$ 722,887</u> | <u>100%</u>                       | <u>115,097</u>              | <u>\$ 410,017</u> | <u>16,886</u>                     | <u>\$ 196,399</u> | <u>4,976</u>                      | <u>\$ 102,583</u> | <u>817</u>                        | <u>\$ 13,888</u> |
| Total Portfolio Square Feet         | <u>146,559</u>     |                   |                                   | <u>121,139</u>              |                   | <u>19,172</u>                     |                   | <u>5,312</u>                      |                   | <u>936</u>                        |                  |
| Percent Leased - Lease up Basis (2) | <u>94.0%</u>       |                   |                                   | <u>95.0%</u>                |                   | <u>88.1%</u>                      |                   | <u>93.7%</u>                      |                   | <u>87.6%</u>                      |                  |

(1) Annualized rental revenue represents average annual base rental payments, on a straight-line basis for the term of each lease, from space leased to tenants at the end of the most recent reporting period. Annualized rental revenue excludes additional amounts paid by tenants as reimbursement for operating expenses and real estate taxes, as well as percentage rents. Joint venture properties are included at the Company's economic ownership percentage.

(2) Lease up basis occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.

## New Lease Analysis

Second Generation Deals as of March 31, 2014

| Product Type      | Number of New Leases | Square Feet of Second Generation Spaces | 2nd Generation Weighted Average Capital Expenditures |                                      | Average Term in Years | Average Net Effective Rent |
|-------------------|----------------------|---|--|--------------------------------------|-----------------------|----------------------------|
|                   |                      |   | Per Sq. Ft.  | Per Sq. Ft. / Per Year of Lease Term |                       |                            |
| Year Ended 2013   |                      |   |  |                                      |                       |                            |
| Bulk Distribution | 126                  | 6,752,474                               | \$ 4.00  | \$ 0.73                              | 5.48                  | \$ 3.63                    |
| Suburban Office   | 161                  | 1,305,293                               | 25.75  | 3.80                                 | 6.78                  | 12.49                      |
| Medical Office    | 11                   | 40,711                                  | 16.37  | 2.94                                 | 5.56                  | 17.97                      |
|                   | <u>298</u>           | <u>8,098,478</u>                        | <u>\$ 7.57</u>                                       | <u>\$ 1.33</u>                       | <u>5.69</u>           | <u>\$ 5.13</u>             |
| 1st Quarter 2014  |                      |   |  |                                      |                       |                            |
| Bulk Distribution | 28                   | 2,381,949                               | \$ 4.98  | \$ 0.66                              | 7.49                  | \$ 3.58                    |
| Suburban Office   | 26                   | 220,592                                 | 19.15  | 4.19                                 | 4.57                  | 12.79                      |
| Medical Office    | 4                    | 14,090                                  | 29.36  | 4.89                                 | 6.01                  | 16.69                      |
|                   | <u>58</u>            | <u>2,616,631</u>                        | <u>\$ 6.30</u>                                       | <u>\$ 0.87</u>                       | <u>7.23</u>           | <u>\$ 4.43</u>             |
| Year to Date 2014 |                      |   |  |                                      |                       |                            |
| Bulk Distribution | 28                   | 2,381,949                               | \$ 4.98  | \$ 0.66                              | 7.49                  | \$ 3.58                    |
| Suburban Office   | 26                   | 220,592                                 | 19.15  | 4.19                                 | 4.57                  | 12.79                      |
| Medical Office    | 4                    | 14,090                                  | 29.36  | 4.89                                 | 6.01                  | 16.69                      |
|                   | <u>58</u>            | <u>2,616,631</u>                        | <u>\$ 6.30</u>                                       | <u>\$ 0.87</u>                       | <u>7.23</u>           | <u>\$ 4.43</u>             |

**Note:** Activity noted above does not include first generation lease-up of new development and acquisitions as these amounts are included in our initial return calculations. Activity is based on leases signed during the period and excludes temporary leases of space.

**Note:** Joint ventures are shown at 100%



## Renewal Analysis

As of March 31, 2014

| Product Type             | Leases up for Renewal |                   | Leases Renewed |                   | Percent Renewed (1) | Average Term in Years | Average Net Effective Rent | Average Capital Expenditures |                                      | Growth in Net Eff. Rent (2) |
|--------------------------|-----------------------|-------------------|----------------|-------------------|---------------------|-----------------------|----------------------------|------------------------------|--------------------------------------|-----------------------------|
|                          | Number                | Square Feet       | Number         | Square Feet       |                     |                       |                            | Per Sq. Ft.                  | Per Sq. Ft. / Per Year of Lease Term |                             |
| <b>Year Ended 2013</b>   |                       |                   |                |                   |                     |                       |                            |                              |                                      |                             |
| Bulk Distribution        | 240                   | 16,446,780        | 159            | 11,286,276        | 68.6%               | 4.22                  | \$ 4.00                    | \$ 1.66                      | \$ 0.39                              | 4.31%                       |
| Suburban Office          | 269                   | 2,703,532         | 179            | 2,214,216         | 81.9%               | 4.66                  | 14.52                      | 10.52                        | 2.26                                 | 1.38%                       |
| Medical Office           | 39                    | 138,984           | 22             | 53,433            | 38.4%               | 3.83                  | 19.13                      | 6.86                         | 1.79                                 | 5.96%                       |
|                          | <u>548</u>            | <u>19,289,296</u> | <u>360</u>     | <u>13,553,925</u> | <u>70.3%</u>        | <u>4.29</u>           | <u>\$ 5.78</u>             | <u>\$ 3.13</u>               | <u>\$ 0.73</u>                       | <u>3.11%</u>                |
| <b>1st Quarter 2014</b>  |                       |                   |                |                   |                     |                       |                            |                              |                                      |                             |
| Bulk Distribution        | 50                    | 2,694,499         | 36             | 1,784,591         | 66.2%               | 3.80                  | \$ 4.56                    | \$ 0.87                      | \$ 0.23                              | 8.29%                       |
| Suburban Office          | 43                    | 295,701           | 22             | 158,011           | 53.4%               | 3.90                  | 13.43                      | 7.95                         | 2.04                                 | 4.47%                       |
| Medical Office           | 10                    | 32,751            | 4              | 18,153            | 55.4%               | 5.00                  | 21.00                      | 4.00                         | 0.80                                 | 20.76%                      |
|                          | <u>103</u>            | <u>3,022,951</u>  | <u>62</u>      | <u>1,960,755</u>  | <u>64.9%</u>        | <u>3.82</u>           | <u>\$ 5.43</u>             | <u>\$ 1.47</u>               | <u>\$ 0.38</u>                       | <u>7.90%</u>                |
| <b>Year to Date 2014</b> |                       |                   |                |                   |                     |                       |                            |                              |                                      |                             |
| Bulk Distribution        | 50                    | 2,694,499         | 36             | 1,784,591         | 66.2%               | 3.80                  | \$ 4.56                    | \$ 0.87                      | \$ 0.23                              | 8.29%                       |
| Suburban Office          | 43                    | 295,701           | 22             | 158,011           | 53.4%               | 3.90                  | 13.43                      | 7.95                         | 2.04                                 | 4.47%                       |
| Medical Office           | 10                    | 32,751            | 4              | 18,153            | 55.4%               | 5.00                  | 21.00                      | 4.00                         | 0.80                                 | 20.76%                      |
|                          | <u>103</u>            | <u>3,022,951</u>  | <u>62</u>      | <u>1,960,755</u>  | <u>64.9%</u>        | <u>3.82</u>           | <u>\$ 5.43</u>             | <u>\$ 1.47</u>               | <u>\$ 0.38</u>                       | <u>7.90%</u>                |

(1) The percentage renewed is calculated by dividing the square feet of leases renewed by the square feet of leases up for renewal. The square feet of leases up for renewal is defined as the square feet of leases renewed plus the square feet of space vacated due to lease expirations. Excludes temporary leases of space. Joint venture properties are included at 100%.

(2) Represents the percentage change in net effective rent between the original leases and the renewal leases. Net effective rent represents average annual base rental payments, on a straight-line basis for the term of each lease excluding operating expense reimbursements.

## Space Vacated Analysis

As of March 31, 2014

|                   | Total      | Terminations     | Space Vacated for the Following Reasons |                  |                      |                  |             |                |                 |                |                  |                |  |
|-------------------|------------|------------------|---|------------------|----------------------|------------------|-------------|----------------|-----------------|----------------|------------------|----------------|--|
|                   |            |                  | Lease Expirations (1)                   |                  | Default / Bankruptcy |                  | Buyouts (2) |                | Relocations (3) |                | Contractions (4) |                |  |
| Year Ended 2013   |            |                  |   |                  |                      |                  |             |                |                 |                |                  |                |  |
| Bulk Distribution | 130        | 8,106,662        | 81                                      | 5,160,504        | 22                   | 1,293,566        | 9           | 800,704        | 6               | 491,805        | 12               | 360,083        |  |
| Suburban Office   | 145        | 855,736          | 90                                      | 489,316          | 13                   | 68,233           | 15          | 92,115         | 7               | 27,181         | 20               | 178,891        |  |
| Medical Office    | 22         | 106,118          | 17                                      | 85,551           | 2                    | 10,312           | -           | -              | 1               | 2,355          | 2                | 7,900          |  |
|                   | <u>297</u> | <u>9,068,516</u> | <u>188</u>                              | <u>5,735,371</u> | <u>37</u>            | <u>1,372,111</u> | <u>24</u>   | <u>892,819</u> | <u>14</u>       | <u>521,341</u> | <u>34</u>        | <u>546,874</u> |  |
| 1st Quarter 2014  |            |                  |   |                  |                      |                  |             |                |                 |                |                  |                |  |
| Bulk Distribution | 25         | 2,036,855        | 14                                      | 909,908          | 2                    | 37,102           | 7           | 860,339        | 1               | 77,281         | 1                | 152,225        |  |
| Suburban Office   | 35         | 249,503          | 21                                      | 137,690          | 6                    | 75,415           | 2           | 11,376         | 4               | 9,544          | 2                | 15,478         |  |
| Medical Office    | 7          | 18,715           | 6                                       | 14,598           | -                    | -                | 1           | 4,117          | -               | -              | -                | -              |  |
|                   | <u>67</u>  | <u>2,305,073</u> | <u>41</u>                               | <u>1,062,196</u> | <u>8</u>             | <u>112,517</u>   | <u>10</u>   | <u>875,832</u> | <u>5</u>        | <u>86,825</u>  | <u>3</u>         | <u>167,703</u> |  |
| Year to Date 2014 |            |                  |   |                  |                      |                  |             |                |                 |                |                  |                |  |
| Bulk Distribution | 25         | 2,036,855        | 14                                      | 909,908          | 2                    | 37,102           | 7           | 860,339        | 1               | 77,281         | 1                | 152,225        |  |
| Suburban Office   | 35         | 249,503          | 21                                      | 137,690          | 6                    | 75,415           | 2           | 11,376         | 4               | 9,544          | 2                | 15,478         |  |
| Medical Office    | 7          | 18,715           | 6                                       | 14,598           | -                    | -                | 1           | 4,117          | -               | -              | -                | -              |  |
|                   | <u>67</u>  | <u>2,305,073</u> | <u>41</u>                               | <u>1,062,196</u> | <u>8</u>             | <u>112,517</u>   | <u>10</u>   | <u>875,832</u> | <u>5</u>        | <u>86,825</u>  | <u>3</u>         | <u>167,703</u> |  |

**Note: Excludes temporary leases of space.**

**Note: Joint Ventures are shown at 100%.**

(1) Represents tenants who did not renew their leases upon expiration due to the closing of their local operations, relocation to another property not owned or built by the Company, or the exercising of a termination option.

(2) Represents space with termination fees required to allow the tenants to vacate their space prior to the normal expiration of their lease term.

(3) Represents tenants who vacated their space and relocated to another property owned or built by the Company or moved out to accommodate another Duke tenant expansion.

(4) Represents tenants who have downsized prior to expiration of their lease term.

## Debt Maturity & Preferred Stock Analysis

March 31, 2014

(in thousands)

| Year       | Mortgages (1)    |                   | Unsecured (1)    |                     | Credit            | Total (3)           | Weighted Average             |
|------------|------------------|-------------------|------------------|---------------------|-------------------|---------------------|------------------------------|
|            | Amortization     | Maturities        | Amortization     | Maturities          | Facility (2)      |                     | Effective Interest Rates (3) |
| 2014       | \$ 11,090        | \$ 49,406         | \$ 1,581         | \$ -                | \$ -              | \$ 62,077           | 6.23%                        |
| 2015       | 12,432           | 193,346           | 2,226            | 250,000             | 180,000           | 638,004             | 5.07%                        |
| 2016       | 9,937            | 368,132           | 2,370            | 150,000             | -                 | 530,439             | 6.14%                        |
| 2017       | 7,616            | 108,129           | 2,523            | 450,000             | -                 | 568,268             | 5.89%                        |
| 2018       | 5,252            | -                 | 2,685            | 550,000             | -                 | 557,937             | 4.03%                        |
| 2019       | 4,077            | 268,438           | 2,859            | 250,000             | -                 | 525,374             | 7.97%                        |
| 2020       | 3,883            | -                 | 1,498            | 250,000             | -                 | 255,381             | 6.73%                        |
| 2021       | 3,416            | 9,047             | -                | 250,000             | -                 | 262,463             | 3.99%                        |
| 2022       | 3,611            | -                 | -                | 600,000             | -                 | 603,611             | 4.20%                        |
| 2023       | 3,817            | -                 | -                | 250,000             | -                 | 253,817             | 3.75%                        |
| 2024       | 4,036            | -                 | -                | -                   | -                 | 4,036               | 5.62%                        |
| Thereafter | 6,325            | -                 | -                | 50,000              | -                 | 56,325              | 7.11%                        |
|            | <u>\$ 75,492</u> | <u>\$ 996,498</u> | <u>\$ 15,742</u> | <u>\$ 3,050,000</u> | <u>\$ 180,000</u> | <u>\$ 4,317,732</u> | 5.41%                        |

(1) Scheduled amortizations and maturities represent only Duke's consolidated debt obligations.

(2) Comprised of the following:

| Commitment | Balance O/S @ 3/31 | Maturity      | Rate @ 3/31 | Type                |
|------------|--------------------|---------------|-------------|---------------------|
| \$850,000  | \$180,000          | December 2015 | 1.41%       | DRLP line of credit |

(3) Total debt balance and weighted average effective interest rates exclude fair value adjustments of \$5,478 reflected on the balance sheet.

| <u>Fixed and Variable Rate Components of Debt</u> | <u>Balance</u>      | <u>Weighted Average Interest Rate</u> | <u>Weighted Average Maturity (yrs)</u> |
|---|---------------------|---------------------------------------|--|
| Fixed Rate Secured Debt                           | \$ 1,065,750        | 6.24%                                 | 2.81                                   |
| Fixed Rate Unsecured Debt                         | 2,815,741           | 5.70%                                 | 5.49                                   |
| Variable Rate Debt and LOC                        | 436,241             | 1.45%                                 | 2.77                                   |
| Total   | <u>\$ 4,317,732</u> | 5.41%                                 | 4.55                                   |

### Preferred Stock Summary

| Security                 | Dividend Rate | Liquidation Preference | Depository Shares Outstanding | Optional Redemption Date |
|--------------------------|---------------|------------------------|-------------------------------|--------------------------|
| Series J preferred stock | 6.63%         | \$ 96,133              | 3,845                         | Currently Redeemable     |
| Series K preferred stock | 6.50%         | 149,395                | 5,976                         | Currently Redeemable     |
| Series L preferred stock | 6.60%         | 183,399                | 7,336                         | Currently Redeemable     |
| Weighted Average         | 6.57%         | <u>\$ 428,926</u>      |                               |                          |

# Joint Venture Information

March 31, 2014

|   | Eaton/Vance       | Duke<br>Hulfish LLC | Dugan<br>Texas    | 3630<br>Peachtree | Baylor Cancer<br>Center | West End<br>Retail (3) | All Points<br>Industrial | Wishard          | Linden<br>Development (4) | Dugan<br>Millenia | Other (5)         | Total               |
|---|-------------------|---------------------|-------------------|-------------------|-------------------------|------------------------|--------------------------|------------------|---------------------------|-------------------|-------------------|---------------------|
| In-service properties:  |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| Bulk distribution   | 11                | 7                   | 35                | -                 | -                       | -                      | 1                        | -                | -                         | -                 | 13                | 67                  |
| Suburban office   | 20                | 10                  | -                 | 1                 | -                       | -                      | -                        | -                | -                         | 3                 | 1                 | 35                  |
| Medical office  | -                 | -                   | -                 | -                 | 1                       | -                      | -                        | 1                | -                         | -                 | -                 | 2                   |
| Retail  | -                 | -                   | -                 | -                 | -                       | 1                      | -                        | -                | -                         | -                 | 1                 | 2                   |
|   | <u>31</u>         | <u>17</u>           | <u>35</u>         | <u>1</u>          | <u>1</u>                | <u>1</u>               | <u>1</u>                 | <u>1</u>         | <u>-</u>                  | <u>3</u>          | <u>15</u>         | <u>106</u>          |
| Under development properties:                                 |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| Bulk distribution   | -                 | -                   | -                 | -                 | -                       | -                      | 2                        | -                | -                         | -                 | -                 | 2                   |
|   | -                 | -                   | -                 | -                 | -                       | -                      | 2                        | -                | -                         | -                 | -                 | 2                   |
| Total number of properties                                    | 31                | 17                  | 35                | 1                 | 1                       | 1                      | 3                        | 1                | -                         | 3                 | 15                | 108                 |
| Percent leased  | 86.0%             | 99.0%               | 95.3%             | 83.7%             | 94.9%                   | 82.5%                  | 89.1%                    | 100.0%           | N/A                       | 92.1%             | 97.3%             | 94.5%               |
| Square feet in-service (in thousands):                        |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| Bulk distribution   | 670               | 6,120               | 6,876             | -                 | -                       | -                      | 600                      | -                | -                         | -                 | 2,283             | 16,549              |
| Suburban office   | 2,147             | 1,201               | -                 | 436               | -                       | -                      | -                        | -                | -                         | 415               | 345               | 4,544               |
| Medical office  | -                 | -                   | -                 | -                 | 458                     | -                      | -                        | 274              | -                         | -                 | -                 | 732                 |
| Retail  | -                 | -                   | -                 | -                 | -                       | 382                    | -                        | -                | -                         | -                 | 206               | 588                 |
|   | <u>2,817</u>      | <u>7,321</u>        | <u>6,876</u>      | <u>436</u>        | <u>458</u>              | <u>382</u>             | <u>600</u>               | <u>274</u>       | <u>-</u>                  | <u>415</u>        | <u>2,834</u>      | <u>22,413</u>       |
| Square feet under development (in thousands):                 |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| Bulk distribution   | -                 | -                   | -                 | -                 | -                       | -                      | 1,758                    | -                | -                         | -                 | -                 | 1,758               |
|   | -                 | -                   | -                 | -                 | -                       | -                      | 1,758                    | -                | -                         | -                 | -                 | 1,758               |
| Total square feet (in thousands)                              | <u>2,817</u>      | <u>7,321</u>        | <u>6,876</u>      | <u>436</u>        | <u>458</u>              | <u>382</u>             | <u>2,358</u>             | <u>274</u>       | <u>-</u>                  | <u>415</u>        | <u>2,834</u>      | <u>24,171</u>       |
| Company effective ownership percentage                        | 30.0%             | 20.0%               | 50.0%             | 50.0%             | 16.0%                   | 50.0%                  | 50.0%                    | 50.0%            | 50.0%                     | 50.0%             | 10%-50%           |                     |
| <b>Balance sheet information (in thousands) (A)</b>           |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| Real estate assets  | \$ 493,005        | \$ 384,404          | \$ 195,110        | \$ 103,327        | \$ 109,558              | \$ 113,502             | \$ 13,587                | \$ 74,422        | \$ -                      | \$ 39,762         | \$ 96,930         | \$ 1,623,607        |
| Construction in progress                                      | 151               | 63                  | 508               | 1,075             | -                       | 43                     | 21,558                   | -                | 148                       | 31                | 895               | 24,472              |
| Undeveloped land  | -                 | -                   | 1,657             | -                 | -                       | -                      | 43,183                   | -                | 59,920                    | 6,204             | 15,608            | 126,572             |
| Other assets  | 43,020            | 46,756              | 18,028            | 20,530            | 8,160                   | 6,756                  | 11,218                   | 3,423            | 2,657                     | 7,832             | 36,377            | 204,757             |
| Total assets  | <u>\$ 536,176</u> | <u>\$ 431,223</u>   | <u>\$ 215,303</u> | <u>\$ 124,932</u> | <u>\$ 117,718</u>       | <u>\$ 120,301</u>      | <u>\$ 89,546</u>         | <u>\$ 77,845</u> | <u>\$ 62,725</u>          | <u>\$ 53,829</u>  | <u>\$ 149,810</u> | <u>\$ 1,979,408</u> |
| Debt  | \$ 460,069        | \$ 79,408           | \$ -              | \$ 99,582         | \$ -                    | \$ 99,400              | \$ 59,456                | \$ -             | \$ -                      | \$ 35,000         | \$ 64,483         | \$ 897,398          |
| Other liabilities   | 9,662             | 8,267               | 5,303             | 31,053            | 1,657                   | 8,394                  | 7,241                    | 917              | 4,604                     | 1,120             | 12,567            | 90,785              |
| Equity  | 66,445            | 343,548             | 210,000           | (5,703)           | 116,061                 | 12,507                 | 22,849                   | 76,928           | 58,121                    | 17,709            | 72,760            | 991,225             |
| Total liabilities and equity                                  | <u>\$ 536,176</u> | <u>\$ 431,223</u>   | <u>\$ 215,303</u> | <u>\$ 124,932</u> | <u>\$ 117,718</u>       | <u>\$ 120,301</u>      | <u>\$ 89,546</u>         | <u>\$ 77,845</u> | <u>\$ 62,725</u>          | <u>\$ 53,829</u>  | <u>\$ 149,810</u> | <u>\$ 1,979,408</u> |
| <b>Selected QTD financial information (B)</b>                 |                   |                     |                   |                   |                         |                        |                          |                  |                           |                   |                   |                     |
| QTD share of rental revenue (in thousands)                    | \$5,297           | \$2,954             | \$4,163           | \$1,459           | \$837                   | \$2,769                | \$158                    | \$1,199          | -                         | \$1,086           | \$560             | \$20,482            |
| QTD share of in-service property unlevered NOI (in thousands) | \$3,571           | \$2,175             | \$3,010           | \$414             | \$451                   | \$945                  | (\$22)                   | \$771            | -                         | \$675             | \$352             | \$12,342            |
| QTD share of interest expense (in thousands)                  | \$1,918           | \$208               | -                 | \$331             | -                       | \$390                  | \$101                    | -                | -                         | \$105             | \$31              | \$3,084             |
| QTD share of EBITDA (in thousands)                            | \$3,451           | \$2,016             | \$2,941           | \$785             | \$507                   | \$1,056                | \$71                     | \$918            | (\$93)                    | \$644             | \$312             | \$12,608            |
| Company share of JV gross assets (in thousands)               | \$194,528         | \$100,881           | \$145,228         | \$70,225          | \$20,887                | \$70,397               | \$47,036                 | \$39,335         | \$31,363                  | \$32,633          | \$35,223          | \$787,736           |
| Interest rate (C)   | (1)               | (2)                 | N/A               | L+2.5%            | N/A                     | (3)                    | L+1.8%                   | N/A              | N/A                       | L+1.7%            | (5)               | N/A                 |
| Company share of debt (in thousands)                          | \$138,021         | \$15,882            | N/A               | \$49,791          | N/A                     | \$49,700               | \$29,728                 | N/A              | N/A                       | \$17,500          | \$6,862           | \$307,484           |
| Debt maturity date  | (1)               | (2)                 | N/A               | 7/15              | N/A                     | (3)                    | 12/14                    | N/A              | N/A                       | 7/16              | (5)               | N/A                 |

(A) Balance sheet information is reported at 100% of joint venture. (B) Reported at Duke's share of joint venture. (C) Interest rate is fixed, except as noted.

### Notes in (000's)

(1) The outstanding debt consists of nine separate loans: i) \$22,587 at a fixed rate of 6.4% maturing August 2014, ii) \$6,384 at a fixed rate of 8.2% maturing December of 2015, iii) \$11,916 at a fixed rate of 6.0% maturing March 2016, iv) \$27,765 at a fixed rate of 6.2% maturing June 2016, v) \$131,250 at a fixed rate of 5.4% maturing March 2017, vi) \$203,250 at a fixed rate of 5.4% maturing March 2017, vii) \$15,128 at a fixed rate of 5.6% maturing December 2019, viii) \$33,879 at a fixed rate of 5.9% maturing January 2020 and ix) \$6,782 at a fixed rate of 8.3% maturing November 2023.

(2) Debt consists of three separate loans: i) \$13,653 at a fixed rate of 5.0% maturing September 2021, ii) \$10,535 at a fixed rate of 4.4% maturing September 2021, and iii) \$55,221 at a fixed rate of 5.2% maturing October 2021.

(3) Our share of in-service property revenue, unlevered NOI, EBITDA and interest expense for this joint venture is computed based on the operating cash flow distributions we would receive pursuant to our accumulated preferred return in this joint venture, which equates to our share being 89%. The debt consists of two separate loans: i) a variable rate land loan of LIBOR + 1.5% maturing September 2014, with a current amount outstanding of \$14,400 and ii) a construction line of credit at LIBOR + 1.5% maturing September 2014, with a current amount outstanding of \$85,000. Amounts charged by Duke to the joint venture are not included in share of interest expense above.

(4) This joint venture currently has 45.3 acres of land in Linden, New Jersey, anticipated for use to develop 450,000 square feet of retail buildings.

(5) Consists of 8 separate joint ventures that own and operate buildings and hold undeveloped land. Debt balance consists of three separate loans: i) \$250 at a variable rate of LIBOR + 3.0% maturing June 2014, ii) \$24,000 at a fixed rate of 8.0% maturing October 2015 and iii) \$40,233 at a variable rate of LIBOR + 1.4% maturing December 2016.

## Joint Venture Debt Maturity Summary

March 31, 2014

*(in thousands)*

| Year       | Scheduled<br>Amortization | Maturities        | Total             | Weighted Average<br>Interest Rate |
|------------|---------------------------|-------------------|-------------------|-----------------------------------|
| 2014       | \$ 912                    | \$ 86,191         | \$ 87,103         | 2.15%                             |
| 2015       | 1,207                     | 53,933            | 55,140            | 3.14%                             |
| 2016       | 977                       | 33,167            | 34,144            | 3.35%                             |
| 2017       | 899                       | 100,350           | 101,249           | 5.40%                             |
| 2018       | 955                       | -                 | 955               | 6.04%                             |
| 2019       | 1,002                     | 3,824             | 4,826             | 5.67%                             |
| 2020       | 645                       | 8,693             | 9,338             | 5.92%                             |
| 2021       | 543                       | 13,305            | 13,848            | 5.15%                             |
| 2022       | 272                       | -                 | 272               | 8.33%                             |
| 2023       | 270                       | -                 | 270               | 8.33%                             |
| 2024       | -                         | -                 | -                 | 0.00%                             |
| Thereafter | -                         | -                 | -                 | 0.00%                             |
|            | <u>\$ 7,682</u>           | <u>\$ 299,463</u> | <u>\$ 307,145</u> | 3.86%                             |

|                              | Balance           | Weighted Average<br>Interest Rate | Weighted<br>Average<br>Maturity (yrs) |
|------------------------------|-------------------|-----------------------------------|---------------------------------------|
| Fixed Rate Secured Debt      | \$ 155,964        | 5.62%                             | 3.33                                  |
| Fixed Rate Unsecured Debt    | -                 | -                                 | 0.00                                  |
| Variable Rate Debt and LOC's | <u>151,181</u>    | 2.05%                             | 0.62                                  |
| Total                        | <u>\$ 307,145</u> | 3.86%                             | 1.99                                  |

**Note: Scheduled amortization and maturities reported at Duke's share.**

## Development Projects Under Construction

March 31, 2014

(in thousands)

| Project  | Product Type   | Market        | Own % | Square Feet<br>(000's) | Current<br>Occ. % | Stabilized<br>Costs (000's)<br>(at Owner %) | Projected Costs<br>Remaining (000's)<br>(at Owner %) | Initial<br>Stabilized<br>Cash<br>Yield | Stabilized<br>GAAP<br>Yield |
|--|----------------|---------------|-------|------------------------|-------------------|---|--|--|-----------------------------|
| <b>Wholly Owned</b>                                  |                |               |       |                        |                   |   |  |  |                             |
| Grand Warehouse Expansion                            | Industrial     | Chicago       | 100%  | 52                     | 100%              |   |  |  |                             |
| Centerre/Mercy                                       | Medical Office | Other Midwest | 100%  | 60                     | 100%              |   |  |  |                             |
| Perimeter Two  | Office         | Raleigh       | 100%  | 206                    | 97%               |   |  |  |                             |
| Baylor, Burluson                                     | Medical Office | Dallas        | 100%  | 38                     | 100%              |   |  |  |                             |
| Projected In-Service Second Quarter 2014             |                |               |       | 356                    | 98%               |   |  |  |                             |
| 10 Enterprise Parkway                                | Industrial     | Columbus      | 100%  | 534                    | 100%              |   |  |  |                             |
| Baylor, Mansfield                                    | Medical Office | Dallas        | 100%  | 38                     | 100%              |   |  |  |                             |
| Baylor, Colleyville                                  | Medical Office | Dallas        | 100%  | 17                     | 100%              |   |  |  |                             |
| HH Gregg BTS   | Industrial     | Atlanta       | 100%  | 403                    | 100%              |   |  |  |                             |
| Linden Spec.   | Industrial     | New Jersey    | 100%  | 494                    | 0%                |   |  |  |                             |
| Lebanon Bldg. 2 Expansion                            | Industrial     | Indianapolis  | 100%  | 218                    | 100%              |   |  |  |                             |
| Perimeter Three                                      | Office         | Raleigh       | 100%  | 245                    | 71%               |   |  |  |                             |
| Amazon BTS   | Industrial     | Baltimore     | 100%  | 1,018                  | 100%              |   |  |  |                             |
| Amazon BTS   | Industrial     | Baltimore     | 100%  | 346                    | 100%              |   |  |  |                             |
| Projected In-Service Third Quarter 2014              |                |               |       | 3,313                  | 83%               |   |  |  |                             |
| Centerre Baptist                                     | Medical Office | Nashville     | 100%  | 53                     | 100%              |   |  |  |                             |
| FedEx BTS  | Industrial     | Atlanta       | 100%  | 77                     | 100%              |   |  |  |                             |
| West Chester Medical Off. Bldg                       | Medical Office | Cincinnati    | 100%  | 49                     | 100%              |   |  |  |                             |
| Gateway North 6                                      | Industrial     | Minneapolis   | 100%  | 300                    | 100%              |   |  |  |                             |
| Gateway Northwest One                                | Industrial     | Houston       | 100%  | 358                    | 0%                |   |  |  |                             |
| Gateway Northwest Two                                | Industrial     | Houston       | 100%  | 115                    | 0%                |   |  |  |                             |
| Palisades Ambulatory Care Ctr                        | Medical Office | New Jersey    | 100%  | 57                     | 70%               |   |  |  |                             |
| Projected In-Service Fourth Quarter 2014             |                |               |       | 1,009                  | 51%               |   |  |  |                             |
| Subtotal Projected In-Service 2014                   |                |               |       | 4,678                  | 77%               |   |  |  |                             |
| 20 Enterprise Parkway                                | Industrial     | Columbus      | 100%  | 744                    | 100%              |   |  |  |                             |
| 3909 North Commerce Expansion                        | Industrial     | Atlanta       | 100%  | 257                    | 100%              |   |  |  |                             |
| St. Vincent Women's MOB                              | Medical Office | Indianapolis  | 100%  | 86                     | 72%               |   |  |  |                             |
| Projected In-Service First Quarter 2015              |                |               |       | 1,086                  | 98%               |   |  |  |                             |
| <b>Wholly Owned Developments Under Construction</b>  |                |               |       | <b>5,764</b>           | <b>81%</b>        |   |  |  |                             |
| <b>Joint Venture</b>                                 |                |               |       |                        |                   |   |  |  |                             |
| AllPoints Midwest Bldg 3                             | Industrial     | Indianapolis  | 50%   | 1,144                  | 100%              |   |  |  |                             |
| AllPoints Midwest Bldg 5                             | Industrial     | Indianapolis  | 50%   | 614                    | 100%              |   |  |  |                             |
| Projected In-Service Third Quarter 2014              |                |               |       | 1,758                  | 100%              |   |  |  |                             |
| <b>Joint Venture Developments Under Construction</b> |                |               |       | <b>1,758</b>           | <b>100%</b>       |   |  |  |                             |
| <b>Total Company</b>                                 |                |               |       | <b>7,522</b>           | <b>86%</b>        | <b>\$ 607,248</b>                           | <b>\$ 331,004</b>                                    | <b>7.6%</b>                            | <b>8.4%</b>                 |

## Development Projects Placed In-Service

2012 - 2014  
(in thousands)

|                | Wholly Owned |                   |                    |            |            | Joint Venture |                   |                    |            |            | Total       |                   |                    |            |            |
|----------------|--------------|-------------------|--------------------|------------|------------|---------------|-------------------|--------------------|------------|------------|-------------|-------------------|--------------------|------------|------------|
|                | Square Feet  | Current Occ % (1) | Initial Stabilized |            | GAAP Yield | Square Feet   | Current Occ % (1) | Initial Stabilized |            | GAAP Yield | Square Feet | Current Occ % (1) | Initial Stabilized |            | GAAP Yield |
|                |              |                   | Project Costs      | Cash Yield |            |               |                   | Project Costs      | Cash Yield |            |             |                   | Project Costs      | Cash Yield |            |
| 2012 Total     | 1,270        | 98%               | \$ 125,197         | 8.4%       | 8.7%       | 376           | 100%              | \$ 7,082           | 7.7%       | 7.9%       | 1,646       | 99%               | \$ 132,279         | 8.3%       | 8.7%       |
| 2013:          |              |                   |                    |            |            |               |                   |                    |            |            |             |                   |                    |            |            |
| 1st Quarter    | 595          | 29%               | 40,764             | 6.4%       | 7.4%       | -             | -                 | -                  | -          | -          | 595         | 29%               | 40,764             | 6.4%       | 7.4%       |
| 2nd Quarter    | 1,512        | 100%              | 181,920            | 7.7%       | 8.1%       | 600           | 57%               | 10,858             | 7.5%       | 7.9%       | 2,111       | 88%               | 192,778            | 7.7%       | 8.1%       |
| 3rd Quarter    | 1,917        | 100%              | 189,786            | 7.3%       | 7.7%       | -             | -                 | -                  | -          | -          | 1,917       | 100%              | 189,786            | 7.3%       | 7.7%       |
| 4th Quarter    | 390          | 100%              | 63,430             | 7.8%       | 8.8%       | 273           | 100%              | 41,527             | 7.1%       | 8.5%       | 664         | 100%              | 104,957            | 7.5%       | 8.7%       |
| 2013 Total     | 4,414        | 90%               | \$ 475,900         | 7.4%       | 8.0%       | 873           | 71%               | \$ 52,385          | 7.2%       | 8.4%       | 5,287       | 87%               | \$ 528,285         | 7.4%       | 8.0%       |
| 2014:          |              |                   |                    |            |            |               |                   |                    |            |            |             |                   |                    |            |            |
| 1st Quarter    | 392          | 100%              | 105,998            | 7.7%       | 8.7%       | -             | -                 | -                  | -          | -          | 392         | 100%              | 105,998            | 7.7%       | 8.7%       |
| 2014 Total YTD | 392          | 100%              | \$ 105,998         | 7.7%       | 8.7%       | -             | -                 | -                  | -          | -          | 392         | 100%              | \$ 105,998         | 7.7%       | 8.7%       |

(1) Occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.

**Note:** Square feet for Joint Venture projects is shown at 100%; Project costs & returns included at Duke Realty ownership share.

**Note:** Excludes development projects completed which have subsequently been sold as of current quarter end.

## Dispositions and Acquisitions Summary

(in thousands)

|             | Dispositions |                   |                       |                    | Acquisitions |                           |                       |                    |                         |     |
|-------------|--------------|-------------------|-----------------------|--------------------|--------------|---------------------------|-----------------------|--------------------|-------------------------|-----|
|             | Square Feet  | Sales Proceeds    | In-Place Cap Rate (1) | In-Place Occ % (2) | Square Feet  | Stabilized Investment (3) | Acquisition Price (4) | In-Place Occ % (5) | In-Place Cash Yield (6) |     |
| <b>2013</b> |              |                   |                       |                    |              |                           |                       |                    |                         |     |
| 1st Quarter | 4,099        | \$ 222,220        | 7.7%                  | 98%                | 472          | \$ 29,980                 | \$ 28,325             | 97%                | 6.9%                    | (7) |
| 2nd Quarter | 617          | 197,645           | 5.0%                  | 76%                | 5,937        | 411,729                   | 404,980               | 100%               | 6.3%                    |     |
| 3rd Quarter | 232          | 45,565            | 4.4%                  | 53%                | 453          | 39,398                    | 38,765                | 100%               | 5.7%                    |     |
| 4th Quarter | 2,606        | 411,731           | 7.4%                  | 91%                | 1,191        | 74,034                    | 73,414                | 100%               | 5.5%                    |     |
| Total       | <u>7,554</u> | <u>\$ 877,161</u> | <u>6.8%</u>           | <u>92%</u>         | <u>8,053</u> | <u>\$ 555,141</u>         | <u>\$ 545,484</u>     | <u>100%</u>        | <u>6.1%</u>             | (7) |
| <b>2014</b> |              |                   |                       |                    |              |                           |                       |                    |                         |     |
| 1st Quarter | 725          | \$ 78,370         | 7.4%                  | 93%                | 407          | \$ 17,753                 | \$ 17,550             | 100%               | 6.3%                    |     |
| Total YTD   | <u>725</u>   | <u>\$ 78,370</u>  | <u>7.4%</u>           | <u>93%</u>         | <u>407</u>   | <u>\$ 17,753</u>          | <u>\$ 17,550</u>      | <u>100%</u>        | <u>6.3%</u>             |     |

**Note: Sales of joint venture properties are included at ownership share.**

- (1) In-place cap rates of completed dispositions are calculated as current annualized net operating income, from space leased to tenants at the date of sale, divided by the sale price of the real estate. Annualized net operating income is comprised of base rental payments, excluding reimbursement of operating expenses, less current annualized operating expenses not recovered through tenant reimbursements.
- (2) Occupancy represents the percentage of total square feet based on executed leases where the leases have commenced.
- (3) Represents projected stabilized investment of real estate assets acquired after stabilization costs (such as applicable closing costs, lease up costs of any vacant space acquired, and deferred maintenance costs) are added to the acquisition price.
- (4) Includes real estate assets and net acquired lease-related intangible assets but excludes other acquired working capital assets and liabilities.
- (5) Occupancy represents the percentage of total square feet based on executed leases without regard to whether the leases have commenced.
- (6) In-place yields of completed acquisitions are calculated as the current annualized net operating income, from space leased to tenants at the date of acquisition, divided by the acquisition price of the acquired real estate. Annualized net operating income is comprised of base rental payments, excluding reimbursement of operating expenses, less current annualized operating expenses not recovered through tenant reimbursements.
- (7) Price, Investment, Yield, & Occ % includes one or more acquisitions in which Duke Realty purchased a partner's interest in a joint venture.



March 17, 2014

International Financial Reporting Standards  
Interpretations Committee  
30 Cannon Street  
London  
EC4M 6XH

Subject: Tentative agenda decision – IAS 17 Leases – Meaning of incremental costs

Dear IFRS Interpretations Committee members,

This letter is submitted by the Real Property Association of Canada (REALpac) in response to the tentative agenda decision from the November 2013 discussion on IAS 17 Leases, Meaning of Incremental costs.

REALpac is Canada's senior national industry association for owners and managers of investment real estate. Our Members include publicly traded real estate companies, real estate investment trusts (REITs), private companies, pension funds, banks and life insurance companies. The association is further supported by large owner/occupiers and pension fund advisers as well as individually selected investment dealers and real estate brokerages. Members of REALpac currently own in excess of \$180 Billion CAD in real estate assets located in the major centers across Canada

### **REALpac's Comments**

The Interpretations Committee received a request for clarification about IAS 17 *Leases* related to the meaning of “incremental costs” within the context of IAS 17, and in particular, whether salary costs of permanent staff involved in negotiating and arranging new leases as a lessor qualify as “incremental costs”.

We do not support the Interpretations Committee's tentative decision that internal salary costs do not qualify as incremental costs. In addition, we would assert that there is diversity in practice on this issue.

IAS 17 paragraph 38 states that “(I)nitia] direct costs are often incurred by lessors and include amounts such as commissions, legal fees and internal costs that are incremental and directly attributable to negotiating and arranging a lease. They

exclude general overheads such as those incurred by a sales and marketing team.” In Canada, we consider certain internal costs as incremental and variable costs, not fixed. These costs are directly related to specific activities performed by the lessor that would not have occurred but for that successfully executed lease. Those activities may include: evaluating a prospective lessee’s financial condition, evaluating and recording security arrangements, negotiating lease terms, preparing and processing lease documents and closing the lease transaction. These activities are initiated upon the prospective lessee’s desire to enter into a lease, on behalf of the lessor and they relate directly to entering into the successfully executed lease. Therefore, they are integral to leasing. Among other examples, these companies typically have systems in place to track the number of successful leases completed by each internal leasing staff or time spent on successful deals in order to allocate costs (and time) to a specific lease arrangement and capitalize certain internal costs that relate to successful leases. Furthermore, these companies typically make reference to market-based rates for specific leasing activities which would establish an upper limit of what could be capitalized. Companies who make the rational business decision to minimize cost through employment of internal leasing personnel, opposed to hiring external leasing brokers should not be impacted by the accounting treatment. To make the issue even worse, some companies use both internal and external leasing. This will result in inconsistent accounting within the same company, which would make evaluating the results very difficult.

By our interpretation of paragraph 38, these internal costs meet the requirements of being both incremental and directly attributable to negotiating and arranging a lease.

In the Staff Paper (Agenda ref 7) from the November 2013 IFRIC meeting, points 21 – 26, reference is made to IAS 39, whereby an incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.” While we agree that incremental costs should be interpreted as costs that would not have been incurred if the entity had not negotiated or initiated leases, we disagree with the conclusion in points 26 and 27 that salaried employees are “permanent” and that these salaries are “fixed” costs that are “unavoidable”. Particularly where companies use time-tracking systems to allocate time and costs, our viewpoint is that these costs are variable, and do fluctuate with the volume of leases that are written. If the volume of leases written decreases, so do the number of employees employed for this work, and vice versa; therefore these costs are variable and are not “unavoidable”.

Based on our discussions with our counterparts in the United States, it is our understanding that our accounting for similar costs is consistent with treatment under U.S. GAAP. ASC 840-20-25-18 states:

“The costs directly related to those activities shall include only that portion of the employees’ total compensation and payroll-related fringe benefits directly related to time spent performing those activities for that lease and other costs related to those activities that would not have been incurred but for that lease. Initial direct costs shall not include costs related to any of the following activities performed by the lessor:

- a. Advertising
- b. Soliciting potential lessees
- c. Servicing existing leases
- d. Other ancillary activities related to establishing and monitoring credit policies, supervision, and administration.”

As active observers in the joint IASB/FASB Leases project, it is our understanding that the definition of initial direct costs under IFRS in IAS 17 and U.S. GAAP in ASC 840 is not intended to differ from current practice or from one another.

In Agenda paper 11A of the March 22-23, 2011 meeting of the IASB/FASB, the staff recommendation is “that *initial direct costs* should be defined as: Costs that are directly attributable to negotiating and arranging a lease that would not have been incurred had the lease transaction not been made.” It was also noted that “(V)ery little feedback about the definition of initial direct costs was received. The staff thinks that the definition in the ED is appropriate and **consistent with current lease guidance under Topic 840 and IAS 17. The staff notes that the proposed definition is not intended to change current practice for how initial direct costs are defined** (emphasis added) (see Appendix A for current guidance).” Appendix A of that Agenda paper notes that:

“Under the guidance in Topic 840, initial direct costs include only those costs incurred by the lessor that are:

- (a) Costs to originate a lease incurred in transactions with independent third parties that:
  - (i) Result directly from and are essential to acquire that lease.
  - (ii) Would not have been incurred had that leasing transaction not occurred.
- (b) Directly related to only the following activities performed by the lessor for that lease:
  - (i) Evaluating the prospective lessee’s financial condition
  - (ii) Evaluating and recording guarantees, collateral, and other security arrangements
  - (iii) Negotiating lease terms
  - (iv) Preparing and processing lease documents
  - (v) Closing the transaction”

It is our understanding that the capitalization of initial direct costs related to certain salaried employees engaged in arranging and negotiating leases for commercial real estate transactions is consistent across Canada and the U.S. We therefore do not agree with the Interpretation Committee's conclusion that predominant practice is to expense employee salary costs.

Overall, we believe that IAS 17 is clear that certain internal costs do qualify as incremental costs and are directly attributable to negotiating and arranging a lease. We further believe that this accounting treatment is consistent with both IFRS under IAS 17 and U.S. GAAP under ASC 840.

We thank the IFRIC for considering our comments on the tentative decision regarding the meaning of incremental costs within the context of IAS 17 Leases. Please contact Nancy Anderson, REALpac's Vice President Financial Reporting & Chief Financial Officer at [nanderson@realpac.ca](mailto:nanderson@realpac.ca) or at 1-416-642-2700 ext. 226 if you would like to discuss our comments.

Respectfully submitted,



Nancy Anderson  
VP Financial Reporting & CFO  
REALpac

International Financial Reporting Standards  
Interpretations Committee  
30 Cannon Street  
London  
EC4M 6XH

20 January 2014

Dear IFRS Interpretations Committee members,

**Tentative agenda decision - IAS 17 Leases - Meaning of incremental costs**

Ernst & Young Global Limited, the central coordinating entity of the global EY organisation, welcomes the opportunity to offer its views on the above tentative agenda decision, as published in the November 2013 *IFRIC Update*.

The Interpretations Committee received a request for clarification of the meaning of 'incremental costs' within the context of IAS 17 *Leases*.

"The submitter asks whether the salary costs of permanent staff involved in negotiating and arranging new leases (and loans) qualify as 'incremental costs' within the context of IAS 17 and should therefore be included as initial direct costs in the initial measurement of a finance lease receivable."

We do not support the Interpretations Committee's tentative decision not to add this issue to its agenda, as we believe preparers would benefit from additional guidance related to capitalising certain internal costs as incremental costs. IAS 17.38 clearly indicates that some internal costs are incremental and directly attributable to negotiating and arranging a lease. Without additional clarification, preparers of financial statements may find it difficult to distinguish between certain internal costs that are incremental and internal costs that are not incremental.

The IASB and FASB staffs issued agenda paper 11A for the 21-23 March 2011 joint meeting addressing the definition of initial direct costs for the joint project on leasing. On page 4, paragraph 14 of this agenda paper, the staffs note that the definition proposed for the joint exposure draft *Leases* is not intended to change current practice for how initial direct costs are defined. ASC 840-20-25-18 permits "that portion of employees' total compensation and payroll-related fringe benefits directly related to time spent performing those activities for that lease..." to be included in initial direct costs of a lease. We believe the staffs' paper suggests there is no difference between IFRS and US GAAP currently, which is consistent with our observations in practice. Therefore, we believe the Interpretations Committee's tentative agenda decision as drafted would create an IFRS/US GAAP difference.

We believe the tentative agenda decision is inconsistent with the decision published in the September 2008 *IFRIC Update* on IAS 32 in which "... the IFRIC also noted that the terms 'incremental' and 'directly attributable' are used with similar but not identical meanings in many Standards and Interpretations. The IFRIC recommended that common definitions should be developed for both terms and added to the Glossary as part of the Board's annual improvements project." These definitions were not added to the Glossary and new standards are being developed that rely on these concepts, for example, the proposed new revenue and insurance standards. For standards developed jointly by the IASB and FASB, consistent definitions become more important. For example, the joint revenue standard, which is expected to be issued in Q1 2014, will not only create another standard that uses the term 'incremental costs', but also will provide a converged definition of incremental costs for the purpose of a single standard. A common definition of 'incremental costs' that would apply to all the standards that use the concept of 'incremental costs' would result in greater consistency in the application of its meaning among IFRS standards and among lessors reporting under IFRS and US GAAP.

Paragraph 38 of IAS 17 indicates that some internal costs are incremental and directly attributable to negotiating and arranging a lease: "Initial direct costs are often incurred by lessors and include amounts such as commissions, legal fees and *internal costs* (emphasis added) that are incremental and directly attributable to negotiating and arranging a lease. They exclude general overheads such as those incurred by a sales and marketing team." Some preparers consider certain internal costs as incremental or variable costs (not as fixed costs). These costs are directly related to specific activities performed by the lessor that would not have occurred but for that successfully executed lease. Those activities may include: evaluating a prospective lessee's financial condition, evaluating and recording security arrangements, negotiating lease terms, preparing and processing lease documents and closing the lease transaction. These activities are initiated upon the prospective lessee's desire to enter into a lease, on behalf of the lessor and they relate directly to entering into the successfully executed lease. Therefore, they are integral to leasing. These companies typically have a time-tracking system in place to allocate time (and costs) to a specific lease arrangement and capitalise certain internal costs that relate to successful leases.

In its tentative agenda decision, the Interpretations Committee noted that "... internal fixed costs do not qualify as 'incremental costs'. Only costs that would not have been incurred if the entity had not negotiated and arranged a lease should be included in the initial measurement of a finance lease receivable" and "... in the light of the existing IFRS requirements, neither an Interpretation nor an amendment to IFRSs was necessary." However, the Interpretations Committee does not indicate where in existing IFRS it is stated that internal fixed costs do not qualify as 'incremental costs' and, in turn, how this reconciles to the language in paragraph 38 of IAS 17, quoted above. Therefore, it is not clear why the Interpretations Committee concluded that the issue is clear in IFRS. It appears the Interpretations Committee may have reached such conclusion based, in part, on a perceived lack of diversity as indicating that it believes IFRS is clear on the issue when it noted that, "... there does not appear to be diversity in practice on this issue." However, we have observed diversity spanning multiple geographic areas (i.e., Australia, Europe and North America).



Without further explanation as to why certain internal fixed costs do not qualify as 'incremental costs', it would appear that the application of the agenda decision by these companies would be treated as a correction of an error in accordance with IAS 8.

In summary, we do not agree with the Interpretations Committee's tentative agenda decision. We do not believe IAS 17 is clear that certain internal fixed costs do not qualify as incremental costs as paragraph 38 clearly indicates that some internal costs are incremental and directly attributable to negotiating and arranging a lease. Clarification is needed to provide guidance on what costs the Board had in mind, as we believe a reasonable interpretation of paragraph 38 is that capitalising certain internal costs would be appropriate. In addition, the IASB has not acted upon the Interpretations Committee's September 2008 recommendation that common definitions of 'incremental' and 'directly attributable' be developed. Because the Interpretations Committee previously has been asked to clarify the definition of 'incremental', we recommend that the Interpretations Committee add the issue to its agenda. However, if the Interpretations Committee decides to uphold its November 2013 tentative agenda decision, we recommend that it clarify why it made its decision and how the application of that decision should be treated under IAS 8.

Should you wish to discuss the contents of this letter with us, please contact Leo van der Tas at the above address or on +44 (0)20 7951 3152.

Yours faithfully

*Ernst + Young Global Limited*